

1 UNITED STATES BANKRUPTCY COURT

2 SOUTHERN DISTRICT OF NEW YORK

3 Case No. 19-23649-rdd

4 - - - - - x

5 In the Matter of:

6
7 PURDUE PHARMA L.P.,

8
9 Debtor.

10 - - - - - x

11
12
13 United States Bankruptcy Court

14 300 Quarropas Street, Room 248

15 White Plains, NY 10601

16
17 November 17, 2020

18 10:09 a.m.

19
20
21 B E F O R E :

22 HON ROBERT D. DRAIN

23 U.S. BANKRUPTCY JUDGE

24
25 ECRO: UNKNOWN

1 HEARING re Notice of Agenda / Agenda for November 17, 2020
2 Hearing

3
4 HEARING re Motion to Authorize / Motion of Debtors for Entry
5 of an Order Authorizing Implementation of a Key Employee
6 Incentive Plan and a Key Employee Retention Plan (ECF #1674)

7
8 HEARING re Objection to Motion For Order Authorizing
9 Implementation of a Key Employee Incentive Plan and a Key
10 Employee Retention Plan (related document(s)1674) filed by
11 Paul Kenan Schwartzberg on behalf of United States Trustee
12 (ECF #1708)

13
14 HEARING re Objection to Motion (related document(s)1674)
15 filed by Paul A. Rachmuth on behalf of Ad Hoc Committee on
16 Accountability (ECF #1709)

17
18 HEARING re Memorandum of Law In Support of Ad Hoc Committee
19 on Accountability's Objection to Debtors' Motion to Pay
20 Bonuses (related document(s)1674) filed by Paul A. Rachmuth
21 on behalf of Ad Hoc Committee on Accountability (ECF #1710)

22
23
24
25

1 HEARING re Debtors' Omnibus Reply in Support of Motion of
2 Debtors for Entry of an Order Authorizing Implementation of
3 a Key Employee Incentive Plan and a Key Employee Retention
4 Plan (related document(s)1674) filed by Eli J. Vonnegut on
5 behalf of Purdue Pharma L.P. (ECF #1742)

6
7 Debtors Supplemental Reply in Support of Motion of Debtors
8 for Entry of an Order Authorizing Implementation of a Key
9 Employee Incentive Plan and a Key Employee Retention Plan
10 (related document(s)1674) filed by Eli J. Vonnegut on behalf
11 of Purdue Pharma L.P. (ECF #1960)

12
13 Debtors Supplemental Statement in Support of Motion of
14 Debtors for Entry of an Order Authorizing Implementation of
15 A Key Employee Incentive Plan and A Key Employee Retention
16 Plan (related document(s)1674) filed by Eli J. Vonnegut on
17 behalf of Purdue Pharma L.P. (ECF #1847)

18
19 Statement / Debtors Statement Regarding Motion to Confirm
20 that Payment by the Sackler Families under Settlement with
21 the United States Department of Justice is not Prohibited by
22 this Court (related document(s)1833)

1 Statement Regarding and Limited Objection to Notice by the
2 Sackler Families of Settlement with the United States
3 Department of Justice and Motion to Confirm that Payment by
4 the Sackler Families Under Settlement with the Department of
5 Justice is not Prohibited by this Court (related
6 document(s)1833) filed by Ira S. Dizengoff on behalf of The
7 Official Committee of Unsecured Creditors of Purdue Pharma
8 L.P., et al. (ECF #1856)

9
10 Objection to Motion (related document(s)1833) filed by Paul
11 A. Rachmuth on behalf of Ad Hoc Committee on Accountability
12 (ECF #1891)

13
14 Further Statement Regarding Notice by the Sackler Families
15 of Settlement with the United States Department of Justice
16 and Motion to Confirm that Payment by the Sackler Families
17 under Settlement with the Department of Justice Is Not
18 Prohibited by this Court (related document(s)1856, 1833)
19 filed by Ira S. Dizengoff on behalf of Ad Hoc Group of Non-
20 Consenting States, The Official Committee of Unsecured
21 Creditors of Purdue Pharma L.P., et al. (ECF #1893)

1 Omnibus Reply in Further Support of Motion to Confirm That
2 Payment by The Sackler Families Under Settlement With The
3 United States Department of Justice is Not Prohibited by
4 This Court ([related documents 1833, 1891, 1893]) filed by
5 Gerard Uzzi on behalf of The Raymond Sackler Family (ECF
6 #1951)

7
8 Debtors' Statement Regarding Motion to Confirm that Payment
9 by the Sackler Families under Settlement with the United
10 States Department of Justice is not Prohibited by this Court
11 (related document(s)1833) filed by Marshall Scott Huebner on
12 behalf of Purdue Pharma L.P. (ECF #1909)

13
14 Letter regarding how the Government intends to use the \$225
15 million that would be paid to the United States in its
16 settlement agreement with the Sackler family Filed by
17 Lawrence Fogelman on behalf of United States of America (ECF
18 #1942)

19
20 Motion to Approve Compromise / Motion of Debtors Pursuant to
21 11 U.S.C. § 105 and Fed. R. Bankr. P. 9019 Authorizing and
22 Approving Settlements Between the Debtors and the United
23 States filed by Marshall Scott Huebner on behalf of Purdue
24 Pharma L.P. (ECF #1828)

25

1 Objection to Debtors' Motion to Approve Settlement with the
2 United States (related document(s)1828) filed by Paul A.
3 Rachmuth on behalf of Ad Hoc Committee on Accountability
4 (ECF #1911)

5

6 Opposition to Debtors' Motion to Approve Settlement with
7 United States (related document(s)1828) filed by Daniel
8 Walfish on behalf of Bankruptcy Professors as Amici Curiae
9 (ECF #1913)

10

11 OBJECTION OF THE AD HOC GROUP OF NON-CONSENTING STATES TO
12 THE MOTION OF DEBTORS PURSUANT TO 11 U.S.C. § 105 AND FED.
13 R. BANKR. P. 9019 AUTHORIZING AND APPROVING SETTLEMENTS
14 BETWEEN THE DEBTORS AND THE UNITED STATES (related
15 document(s)1828) filed by Andrew M. Troop on behalf of Ad
16 Hoc Group of Non-Consenting States (ECF #1914)

17

18 Limited Objection of the Ad Hoc Group of Individual Victims
19 to Motion of Debtors Pursuant to 11 U.S.C. § 105 and Fed. R.
20 Bankr. P. 9019 Authorizing and Approving Settlements Between
21 the Debtors and the United States (related document(s)1828)
22 filed by J. Christopher Shore on behalf of Ad Hoc Group of
23 Individual Victims of Purdue Pharma L.P. (ECF #1916)

24

25

1 Debtors' Omnibus Reply in Support of the Motion of the
2 Debtors' Pursuant to 11 U.S.C. § 105 and Fed. R. Bankr. P.
3 9019 Authorizing and Approving Settlements between the
4 Debtors and the United States (related document(s)1828)
5 filed by Marshall Scott Huebner on behalf of Purdue Pharma
6 L.P. (ECF #1962)

7
8 The Official Committee of Unsecured Creditors' Statement
9 Regarding Motion of Debtors Pursuant to 11 U.S.C. § 105 and
10 Fed. R. Bankr. P. 9019 Authorizing and Approving Settlements
11 Between the Debtors and the United States and Requests for
12 Certain Clarifications in the Proposed Form of Order
13 Approving the Same (related document(s)1828) filed by Ira S.
14 Dizengoff on behalf of The Official Committee of Unsecured
15 Creditors of Purdue Pharma L.P., et al. (ECF #1920)

16
17 Letter to Judge Drain received by e-mail on 11-11-20, re: Ad
18 Hoc on Accountability's Objection to Purdue's

19
20 Motion to Authorize and Approve settlements between Purdue
21 and The United States (filed by Mr. Dan Schneider, "The
22 Pharmacist", President, Tunnel of Hope) (ECF #1934)

1 Debtors' Motion for Leave to Exceed the Page Limit in Filing
2 Omnibus Reply in Support of Motion Pursuant to 11 U.S.C. §
3 105 and Fed. R. Bankr. P. 9019 Authorizing and Approving
4 Settlements Between the Debtors and the United States
5 (related document(s)1962) filed by Marshall Scott Huebner on
6 behalf of Purdue Pharma L.P. (ECF #1963)

7
8 Notice of Filing of Revised Proposed Order Regarding the
9 Motion of Debtors Pursuant to 11 U.S.C. § 105 and Fed. R.
10 Bankr. P. 9019 Authorizing and Approving Settlements Between
11 the Debtors and the United States (related document(s)1828)
12 filed by Marshall Scott Huebner on behalf of Purdue Pharma
13 L.P. (ECF #1966)

14
15
16
17
18
19
20
21
22
23
24
25 Transcribed by: Sonya Ledanski Hyde

1 A P P E A R A N C E S :

2

3 DAVIS POLK & WARDWELL LLP

4 Attorneys for the Debtor

5 450 Lexington Avenue

6 New York, NY 10017

7

8 BY: MARSHALL HUEBNER (TELEPHONICALLY)

9

10 AKIN GUMP STRAUSS HAUER & FELD LLP

11 Attorneys for the Creditors Committee

12 399 Park Avenue

13 New York, NY 10022

14

15 BY: ARIK PREIS

16

17 PILLSBURY WINTHROP SHAW PITTMAN LLP

18 Attorneys for Ad Hoc Non-Consenting States

19 31 West 52nd Street

20 New York, NY 10019

21

22 BY: ANDREW TROOP (TELEPHONICALLY)

23

24

25

1 P R O C E E D I N G S

2 THE COURT: Good morning. This is Judge
3 Drain. We are here today in In re Purdue Pharma L.P., et
4 al. This is a completely telephonic hearing. You should
5 identify yourself and your client the first time you speak.
6 It's a good idea to do that thereafter also so that the
7 court reporter can be clear about your name relating to your
8 voice.

9 There is one authorized recording of the matters
10 on the calendar today. It's taken by Court Solutions.
11 Court Solutions provides a copy to our clerk's office on a
12 daily basis. If you want to have a transcript of today's
13 hearing, you should contact the clerk's office to arrange
14 for the production of one. Because this is a telephonic
15 hearing, you should keep your phone on mute unless of course
16 you are speaking.

17 So with that introduction, I have the agenda for
18 today's hearings. There are three matters on the agenda,
19 the remaining portion of the key employee incentive plan
20 motion, the adjourned hearing on the motion by the Sackler
21 family to confirm that their payment under their settlement
22 with the Department of Justice is not prohibited by the
23 Court's preliminary injunction order, and finally, the
24 Debtor's motion to approve the Debtor's settlement with The
25 United States. So I'm happy to go down the agenda in that

1 order.

2 MR. HUEBNER: Thank you, Your Honor. Can the
3 Court hear me clearly?

4 THE COURT: Yes. Fine, thanks.

5 MR. HUEBNER: Good morning, Your Honor, and good
6 morning to everyone who is on the line in these obviously
7 continuously complicated times. For the record, I am
8 Marshall Huebner of Davis Polk & Wardwell LLP on behalf of
9 Purdue Pharma and its 22 subsidiaries, the Debtors in these
10 Chapter 11 cases.

11 Your Honor, before we turn to the agenda and the
12 three items that are on it, two very quick key updates, as
13 is traditional in large cases, including this one.

14 First, the monitor's third report was filed
15 yesterday, but in the flurry of paper, it may not have
16 reached the Court's or others' attention. We are pleased
17 that Secretary Vilsack again found no instance of non-
18 compliance with any of the terms of the voluntary self-
19 injunction, including the broad self-imposed ban on
20 promotion. Secretary Vilsack again noted that the Debtors
21 have been cooperative throughout his review process.

22 The monitor's third report sets forth the
23 extensive and successful steps that the company has taken to
24 comply with all of the recommendations made in his first and
25 second reports as well as the company's continued compliance

1 with the recommendations made in his first and second
2 reports.

3 In his third report, Secretary Vilsack made
4 additional thoughtful recommendations that relate to the
5 company's suspicious order monitoring program. The company
6 has agreed to implement all of his recommendations. As it
7 has done over the past nine months, the company will
8 continue to provide full cooperation to the monitor and
9 assist him fully with his ongoing work.

10 So, Your Honor, as you surely remember, because in
11 fact it was your idea, it wasn't even relief that anybody
12 asked for, this has now been in place really almost for the
13 full length of these cases. And it's certainly the Debtor's
14 hope, trust, and expectation that exactly as the Court
15 envisioned, having a personage of impeccable credentials and
16 broad experience deeply involved and watching all that is
17 going on at the Debtors with respect to the ambit of the
18 self-injunction, it is important and critical for many
19 public policy and other reasons. Candidly, I wonder
20 personally if all opioids shouldn't be sold with something
21 along these lines.

22 Number two, Your Honor, as presaged to you a few
23 days ago in a written submission, the Debtors have fully
24 resolved the UCC and non-consenting states' motions.
25 Actually, I think they were technically the UCC's motions to

1 compel the production of privileged documents for the
2 Debtors as well as the Debtor's cross-motion for a
3 protective order seeking to set clear and distinctive
4 parameters over any remaining diligence and discovery as to
5 the Debtors.

6 The settlement is reflected in the stipulation we
7 filed on the docket on Sunday and is another important
8 milestone in this case for at least two reasons. First,
9 because the stipulation provides for the production of
10 thousands of documents to the UCC on a common-interest basis
11 of privileged documents that go to the very core of the
12 diligence exercise, including both privileged documents
13 relating to transfers of value from the Debtors to the
14 Sacklers over many years and literally thousands of
15 privileged communications on a broad array of topics that
16 were sent to or from Purdue and its affiliates to the
17 Sacklers on a wide variety of topics. This resolution was
18 agreed to to provide mediation parties with further
19 confidence that they are negotiating with the relevant facts
20 in hand.

21 Your Honor, let me be very clear. The Debtors
22 believed and continue to believe that their prior approach
23 with respect to privileged documents was and continues to be
24 entirely proper, and we absolutely also understand and agree
25 that others had a different view and wanted access to

1 privileged documents. And it's critical that we're not
2 actually waiving privilege, we're just settling all these
3 issues.

4 Why are we doing it? Because we think it's in the
5 best interest of the case. Not because, like the Committee
6 and UCC, we were not very comfortable with having our day in
7 court in front of you. In fact, we were quite comfortable.
8 But the real issue is how do we move these cases forward.
9 And it was our view that providing these thousands of
10 privileged documents on very core topics would significantly
11 facilitate and accelerate the Sackler-focused mediation.

12 The second important element in the stipulation,
13 Your Honor, is that it brings us to the endpoint of
14 discovery against the Debtors. Your Honor has made clear at
15 virtually every hearing your view on the diligent type of
16 exercise that we have been engaging in, and we are all aware
17 of the cost to the estate on all sides.

18 Whatever their differences in view might have
19 been, the Debtors, the UCC, and the non-consenting states
20 have now fully agreed to the remaining scope of discovery as
21 to the Debtors. The Sackler issues are still outstanding,
22 and the Debtors, as the Court knows, have never once
23 interposed themselves in between other parties seeking
24 discovery or the Sacklers and the Sacklers. The conclusion
25 of the Debtors (indiscernible) discovery, its conclusion is

1 now on the very near-term horizon.

2 So, once again, as is always the case in all mega
3 cases, let alone one of incredibly complexity and social
4 import, most of the work goes on below the water line. And
5 things are proceeding literally every single day, and most
6 cases I think quite productively.

7 Your Honor, that brings us to Item 1 on the agenda
8 with --

9 THE COURT: I'm sorry, Mr. Huebner. Can I
10 interrupt you on just the last point about the stipulation?

11 What is the schedule for releasing those
12 documents?

13 MR. HUEBNER: So it's already been done, Your
14 Honor. My understanding -- I'm not sure if Mr. Kaminetzky
15 is on the live line. I might be misspeaking, but I think we
16 have already released a big slug of them. Or if not,
17 they're, like, literally waiting to go. I would ask if
18 there is a team member -- because I actually don't do
19 document production.

20 MR. PREIS: Can I...

21 MR. HUEBNER: Mr. Price, please.

22 MR. PREIS: Sorry. Your Honor, this is Arik Preis
23 from Akin Gump Strauss Hauer & Feld. Can I be heard on the
24 question you just asked?

25 THE COURT: Sure.

1 MR. PREIS: So under the stipulation, this was an
2 important point, which is the timing. We negotiated that
3 the first batch would be produced no later than Sunday,
4 November 15th. And then all the remaining batches by
5 November -- by Sunday, November 22nd. And obviously to the
6 extent there is any further document review that the Debtors
7 do, they would continue to supplement.

8 Indeed, as Mr. Huebner pointed out, we did receive
9 the first batch of a couple thousand documents on Sunday.
10 And we -- the next deadline and the final deadline is next
11 Sunday.

12 THE COURT: Okay. So part has already been
13 released, and the rest is imminent.

14 MR. HUEBNER: Yes. And, Your Honor, for what
15 it's worth, my team actually advises me -- I just got an
16 email -- that we actually made the first production on
17 Saturday. So we are moving, and maybe even ahead of
18 schedule. But whether it was Saturday or Sunday, it's very
19 fast and a lot, and we're moving heaven and earth to get it
20 all out. Again, to accelerate mediation and give people
21 documents that they believe are very important to see,
22 notwithstanding their, in our view, privilege. So hopefully
23 that's a very good thing for everybody.

24 THE COURT: Okay. And you noted that this is now
25 clearly under a stated joint interest agreement. So I'm

1 assuming that most if not all of these documents pertain to
2 issues about avoidable transfers.

3 MR. HUEBNER: So, Your Honor, interestingly
4 enough, they're much broader than that. You know, one are
5 that I think there was substantial agreement on is avoidable
6 transfers. But, frankly, we sort of went big and we said
7 why don't we just give you essentially every privileged
8 document exchanged with the Sacklers on a wide variety of
9 topics and actually went beyond the core topics. Because,
10 again, the goal is to dispel uncertainty, suspicion,
11 concern. And so there are some topics like individual
12 employee issues or IT issues that we all agreed people don't
13 need to see because, frankly, this is already pretty unusual
14 and far afield. But it actually is much broader than just
15 transfers.

16 And just so the Court understands -- again, I'm
17 getting emails of course as we speak -- we've produced 3,024
18 documents already. Again, all privileged documents. And
19 the next production will be the big one. Obviously we're
20 dancing as fast as we can. And as Mr. Preis said, the next
21 set is coming quite soon.

22 THE COURT: Okay. All right. Thank you.

23 MR. HUEBNER: So, Your Honor, that --

24 MR. PREIS: Your Honor --

25 MR. HUEBNER: Oh, I'm sorry. Please.

1 MR. PREIS: I was unaware that Mr. Huebner was
2 going to speak about the resolution today. And I had -- if
3 Your Honor will indulge, I'd just like to make three points
4 about the stipulation. Is that okay?

5 THE COURT: Okay.

6 MR. PREIS: Mr. Huebner did point out that we do
7 have potentially differences of opinion about whether or not
8 -- excuse me, how to address discovery in these cases. But I
9 think we both agree, first, that resolution of the issue is
10 another important step toward moving the cases forward and
11 will assist all the parties in mediation.

12 The second point is that the stipulation -- I do
13 want to point out that it allows us to meet and confer with
14 the Debtors about using the documents in depositions and
15 filings and that we must agree with the Debtors prior to
16 such use. Given that we and the Debtors have the ultimate
17 same goal, it should go without saying that we should be
18 aligned on such use if it comes to that. We found this
19 provision particularly helpful given the upcoming privileges
20 hearing with regard to the Sackler documents withheld for
21 privilege. And we'll see, obviously, if any of the
22 documents produced will be helpful there.

23 Finally, I just want to clarify something Mr.
24 Huebner said. He said something about the fact that this
25 ends any and all discovery that the Committee and the non-

1 consenting states will serve on the Debtors in these cases.
2 And if I misheard that, I apologize. That's not exactly
3 true. It does put an end to the discovery we will be
4 serving on the Debtors as it relates to the items and the
5 issues that are at play on the estate causes of action.
6 Obviously if there are other issues in the case, like plan
7 confirmation or something else that has nothing to do with
8 the topics that we have already sought discovery from the
9 Debtors, that's obviously fair game, and the Debtors
10 understand that, and that's in the stipulation. I just
11 didn't want there to be any confusion about that.

12 THE COURT: Right. No, that's clear to me.

13 MR. PREIS: And the other point related to that is
14 although it's not specifically stated in the stipulation,
15 obviously the stipulation only applies to the parties to it.
16 In other words, the non-consenting states, the Creditors'
17 Committee, and the Debtors, and that those limitations don't
18 apply to any party who is not a party to the stipulation. I
19 assume that's obvious, but someone who had looked at it
20 asked me to make sure that was clear. That's it.

21 THE COURT: Okay, very well.

22 MR. HURLEY: Your Honor, this is Mitch Hurley.
23 Can I make just one other point of clarification? There is
24 some work ongoing by the Debtors with respect to Norton Rose
25 documents. And I'm sure Mr. Huebner didn't intend to

1 suggest, and maybe didn't, that that's coming to an end.
2 But that work is not affected to my understanding from the
3 stipulation. And I just want to make that clear as well for
4 the record.

5 THE COURT: Okay.

6 MR. HUEBNER: So, look, I think -- and I
7 apologize, I meant to give a very general overview. There's
8 actually a lot of really cool stuff in the stip that I also
9 didn't lay out. But I don't think I disagree with the
10 things that were said, and I think the document is clear. I
11 certainly don't disagree with anything Mr. Preis said. I'm
12 assuming Mr. Hurley, who I find to be right almost all the
13 time as well, is correct. And so with that, I think we're
14 good. It's a great stipulation. Hopefully it will be very
15 helpful. And we are, as I said, moving heaven and earth and
16 ahead of schedule to produce everything within a very short
17 time period.

18 THE COURT: Okay.

19 MR. HUEBNER: So, Your Honor, if we're good on
20 that, I guess we can now turn to the agenda.

21 Item One, as Your Honor noted, is the KEIP/KERP
22 motion. And so I'll take this one if that is okay with the
23 Court.

24 Your Honor, as the Court knows from the docket and
25 from our prior hearings of late, the Debtors originally

1 filed their motion to authorize a KEIP and a KERP over two
2 months ago, on September 9, 2020. After two hearings and
3 extensive adjournments, the only remaining issue before the
4 Court today is whether the Debtor may provide negotiated
5 further reduced 2020 incentive compensation as agreed to by
6 the UCC, the ad hoc committee, the non-consenting states,
7 and the MSGE, and they're no longer objected to by the ad
8 hoc committee on accountability. These payments relate only
9 to the Debtor's CEO and CFO. Everyone else is done. As the
10 Court surely remembers, two of our insiders actually
11 resigned between the time of the filing and the first
12 hearing. The other four were addressed successfully after a
13 negotiated resolution at the last hearing with no
14 objections.

15 And now we're left with these two where the U.S.
16 Trustee is, despite the settlements and accommodations and
17 reductions and date changes and the like reached for so many
18 other parties over a multi-month period, is pressing its
19 original filed objection.

20 Your Honor, as requested in the motion, the KEIP,
21 as we laid out, already included material concessions
22 relative to historical practice under these very
23 longstanding AIP and LTRP for these two individuals.

24 The KEIP award, which is calculated as the sum of
25 the annual incentive plan award that such individual would

1 have received plus the LTRP payments due in 2021 was
2 originally filed with the following reductions. A 47
3 percent reduction to the CEO's LTRP payment in 2021, a 25
4 percent reduction to the CFO's LTRP payable in 2021, capping
5 payouts at a hundred percent of target, even though our
6 annual incentive program, like many others, historically
7 pays in excess of target if the company exceeds its
8 performance goals. I think in our situation if my memory is
9 right, the cap was 150 percent. But we capped it at 100
10 irrespective of performance.

11 Second, Your Honor, in the initial motion, LTRP
12 payouts for 2022 are reduced by 22 percent for the CEO and
13 12 percent for the CFO. And the long-term award payable in
14 2023 was reduced by 50 percent for both the CEO and CFO
15 relative to the LTRP program that would normally be made
16 this year.

17 As I said, we adjourned it and had extensive
18 negotiation and reached a deal with the UCC, the AHC, the
19 non-consenting states, the MSGE and filed a negotiated and
20 fully-agreed order implementing, if the Court agrees with
21 us, implementing that settlement.

22 At the last hearing, as I'm sure all parties
23 remember, we presented the settlement reached with the same
24 creditor constituencies for the other four insiders. For
25 three of the four of them, they were moved to the midpoint

1 of the 50th and 75th percentiles of the Willis Towers Watson
2 companies and market data for annual TDC. The general
3 counsel was treated separately as a special situation. And
4 the payouts to those insiders, besides a variety of other
5 date changes to make things more attentive and achieve
6 certain other goals requested by the creditors also reduced
7 their 2022 and 2023 payouts by an additional 4.5 percent.

8 The settlement before the Court today, Your Honor,
9 on our last two executives is even more concessionary. The
10 CEO's proposed KEIP award is being reduced by an additional
11 \$593,000, which results in TDC below the midpoint of the
12 50th and 75th percentiles. Specifically much closer to 50
13 than 75. It's nine percent above 50 and 24 percent below
14 75.

15 The CFO's 2020 TDC was already below the midpoint
16 of the 50th and 75th percentiles. Even taking into account
17 his proposed KEIP award, it was 15 percent above and 17
18 percent below 75. So no further reduction was required on
19 the analytical framework that was used.

20 In addition, they've agreed to the same 4.5
21 percent reduction to the 2022 and 2023 payouts agreed to
22 with respect to the other key participants. The aggregate
23 reduction for the two individuals are approximately
24 \$711,000.

25 As this Court previously recognized -- and of

1 course we did this at several hearings last year, stretching
2 into January if my memory is right, as well as two hearings
3 this year -- the AIP and the LTRP were standard components
4 of employees' compensation. And the Court's phrase was,
5 quote, "This seems a lot more like salary than a bonus plan
6 even though it's referred to as a bonus plan." That's at
7 Page 104 of the transcript from December 4, 2019.

8 Accordingly, as you went on to say on the next
9 page, "They're just going to get what makes them in the
10 middle, makes them competitive. To me, that's not a bonus."
11 Page 105, Lines 2 to 3.

12 Your Honor, we want to be very clear because, once
13 again, I think people outside the bankruptcy case have
14 either just misunderstood or mischaracterized. And so it's
15 just important that the record is clear. These are not
16 bankruptcy bonuses. They are not retention bonuses. They
17 are not pay-to-stay bonuses. They are not special one-time,
18 thanks-so-much bonuses. The KEIP is a continuation of
19 annual programs that are 20 to 30 years old that provide
20 annual compensation of the type that most, probably even the
21 overwhelming majority, of large companies provide. There is
22 nothing extraordinary about these programs. They are not
23 tied to the bankruptcy cases. They were not put in place
24 for the bankruptcy cases. This is the same type of
25 compensation that is and would be available to executives at

1 non-distressed pharma companies, and really by most
2 companies in any industry, which is how one sets the market
3 for compensation.

4 Moreover, these employees, all of our employees,
5 actually, face downside and limitation that employees at
6 non-distressed pure companies and pure pharmaceutical
7 companies generally do not face. They have very little
8 visibility into their long-term employment prospects. Many
9 have severance rights capped by the Bankruptcy Code, and
10 none have any equity or other similar upside.

11 In addition, they must manage all the complexities
12 of a uniquely challenging Chapter 11 process over and above
13 the significant responsibilities of their regular role and
14 actually run and lead an operating pharmaceutical company
15 during a global pandemic.

16 Thus, even stating that these employees are now,
17 quote, slightly above the 50th percentile of TDC for 2020
18 actually overstates things because of all the many things
19 that pure pharma executives would have.

20 Let me talk for a minute about performance
21 metrics, Your Honor. Because that was one of the issues
22 raised many months ago by the U.S. Trustee.

23 As an initial matter, this is actually déjà vu all
24 over again. This Court was clear at the very first hearing
25 on this motion, on September 30th that, quote, "Fighting

1 over other things relating to KEIPs really does not lead to
2 much of a change, if anything. But it does lead to more
3 cost." And you asked the parties to focus on the market for
4 the Debtor's competitors. The Debtors and others have
5 already taken this to heart, and took it further to heart,
6 negotiating their changes to the KEIP based on their
7 assessments and the market for compensation of executives at
8 non-distressed pharmaceutical companies in a highly-
9 constructive manner.

10 And the U.S. Trustee, by contrast, continues to
11 press the types of issues that were addressed directly last
12 year, including with respect to the similar objection
13 pressed.

14 The U.S. Trustee first takes issue with the fact
15 that some of the performance metrics include target dates to
16 achieve milestones that fall before the end of the year, so
17 some deadlines have passed or were close to passing when the
18 motion was filed. This is unavoidable in a bankruptcy where
19 you just can't move based on the timing of the case early
20 enough a lot of the time.

21 As courts have noted, the difficulty of achieving
22 performance metrics is properly measured from when they were
23 set, see *In re Aralez Pharm. US Inc.*, 2018 WL 6060356, at *4
24 (Bankr. S.D.N.Y. Nov. 19, 2018). As that court noted, which
25 is directly on point and quite similar to what this Court

1 ruled last year, "The Court is unpersuaded that the targets
2 are not sufficiently challenging because some of those
3 targets now appear achievable in hindsight... The Court
4 sees no issue with reviewing a KEIP that was designed to
5 incentivize work that is already partially performed." This
6 is exactly what this Court did last year.

7 Moreover, Your Honor, when this motion was filed,
8 the CFO testified in unrebutted, sworn testimony that, "It
9 currently appears that some of the 2020 performance metrics
10 may be achieved. Others still require extensive work to be
11 achieved, and it is a virtual certainty that others will not
12 be achieved." Lowne Declaration, Paragraph 22.

13 This only reinforces the CFO's other unrebutted
14 sworn testimony that the performance metrics are,
15 "Ambitious, having threshold targets that are difficult to
16 achieve, both individually and when considered in
17 combination, and were required to keep participants'
18 diligent and committed efforts."

19 And, by the way, we know that Mr. Lowne is telling
20 the truth, because in fact as of this morning, the plan is
21 not going to hit target. It's at something like 91 percent.
22 And so in fact leaving aside that the testimony was
23 absolutely truthful when given, it also appears to have been
24 a prognostication of perfect accuracy.

25 Despite this unrebutted testimony and the U.S.

1 Trustee's gracious agreement that it did not need to cross-
2 examine the witness and that the declarations could now be
3 admitted for the third time for all purposes, including
4 these, the U.S. Trustee nonetheless argues that there is not
5 sufficient information to determine that the performance
6 metrics are truly stretch goals.

7 This ignores the fact that this Court questioned
8 Mr. Lowne extensively last year about this very issue and
9 whether the process the company used to develop the
10 performance metrics, which are actually based on the same
11 budget that the Debtors used to run their business, was
12 sufficient to ensure that the metrics in fact represented
13 stretch goals.

14 On December 4th, 2019, which I think was the
15 second of our compensation hearings last year, at Pages 72
16 to 75, we had exchanges like, "So are there times when you
17 asked them for more results than proposed," said the Court.

18 Mr. Lowne, "Significantly more."

19 As Mr. Lowne testified in his sworn declaration,
20 this year's performance metrics are, "Consistent with and
21 are a continuation of past practice." See Paragraph 28.
22 There is no reason whatsoever that similar metrics set
23 through a similar process do not get approved this year as
24 they were last year.

25 One subpoint, Your Honor. The U.S. Trustee takes

1 issue with the fact that ten percent of the performance
2 metrics consist of a score on a "people and culture" metric.
3 However, many answers. One, the same ten percent rating,
4 which is of course only ten percent of this more subjective
5 factor of people and culture, was approved by this Court
6 last year. Second, timely implementing organizational
7 education to occur in the first three quarters of 2020
8 involving a transition plan for the fourth quarter are very
9 important strategic priorities for the company, as Mr. Lowne
10 testified at Paragraph 26. Contrary to the U.S. Trustee's
11 assertion that this is an entirely typical metric for senior
12 managers of the company, which at the end of the day counted
13 people as among its most important attributes for so many
14 reasons. The company and the compensation committee of the
15 board of directors and their advisors respectfully disagree.

16 Last year the Court extensively questions our
17 declarants, the same two declarants that testify in support
18 of this motion, and found their answers satisfactory to
19 essentially the same programs. And we are, frankly,
20 surprised to have to revisit these issues yet again a year
21 later.

22 Two final issues, Your Honor. I'm pretty much
23 done on the compensation motion.

24 Number one, the Court already rejected the U.S.
25 Trustee's argument that the KERP participants' regular

1 annual compensation programs shouldn't be renewed because of
2 a purported lack of progress in the Chapter 11 cases. With
3 respect to the emergency fund issue, the Court specifically
4 noted that, "Even the decisionmakers here for the company
5 are not responsible for there not being an emergency fund."
6 Transcript, 112, Lines 19 to 20, September 30, 2020.

7 Paragraphs 17 to 28 of our KERP reply, Your Honor,
8 describes the very substantial progress the Debtors have
9 made towards confirmation, which is in no small part the
10 result of the efforts of many people, but assuredly
11 including the key participants. As to the ERF, the Court
12 understands quite well why that ultimately did not happen.
13 It certainly was not for lack of an unbelievable amount of
14 passionate effort by the Debtors.

15 In fact, the Debtors believe that enormous
16 progress has in fact been made in this case, as hopefully
17 will be evidenced by the agenda later this morning.

18 One final point, Your Honor. It should be noted,
19 and I want to say loud and clearly, no compensation order
20 entered in these cases nor one penny of compensation paid to
21 any employee during these cases prejudices or determines or
22 really has any relevance whatsoever to whether plan releases
23 will be granted to any individuals or impede any plan issues
24 at all. The orders of course don't address that. They
25 never have, they never will.

1 Moreover, the 2019 clawback language that we all
2 agreed to, and I think actually the Court also kind of
3 negotiated with us -- I think it was kind of a big round
4 robin -- is of course also included in this order, as it has
5 been in every one of our proposed and entered compensation
6 orders. And to say it simply, plan issues await the plan.
7 This is only about 2020 compensation where our last two
8 executives and the Debtors are actually taking reductions
9 and agreeing to reductions with virtually every creditor
10 group on this case that bring then I think frankly
11 comfortably within the range if not below similar market
12 compensation.

13 The Debtors therefore respectfully submit that the
14 KEIP for the CEO and the CFO, subject to the agreed
15 reductions negotiated with the major creditor
16 constituencies, the reservation of future issues for the
17 future and the clawback language and the other language yet
18 again found in the order we propose be approved.

19 That, Your Honor, is what I have to say on item
20 one of the agenda.

21 THE COURT: Okay. Thanks. I have one question on
22 the modifications to the key employee incentive plan, and
23 then I want to address Mr. Lowne's testimony and Ms.
24 Gartrell's testimony.

25 As far as the agreed modifications, if you go to

1 Page 3 of the Debtor's supplemental reply, which lays out
2 those modifications, I believe I understand the monetary
3 ones and the timing ones. But if you look at the last three
4 bullet points in Paragraph 4, the first one says, "The KEIP
5 award payments will be subject to a clawback if the
6 remaining KEIP participant resigns or is terminated for any
7 reason other than by the Debtors without cause prior to June
8 30, 2021." And then it says, "Accepted such clawback will
9 expire upon emergence should it occur earlier." So it's
10 clear there that the clawback is if the remaining KEIP
11 participant resigns or is terminated for any reason other
12 than by the Debtors without cause.

13 The next two bullet points refer to the LTRP or
14 LTRP payouts due in 2022. And it says that that will be
15 subject to a clawback, but it doesn't say what that clawback
16 is triggered by. Similarly, the last bullet point says
17 subject to a clawback, which deals with the long term
18 incentive compensation payable in 2023.

19 Should I take it that the clawback referred to in
20 those two paragraphs is the same clawback referred to in the
21 KEIP award payments, i.e. if the remaining KEIP participant
22 resigns or is terminated for any reason other than without
23 cause?

24 MR. HUEBNER: Yes, Your Honor. The way it works -
25 - it actually kind of has a funny origin. Normally debtors

1 want things paid more quickly, and creditors want it paid
2 more slowly for retention purposes.

3 THE COURT: Right.

4 MR. HUEBNER: Here it was actually the creditors
5 who asked that the LTRP payments otherwise due in 2022 and
6 2023 be paid on emergence because they just didn't want the
7 successor entity to have any payment obligations left --

8 THE COURT: Right.

9 MR. HUEBNER: -- with respect to the pre-emergence
10 period.

11 THE COURT: No, I understand. We went over the
12 timing point at the last hearing and I became comfortable
13 with that. But I'm just focusing again on what is it that
14 triggers the clawback, and is it combination with --

15 MR. HUEBNER: Yeah, I was --

16 THE COURT: Okay.

17 MR. HUEBNER: Yeah. I was literally -- that was
18 the next clause, which was in order to ensure that we didn't
19 lose the retentive aspect of this, if, before what would
20 otherwise have been the applicable payment dates in 2022 or
21 2023, the employee, exactly as you point out, resigns
22 without good reason or is terminated for cause, then the
23 money has to be paid back. So if you're there through 2022
24 past the payment date and then you resign without good
25 reason, obviously only the 2023 payment gets clawed back.

1 So there is a temporal aspect as well. But the standard is
2 the same. And apologies, we didn't re-layer it into every
3 provision. But, yes, there is no arbitrage between the
4 clawback statement and the clawback standards for the
5 different things that are paid prior to what the Debtors
6 want to be the sort of hold period with respect to
7 (indiscernible).

8 THE COURT: Right. And then of course we have the
9 separate clawback language in paragraph 9 of the proposed
10 order, which is also the order that's in effect for the
11 other employees if it's found that any of the covered
12 parties knowingly participated in any criminal misconduct in
13 connection with his or her employment or was aware of the
14 public sources of such conduct. So --

15 MR. HUEBNER: Yes.

16 THE COURT: That's a separate clawback. I was
17 just referring to this one on Page 3.

18 MR. HUEBNER: Yes.

19 THE COURT: But I think the record is clear now on
20 that point.

21 MR. HUEBNER: Yes. And apologies if I was too
22 oblique when I was referencing at the end sort of the
23 clawback provision that we all negotiated last year. I was
24 talking about what I guess we could call the misconduct
25 clawback, the clawback provision which of course is here yet

1 again, as it was and will be in every compensation-related
2 order that we seek authority to have entered.

3 THE COURT: Right. So in support of this motion,
4 which now only has one remaining part to it, my having
5 entered orders on the rest of the motions request for relief
6 already, the Debtors submitted a declaration by Mr. Lowne
7 dated September 9, 2020. The Debtors have also submitted
8 three declarations by Ms. Gartrell. The ones that I think
9 are relevant here are the September 9, 2020 declaration just
10 to set the context for how the currently requested relief
11 has been modified from what was originally sought. And then
12 we have her second supplemental declaration that deals with
13 the current request, which is dated November 16th, 2020.

14 I, as you all know, normally take direct testimony
15 by declaration or affidavit. I see Mr. Lowne on the hearing
16 dashboard and understand that the main issue that the U.S.
17 Trustee is raising pertains to the incentive metrics, which
18 is what is covered in his declaration as opposed to Ms.
19 Gartrell's primarily.

20 So, Mr. Lowne, let me ask you. Your declaration,
21 again, was attached to the original motion. It's dated
22 September 9th, 2020. Other than the update that Mr. Huebner
23 just recited as to not meeting certain of the targets as of
24 yesterday, is there anything else in your declaration that
25 you would wish to change?

1 MR. LOWNE: No. There is nothing in my
2 declaration I wish to change. And Mr. Huebner's update is
3 data that I provided to him which reflects our latest
4 estimates of how we're performing on the metrics. So that's
5 the only update to my previous declaration.

6 THE COURT: Okay. All right. So I understand,
7 again, from the agenda as well as Mr. Huebner's remarks,
8 that the only remaining objection to this aspect of the
9 motion is by the U.S. Trustee. Does the U.S. Trustee wish
10 to question Mr. Lowne on his declaration?

11 MR. SCHWARTZBERG: No, Your Honor. Paul
12 Schwartzberg for the U.S. Trustee's office.

13 THE COURT: Okay. All right. So I will admit it.
14 I've reviewed it carefully and I don't have any questions on
15 it that I didn't ask at the hearing in connection with the
16 2019 KEIP/KERP motion. But I'm happy to hear then the U.S.
17 Trustee if you have any oral argument to add to the
18 objection.

19 MR. HUEBNER: Your Honor -- Mr. Schwartzberg, just
20 one second.

21 Your Honor, apologies. Just to be very technical,
22 could we also move the three Gartrell declarations formally
23 into evidence with respect to this hearing --

24 THE COURT: Okay, that's fine. Ms. Gartrell's
25 most recent one -- I think we may actually have done that

1 with regard to the first two. But her most recent one is
2 dated November 16th. I don't know if -- Ms. Gartrell, are
3 you on the phone?

4 MS. GARTRELL: Yes, Your Honor. I am on the
5 phone.

6 THE COURT: Okay. Knowing what you know today and
7 knowing that your declarations would be your direct
8 testimony in this motion, except as modified by the two
9 updates, is there anything in the declarations, and in
10 particular of this November 16th one, that you would wish to
11 change?

12 MS. GARTRELL: No, Your Honor.

13 THE COURT: Okay, thank you. And, Mr.
14 Schwartzberg, do you have any question for Ms. Gartrell?

15 MR. SCHWARTZBERG: No, Your Honor.

16 THE COURT: Okay, very well. So I'll admit those
17 declarations for purposes of this hearing.

18 So, again, Mr. Schwartzberg, I don't know if you
19 have oral argument or you just want to rest on the
20 objection.

21 MR. SCHWARTZBERG: Your Honor, I have two brief --

22 THE COURT: If you have oral argument, I'm happy
23 to hear it.

24 MR. SCHWARTZBERG: Yeah. I have two brief issues
25 that the U.S. Trustee, my office and I have with the motion,

1 Your Honor, that we wanted to raise.

2 The first, Your Honor, 503(c)(1) we believe does
3 not permit a transfer to an insider for retention purposes
4 other than certain facts and findings that are not relevant
5 here. And it speaks of transfer. It doesn't talk about
6 bankruptcy bonus or the like. It just uses the word
7 transfer. And the Debtor asserts that these are not
8 transfers for retention purposes. But I do note the burden
9 is on the Debtor to prove that the metrics they set are
10 incentives and in fact they call them incentive plans and
11 are not merely pay-to-stay level.

12 The Debtor has three categories of metrics; the
13 innovation and efficiency metric, the people and culture
14 metric, and the value creation metric.

15 The innovation and efficiency metric sets
16 financial targets that need to be met in 2020 in order for
17 awards to be paid. We do not believe that they actually
18 provided enough information to allow a reviewer of the
19 pleadings to determine whether those are actually
20 incentivizing enough.

21 For example, I believe the largest percentage of
22 that innovation and efficiency metric is the Rhodes
23 operating loss. They listed I believe on Paragraph 29 of
24 the motion as a \$35 million loss of the performance target.
25 But the don't list what the actual loss was in 2019, 2018.

1 So we believe that those financial -- that financial
2 information would be relevant in helping to determine
3 whether this is a true incentivizing target or not.

4 The other metric they have is the people and
5 culture metric. I know Mr. Huebner talked about this
6 briefly. But to my reviewing of it, it's a very vague
7 metric and so it would be reviewed holistically. It's not
8 even clear what that means. So I believe it's hard to make
9 that as a standard to determine whether someone -- to
10 determine whether someone has actually reached that metric
11 or not. As indicated before, I believe it's the Debtor's
12 burden on this.

13 And finally, Your Honor, the value creation
14 metric, as we noted in the motion, which was originally
15 going to be heard on September 30th, at that date all of
16 those tasks would have been completed. And so it's hard to
17 say that it's looking forward when it appears to be looking
18 backward.

19 Now, I know there's caselaw that indicates it's
20 when it's done that the metric is created, but this is a
21 2020 program and the motion was filed I believe in August or
22 early September. It's the Debtor who controls the timing of
23 it, and it's their burden as well to prove that it's
24 incentivizing.

25 And finally, Your Honor, the last issue I want to

1 raise -- and I do realize I did raise this exact same issue
2 at the retention portion of this hearing and Your Honor
3 overruled it, but I wanted to raise it again. And that's
4 the additional compensation going to the insiders while yet
5 no payments have been made to victims in this case.

6 The CEO and the CFO are going to receive
7 respectively I believe between \$2 million and \$3 million for
8 the CEO, and the CFO between \$750,000 and \$1 million in KEIP
9 payments. And this is on top of the additional compensation
10 they received in 2019. These are the two highest-paying
11 officers, insiders. And we believe that because the victims
12 have not received anything yet and it's not clear when,
13 although I do understand we are getting close to that point,
14 we don't believe that this scenario justifies it under the
15 facts and circumstances the award of the additional
16 compensation at this point. And that's all I have, Your
17 Honor.

18 THE COURT: Okay. Mr. Huebner, on the last -- or
19 maybe Mr. Lowne can answer this. On the ten percent
20 category dealing with personnel, who awards -- who actually
21 makes the determination to award the bonus there?

22 MR. LOWNE: So we have a compensation committee
23 which is comprised of members of our board. And when the
24 bonus recommendation is made by each of the categories,
25 there will be a presentation to the compensation committee

1 on each of the categories of the bonus awards. And the
2 compensation committee ultimately determines the payout
3 percentages.

4 THE COURT: Okay. All right. Thank you.
5 Okay, anything else?

6 MR. HUEBNER: Your Honor, unless the Court has any
7 questions, I actually think that we addressed each of these
8 points in our reply. And I know we have quite a full
9 agenda.

10 THE COURT: Right.

11 MR. HUEBNER: And so if the Court has questions, I
12 will answer them. But I actually believe that each of the
13 points in fact was addressed at some length and
14 definitively, both by the declaration and by our reply. The
15 Court's prior concern of last year and in many years of
16 practice before you, I know that senior executives never be
17 able to set their own compensation. And that is assuredly
18 not the case here, as you've just heard. You know, this is
19 the board of directors and an operating compensation
20 committee that reviews the performance of executives and
21 makes decisions. And as I said a little while ago, we're
22 tracking below plan, which is pretty big proof that these
23 are not layouts that were set recently to make sure people
24 got a hundred percent. That's just not true at all. They
25 were set a long time ago, and the proof is in the pudding.

1 And we would rest on our papers unless the Court has
2 questions.

3 THE COURT: Okay, fair enough. Thank you. All
4 right.

5 I have before me, as I noted --

6 MR. PREIS: Your Honor?

7 THE COURT: Ye?

8 MR. PREIS: I'm sorry, this is Arik. I used the
9 hand-raising thing on the --

10 THE COURT: Oh, okay. There are just too many
11 hands on the screen, so I didn't notice it. I'm sorry.

12 MR. PREIS: That's okay. I just wanted to make a
13 few points on behalf of the Committee, the ad hoc group, and
14 non-consenting states and the multi-state group.

15 THE COURT: Okay.

16 MR. PREIS: And it won't take more than a minute.

17 As the Debtors noted, the four groups -- the UCC,
18 the ad hoc group, the non-consenting states, and the multi-
19 state group -- worked together to resolve our collective
20 issues on the KEIP. I think it's a great example of how the
21 constituents in this case can work together constructively
22 and cooperatively in a way that we were able to streamline
23 the discussions on the KEIP and the KERP in ways, frankly,
24 that we were not able to do one year ago.

25 And I do want to point out that a lot of the

1 credit goes to the states and their advisors. We think the
2 resolution -- I speak for all of us. I think the resolution
3 reached makes sense for the case and struck the right
4 balance given all the facts and circumstances.

5 That being said, I just want to note two things.
6 First, the Debtors filed a reply yesterday on the KEIP.
7 Although we reached resolution on the KEIP, I believe I
8 speak for all of us again when I say that for the record,
9 we don't necessarily agree with some of the statements made
10 in that reply, although we do join in the relief requested.

11 The second thing is, as Mr. Huebner pointed out --
12 and this was very important to the resolution -- none of the
13 resolutions reached today or previously on the KERP or the
14 KEIP reflect any agreement about the propriety or scope of
15 releases to be granted under the plan. And the four groups
16 I mentioned all reserve our rights to address that issue at
17 the appropriate time.

18 That's it, Your Honor. Thank you.

19 THE COURT: Okay.

20 MR. HUEBNER: Your Honor, let me say one last
21 thing, which is I actually would like to pause for just 20
22 seconds and say thank you as well. The Debtors are not
23 unaware that executive compensation is a complicated and
24 charged topic in every case. Here as well, and maybe here
25 as many or more than most hard cases. And in fact, the

1 creditor groups were quite constructive and extremely
2 thoughtful. And we actually -- once we were able to get
3 past a lot of the other issues and we did them in just the
4 right order, which is working up from the bottom to protect
5 the sort of less well-compensated and less senior parts of
6 the workforce, we actually moved pretty swiftly and very
7 productively towards reaching agreement here. Even if
8 someone is below market comp, it doesn't change the fact
9 that, you know, a million dollar bonus or more to an
10 executive is difficult to understand in many complicated
11 ways. And we are very grateful that the core players worked
12 with us so productively to put this behind us.

13 And, as I said, the revised form of order is
14 completely agreed. And unless the Court has questions, we
15 would ask that it be entered.

16 THE COURT: Okay. Very well, thanks. All right.
17 I have before me the remaining portion of the Debtor's
18 motion for approval of a key employee incentive plan under
19 Section 503(c)(3) of the Bankruptcy Code for 2020 as well as
20 resolved consensually by the party-in-interest objectors
21 other than the U.S. Trustee dealing with portions of the
22 incentive program for future years.

23 The remaining portion of the motion pertains to
24 the Debtor's CEO and CFO. Again, the Court having granted
25 on a largely consensual basis the other portions of the

1 motion.

2 The Bankruptcy Code, in Section 503(c) (1)
3 effectively prohibits a transfer by a Debtor or an
4 obligation incurred by a Debtor to an insider of the Debtor
5 for the purposes of inducing such person to remain with the
6 Debtor's business. I say effectively because the provision
7 lays out certain conditions that if met would permit such a
8 stay payment or obligation. But as a practical matter,
9 those conditions would not be met here, not would they be
10 met in almost any bankruptcy case.

11 It's acknowledged that the CEO and CFO are
12 insiders as that term is defined for purposes of 503(c) (1)
13 and 101(31) of the Bankruptcy Code. Therefore, if the
14 proposed key employee incentive plan is for the purpose of
15 inducing those two people to remain with the Debtor's
16 business, i.e. to stay employed, then I would deny the
17 motion.

18 Section 503(c) (3), however, provides that for any
19 other transfer to an employee, the Court -- and that is
20 outside the ordinary course of business, it would be
21 prohibited if it is not justified by the facts and
22 circumstances of the case.

23 The objections by various parties with an economic
24 stake in these cases, including the official unsecured
25 creditors' committee, the non-consenting state group, and

1 the ad hoc committee on accountability and others have been
2 resolved by changes to the proposed KEIP for these two
3 individuals, which based on my review, including my review
4 of Ms. Gartrell's second supplemental declaration, clearly
5 put their treatment at market for similar pharmaceutical
6 companies even though Purdue obviously is in a bankruptcy
7 case with substantial additional tasks to be performed by
8 these two people.

9 In light of those changes, all of the objections
10 were withdrawn except the objection by the United States
11 Trustee. That objection raised two points. The first is
12 that -- well, actually, it raised three points.

13 The first is that in essence the Court already
14 approved a KEIP for these two people with respect to 2019,
15 so why should it do so in 2020.

16 The second is that these cases have not resulted
17 in a Chapter 11 plan yet or an interim distribution to
18 creditors, and therefore no KEIP should be awarded.

19 Lastly, the objection states that payments under
20 the proposed KEIP are based upon metrics that, quote, may
21 have already been met and therefore do not incentivize
22 future performance, may not represent difficult targets, and
23 are vaguely described so that it cannot be determined
24 whether either they were difficult to achieve or were not
25 already compensated for in the first round in 2019.

1 It is clear here that the Debtors have the burden
2 with respect to their motion. However, they have submitted
3 a declaration by John Lowne that describes the metrics here
4 and further asserts that the metrics were in fact -- or at
5 the time that they were adopted were expected to be
6 difficult to achieve and, as stated in the declaration,
7 would require significant work well above the day-to-day
8 work that is part of the normal job description for these
9 employees.

10 Moreover, it is clear from Ms. Gartrell's
11 declaration that without the prospect of earning these
12 incentive payments, the two executives would be seriously
13 undercompensated, i.e. it is an important part of their
14 market-based compensation, albeit that if they do not
15 perform at the high levels described in the Lowne
16 declaration, they would not earn the incentive payments.

17 The courts have recognized that all forms of
18 compensation to some extent incentivize a party to stay at
19 work. Obviously if you're not paid, you're inclined to
20 leave. Or if you're not paid at market, you're inclined to
21 leave. So the courts have put a I believe reasonable gloss
22 on Section 503(c)(1), which is that the payment or
23 obligation does not have the primary purpose of being for
24 the employees -- inducing the employee, rather, to continue
25 to remain employed by the Debtor. See for example Aralez

1 Pharmaceuticals US Inc., 2018 Bankr. LEXIS 3649, 7-8 (Bankr.
2 S.D.N.Y. November 19, 2018) and the cases cited therein, as
3 well as In re Nellson Nutraceutical, Inc., 369 B.R.
4 787 (Bankr. D. Del. 2007), and In re Global Home Products,
5 LLC, 369 B.R. 778, 785 (Bankr. D. Del. 2007), in which the
6 court stated, "The entire analysis changes if the bonus plan
7 is not primarily motivated to attain personnel or is not in
8 the nature of severance."

9 Courts have found that a compensation plan is
10 primarily incentivizing when it properly incentivizes
11 management to produce an increased value of the estate and
12 is designed to motivate the employees to achieve performance
13 goals that are difficult to achieve and are not simply part
14 of doing their own job in the ordinary course, i.e. merely
15 reporting to work, or benefitting from the occurrence of an
16 event such as confirmation of a plan or the debtor's sale of
17 substantially all of its assets. See generally In re Dana
18 Corp., 358 B.R. 567, 571 (Bankr. S.D.N.Y. 2006), In re
19 Borders Group, Inc., 453 B.R. 459,
20 471 (Bankr. S.D.N.Y. 2011), In re Residential Capital, LLC,
21 478 B.R. 154, 170, and In re Hawker Beechcraft, Inc. 479
22 B.R. 308, 313 (Bankr. S.D.N.Y. 2012). There, summing up
23 much of the caselaw, Judge Bernstein stated that the metrics
24 for an incentive program require management to stretch to
25 meet performance goals.

1 Here, the metrics for the incentive compensation
2 are not challenged and have already been approved by me with
3 respect to the 2019 KEIP, namely value creation, which
4 accounts for 40 percent of the determination of the award,
5 which has metrics tied to implementing specific targets for
6 delivering opioid overdose medications and drugs and the
7 research and development for other medications and drugs
8 such as for treating insomnia, cancer treatments, treatment
9 of ADHD, nausea, and the like.

10 The second metric is with respect to innovation
11 and efficiency, which is a 50 percent portion. This sets
12 various income or minimizing of loss targets for various
13 business segments of the Debtors.

14 And then the final ten percent of the metrics
15 relates to managing people, which is obviously a major
16 component of any senior executive's job, particularly in a
17 Chapter 11 case where, as this incentive program provides,
18 dealing with transition plans or programs. I will note that
19 two of the KEIP participants have resigned, which clearly
20 reflects the need for these senior executives to deal with
21 high level as well as personal issues running through the
22 entire organization caused in part by the bankruptcy cases
23 themselves.

24 As I noted, Mr. Lowne has testified that these
25 metrics are difficult to achieve, and indeed, that some of

1 them will not be achieved. Moreover, the objectors, who
2 have withdrawn their objections, are well-informed, well-
3 represented, and good stewards of their clients' positions
4 and in evaluating this program, including the triggers for
5 bonus awards within these three metrics, have concluded that
6 the KEIP for 2020 as revised is not objectionable. There
7 was no attempt to cross-examine Mr. Lowne or Ms. Gartrell.

8 And in light of all of that, I conclude that the
9 Debtor has carried its burden to show that in fact under the
10 standard enunciated by the courts for motions like this
11 pertaining to Section 503(c)(3), this KEIP as modified is in
12 fact appropriate. The courts have noted that the general
13 business judgement standard as applied in bankruptcy cases
14 applies to the "justified by the facts and circumstances of
15 the case" language of Section 503(c)(3). But, given the
16 specific issues raised by incentive plans for senior
17 management have noted that courts can be guided in
18 exercising their review of the program and whether it passes
19 muster as showing an exercise of sound business judgement if
20 they consider the following.

21 Is there a reasonable relationship between the
22 plan proposed and the results to be obtained, i.e. is the
23 plan calculated to achieve the desired performance? Is the
24 cost of the plan reasonable in the context of debtor's
25 assets, liabilities, and earning potential? Is the scope of

1 the plan fair and reasonable? Does it apply to all
2 employees? Does it discriminate unfairly? Is the plan and
3 proposal consistent with industry standards? What will be
4 due diligence efforts of the debtor investigating the need
5 for a plan, analyzing which key employees need to be
6 incentivized, what is available, what is generally
7 applicable in a particular industry? And lastly, did the
8 Debtor receive independent counsel in performing due
9 diligence and in creating and authorizing the incentive
10 compensation. Again, see In re Dana Corp., 358 B.R. 576,
11 577 as well as well as In re Aralez Pharmaceuticals US, Inc.
12 2018 Bankr. LEXIS 3649 (Page 9).

13 Here, clearly the Debtors have independent counsel
14 and advice. Ms. Gartrell's supplemental declaration shows
15 that the proposal is consistent with industry standards,
16 specifically within the pharmaceutical industry. And
17 there's no suggestion that this plan is not reasonable in
18 the context of those assets, liabilities, or earning
19 potential. And based on Ms. Gartrell's testimony, it
20 appears to me that the plan does not discriminate unfairly
21 and that it awards market compensation.

22 And finally, as I already noted, it is properly
23 incentivizing and the Debtors have carried their burden of
24 proof in that regard.

25 As to the remaining objections, I'll take them in

1 no particular order.

2 As I noted during the first hearing on this when
3 the objection was raised with regard to other employees of
4 the debtors, the fact that the Debtor's plan has not been
5 confirmed or that there has not been a substantial interim
6 distribution to creditors in this case to date is completely
7 and utterly irrelevant to the motion before me. Indeed, to
8 impose such a standard would undercut the foregoing caselaw.
9 As Judge Glenn held in the Residential Capital case that I
10 cited, one should not measure a right to a bonus award based
11 on the occurrence of an event like a sale or confirmation of
12 a plan. I repeat, should not measure it that way. This is
13 not simply another bonus. This is part of annual
14 compensation. The U.S. Trustee knows that. And any
15 insinuation of the contrary is really just simply misguided.

16 Secondly, the fact that a debtor needs to obtain
17 court approval with proper vetting by third parties before
18 that approval, i.e. on notice and a hearing, routinely means
19 that when these plans are set, there is a gap where
20 employees are performing with the hope that they will
21 actually be compensated according to those plans before the
22 court actually considers the motion. It doesn't take much
23 common sense to understand that if one adopted a rule that
24 said that we now know whether these performance goals are
25 met or not and therefore they can't be incentivizing makes

1 no sense. That's not the way to run a business. And that's
2 not what the court approval process is about. The court
3 approval process is to determine whether when the goals were
4 set they were within properly the reach of Section
5 503(c)(3). It's hard to imagine that such an argument
6 would even be made, but it has been made in the past and
7 actually dealt with as I've dealt with it now. See *In re*
8 *Aralez Pharmaceuticals U.S., Inc.*, 2018 Bankr. LEXIS 3649
9 (13-14).

10 The only way this argument could be made is if the
11 fact that the targets were achieved shows that they were
12 really easily achieved with no work. And that is a
13 difficult showing to make. But to simply say that with the
14 lapse of time we don't need it anymore just is backwards.
15 So I hope we will not see this argument in the future.

16 So I will grant the Debtor's motion with regard to
17 these two employees. And I've seen the revised order which
18 is proper and consistent with the prior orders that I've
19 entered in this motion. So you could email that to
20 chambers, Mr. Huebner.

21 MR. HUEBNER: Thank you very much, Your Honor.

22 Now, the second item on today's agenda is actually
23 not the Debtor's motion. It's in relation -- the hearing
24 that we had at the last omnibus hearing about the Sackler
25 family sort of comfort order with respect to the injunction.

1 I assume Mr. Uzzi will take the podium. I should have
2 checked with him advance. But Mr. Uzzi, is it correct that
3 you are the person to whom I turn over the podium?

4 MR. UZZI: Yes, I am here. Can you hear me?

5 THE COURT: Yes, I can hear you fine.

6 MR. UZZI: Thank you, Your Honor. Before the
7 Court is the Sackler Family's motion to confirm that payment
8 under a settlement agreement with the DOJ is not prohibited
9 by this Court. That motion is Docket 1833.

10 Your Honor, I should have stated for the record,
11 Gerard Uzzi. I represent the Raymond Sackler family.
12 Debevoise represents the Mortimer Sacker family. This is a
13 joint motion by both families. As with our prior
14 conference, I will take the lead in presenting the motion,
15 but my colleagues from Debevoise may seek to supplement my
16 remarks.

17 Your Honor, in connection with the request to
18 shorten time in respect of this motion now that's before the
19 Court, the Court heard substantial argument actually on this
20 motion at the October 28th hearing. At that hearing, the
21 Court instructed us to set this motion for disposition at
22 today's hearing and to file a notice both setting an
23 objection deadline for November 3rd as well as notifying
24 parties to refer to the transcript of the October 28th
25 hearing for further direction regarding the nature of

1 today's hearing. We did that, Your Honor. We filed the
2 notice on October 29th, and that is Docket Number 1867.

3 Now, on October 28th, we discussed that we had
4 already made substantial argument with respect to the motion
5 and that the Court was not expecting a lengthy hearing today
6 where we would reargue the motion. Instead, the Court had
7 suggested that today would be more of an update and to
8 address of course any new objections filed and also to
9 discuss the potential revisions to the proposed order.

10 A limited number of filings were made since the
11 October 28th conference, Your Honor. Those are set forth in
12 the Debtor's agenda. We did file a brief reply. That is
13 Docket Number 1951. Importantly, attached to our reply is a
14 further revised proposed order.

15 Your Honor, in light of the remarks at the October
16 28th hearing regarding the nature of today's hearing, I
17 won't present, or re-present argument, I should say. I'll
18 just say for the completeness of this transcript to frame
19 the relief, the motion that we're seeking is a request for
20 very narrow relief. The Sackler families have entered into
21 a settlement agreement with the DOJ that requires the
22 Sacklers to pay \$225 million in the aggregate. The motion
23 seeks only to confirm that the payment is not prohibited by
24 this Court, specifically that the payment does not run afoul
25 of what we have referred to as the anti-secretion language

1 contained in the Court's injunction. This motion does not
2 seek to have this Court approve the merits of the settlement
3 as being -- or the merits of the settlement at all, but
4 specifically as being good or bad or fair or unfair for the
5 Sacklers or the DOJ. The settlement agreement is also
6 completely independent of the Debtor's agreements with the
7 DOJ. All of that was discussed on October 28th. And unless
8 the Court has any further questions regarding what we
9 discussed, I won't readdress the issues now.

10 As far --

11 THE COURT: Okay.

12 MR. UZZI: Pardon me. Were you going to say
13 something, Your Honor?

14 THE COURT: No, I just said that's fine.

15 MR. UZZI: Okay. Thank you, Your Honor. As far
16 as an update goes, I believe the principal reason why we
17 continued the hearing today was to see if mediation was to
18 progress and whether any progression would impact today's --
19 the need for today's relief.

20 And I can say, Your Honor, that we are progressing
21 in medication, but mediation is not completed or there is
22 not anything that I think I can say that impacts the
23 disposition of this motion today.

24 The Court also did raise the prospect of what I'll
25 call an easy disposition of the motion, being the DOJ

1 committing that the settlement payments will be used for
2 abatement. That was also -- that concept was also the
3 subject of the UCC and non-consenting states' further
4 statement in respect to the motion. The DOJ did file a
5 letter and deliver a letter to Your Honor that does address
6 that issue. I'm sure the Court has reviewed that letter.
7 The letter speaks for itself, and the DOJ is here today so I
8 certainly don't want to speak for the DOJ. I will note that
9 the letter does state in a number of different ways that the
10 funds will be used to advance public health initiatives
11 including abatement.

12 Your Honor, I'm not sure whether that is
13 sufficient to satisfy the Court. Even if it's not
14 completely sufficient, I hope it does go a long way in the
15 Court's consideration of the motion.

16 As far as a presentation for today, we filed our
17 reply brief, Your Honor. I won't restate what we've already
18 said in there. I just will outline the high-level issues
19 just to make a few points.

20 First, as the Court I believe likely remembers,
21 prior to our October 28th conference, we did file an initial
22 revised proposed order intended to respond to and hopefully
23 address the objection filed by the UCC and non-consenting
24 states in their original objection that they filed prior to
25 the October 28th hearing.

1 At that conference, Your Honor, you had suggested
2 some further revisions to the order. We've attempted to
3 address that. We've attached the order to our -- a further
4 revised order to our reply. We are hopeful that we did
5 address the Court's concerns. We believe we've addressed,
6 as we discussed at the prior hearing, the committee and the
7 non-consenting states' objection. I am happy to discuss the
8 revisions to the order if Your Honor has further questions.

9 Also, on October 28th there was some discussion on
10 the intent of the anti-secrection language. That is the
11 anti-secrection language, in our view, is not intended to
12 prohibit the payments that we seek to make to the DOJ under
13 the settlement agreement. Instead, it was intended to
14 prohibit what I've referred to as the nefarious secrection of
15 assets in a manner that would move the assets away from this
16 Court's jurisdiction.

17 The Court correctly noted that we did not offer
18 any transcript citations. So to complete the record, Your
19 Honor, we did put that in our reply brief.

20 But as I said at the October 28th hearing, my
21 views and the views of other counsel, whether it be Mr.
22 Huebner, Mr. Preis, Mr. Troop, with respect to the intent of
23 that language is secondary to, frankly, the Court's own
24 views. It's the Court's order. And I don't anticipate that
25 the Court, as I explained on October 28th, would have had

1 today's facts and circumstances in mind when that court was
2 -- when the order was entered, I should say. But it is I
3 think ultimately the Court's views that is most important
4 here, including with respect to not only what that language
5 was intended to mean when entered, but also the fact that we
6 have asked for alternative relief today in the event the
7 Court would conclude that that language did in fact prohibit
8 the payments that we are seeking to make.

9 Finally, Your Honor, the UCC and the non-
10 consenting states have filed a further statement where they
11 now suggest that the Sacklers should be required to
12 introduce evidence of the Sackler wealth.

13 Your Honor, we state in our reply that, notably,
14 neither the UCC nor the non-consenting states -- well, let
15 me first say, I'm sorry, that they already have a
16 substantial amount of wealth -- excuse me, Your Honor. They
17 already information regarding the Sackler's wealth, and they
18 don't suggest that based upon their own knowledge that the
19 submission of the evidence they request would in fact defeat
20 the motion.

21 Your Honor, I submit their request here is similar
22 to the original objection where they were seeking admission
23 from us not for the purpose of this specific motion, but in
24 fact to leverage this opportunity for some other purposes.

25 As we stated in our reply, Your Honor, the

1 evidence requested is not necessary for this motion. We
2 submit that the correct analysis is to recognize that the
3 DOJ is in fact in competition with all other creditors for
4 the Sackler's assets, but that the DOJ also has potentially
5 superior enforcement remedies to all other creditors.

6 Now, I addressed this again at the October 28th
7 hearing, Your Honor. We have stated that we disagree with
8 the assertions that have been made against the Sacklers.
9 But to the extent that the creditors of the Debtors believe
10 that they have strong claims, they need to recognize that
11 the DOJ's claims then are similarly as strong. And they
12 need to also take into consideration the DOJ's superior
13 enforcement remedies. And when you do that, Your Honor, I
14 think it's pretty easy to conclude that our settlement with
15 the DOJ does not frustrate the ability of this Court to
16 enforce any potential future judgement. In fact, it likely
17 enhances it. Again, I made the argument on the 28th. It's
18 also in our reply brief, so I won't further burden the
19 record here.

20 I will note, Your Honor, though that in their
21 further statement at Paragraph 9, what is essentially their
22 prayer for relief is that they respectfully request that the
23 Department of Justice and the Sacklers answer the questions
24 raised regarding the motion.

25 As it relates to the Sacklers, Your Honor, we've

1 already answered those questions to them directly. They
2 have the information, forcing us to put in evidence is not
3 going to further inform their views as to the
4 appropriateness of this relief.

5 Your Honor, I will close simply in saying that
6 this is an important step in these cases. Resolution with
7 the DOJ is a gating item regardless of the ultimate
8 disposition of these cases. If we don't take the
9 opportunity to lock this in now, there can be no assurances
10 that we'll be able to do it again in the future.

11 Your Honor, in light of the Court's remarks
12 regarding the nature of this hearing, I don't have any
13 further argument, but I am of course happy to address any
14 questions the Court has of me.

15 THE COURT: Okay. Why don't I hear the other
16 parties first and then I'll -- I do have a couple questions,
17 but why don't I hear the other parties first.

18 MR. UZZI: Yes, Your Honor.

19 MR. HUEBNER: Your Honor, this is Marshall
20 Huebner. I guess as someone who is not opposed to the
21 relief for specific reasons, it might make sense for me to
22 go next, although I think I actually will be extremely
23 brief.

24 Your Honor, may I be heard and can I be heard?

25 THE COURT: Yes, sure.

1 MR. HUEBNER: Okay, terrific. So, Your Honor,
2 from the estate's perspective, which is the perspective we
3 bring, obviously it's sort of governance and sort of what's
4 best for the country and the like, the point from our
5 perspective is does this likely increase or decrease the
6 likely recoveries of and via the estate. And one of the
7 issues that parties had from the beginning of the case,
8 which was, as we'll talk about a little later on Item Number
9 3, is how much dilution will there be by the DOJ. And that
10 has been reflected first and foremost in the term sheet that
11 the Debtors filed over a year ago with respect to the
12 framework agreement. And I think we were all waiting to
13 see.

14 Unless I misunderstand it, and I'm pretty sure
15 that I don't, the Department of Justice/The United States of
16 America has actually required that its \$225 million civil
17 settlement with the Sacklers be incremental and in no way,
18 shape, or form dilute or reduce the \$3 billion-plus
19 settlement that forms the basis of the framework agreement.
20 From the estate's perspective, that's a very big deal
21 because that dilution, you know, if it had been sort of, you
22 know, the \$3 billion-plus structure all in, as many feared
23 and thought that it might be, and the question is, you know,
24 now the estates are maybe only getting 2.775 plus upside.
25 That would be a very different deal and the Debtors,

1 frankly, might have a different view. But it's not, because
2 The United States insisted that the 225 the Sacklers are
3 paying them directly in no way, shape, or form take away
4 from the monies already agreed to in the framework
5 agreement.

6 The second thing I would not -- and this is going
7 to relate to the next hearing, so I'll say it quickly and be
8 done -- is that this is really of a piece with the DOJ
9 settlement with respect to the Debtors as well where the DOJ
10 is essentially taking a fixed sum for itself and allowing,
11 you know, all remaining recoveries including any and all
12 upside and to further negotiate it with a resolution with
13 the shareholders to stay with the estate and essentially go
14 to other creditors. And so these two things fit together.
15 You know, the Debtors don't really take a view on other
16 aspects of the settlement.

17 As I discussed with the Court last time, the order
18 is fairly heavily blacklined. In fact, it's extremely
19 heavily blacklined from the version already filed. Many of
20 those changes actually came from us. Because with the lens
21 of the estate on, it was actually quite important. While
22 for sure -- for sure -- and I want to be very clear about
23 this, the UCC and the non-consenting states raised the
24 issues to us in the first instance and sort of, you know,
25 brought us into this, we were, frankly, moving night and day

1 on other things. And they filed the pleading and they
2 flagged issues for the Court's consideration. You know,
3 once we're in, we're in. And so we then sort of joined the
4 party and sent riders and paragraphs and additional
5 provisions. And the order in its current form, which is
6 potentially three times the length of the one that was
7 filed, the Debtors have no objection to it.

8 As Mr. Uzzi noted, the propriety of the
9 settlement, the wisdom of the settlement, all that, not our
10 issue at all. That's just not Purdue's function for any
11 number of reasons. But with respect to the economics of the
12 estate, the Debtors have no objection to this order being
13 entered with the protection that we and the UCC and the non-
14 consenting states negotiated.

15 THE COURT: Okay. I'll ask you because you're a
16 little bit more neutral than Mr. Uzzi. At the hearing that
17 we held last month, it wasn't entirely clear to me whether
18 approving or granting this motion would have any positive or
19 negative effect on the mediation of the Sackler issues
20 that's ongoing. Given that there is no deadline in the
21 agreement for court approval, and given that the motion was
22 made on -- the request was made on short notice and I did
23 have a couple of questions about the order as well as a
24 question on how The United States was going to be using the
25 \$225 million, I put the hearing on for today.

1 I'm not asking you to comment on anything specific
2 about the mediation that's ongoing, but do you believe that
3 inaction and further adjournment would facilitate the
4 mediation, or to the contrary, do you believe that approval
5 would facilitate the mediation?

6 MR. HUEBNER: Well, I sure with you'd ask someone
7 else instead of me.

8 So, Your Honor, let me answer you hopefully both
9 carefully and to the best of my ability. This is a topic on
10 which I think different people could have different views.
11 And I think that depending on where one is sitting, one
12 could have different views.

13 The Debtor's view is that this actually is
14 salutary towards accelerating the case for -- I think at the
15 end of the day -- and again, I'm extemporizing here -- the
16 following fundamental reason. The Sacklers have a net worth
17 of X. And that net worth is known. And between the DOJ
18 settlement and the estate settlement, if we're able to reach
19 a settlement that would otherwise (indiscernible), at the
20 end of the day, they will pay Y. And either Y will be
21 agreed to or it will not. And if it's not, we'll have to
22 figure out something very different than what we've been
23 talking about for 13 months.

24 I just don't think it can be argued with that if
25 the DOJ, for example, demanded and the Sacklers have agreed

1 to multiples of the 225 -- let's say for example a huge
2 portion of their net worth, which I know what it is,
3 assuming their presentations were accurate, which I trust
4 that they were, I just think it's just simple reality that
5 that just needs a lot less elasticity in how much they would
6 be willing to pay the estate.

7 For example, if the DOJ took all of their net
8 worth minus \$3 billion, then they couldn't even do the deal
9 at hand because they wouldn't have the money left.

10 Obviously one could have a different view. And I
11 don't want to suggest, god forbid -- as everyone in this
12 case knows very well, I most assuredly have no monopoly on
13 wisdom. But one could take the view that if the DOJ took
14 ten times this, it would set the tone that we're coming
15 after X, Y, or Z, and maybe that would make them more likely
16 to settle at a higher number. And I think reasonable minds
17 could differ.

18 At the end of the day I think the Debtor's view --
19 and it's pretty strongly held -- that this will facilitate
20 resolution. That, frankly, leaving -- and again, I can't
21 disclose their wealth, but leaving very material assets both
22 to ensure that we negotiate both the existing deal to get to
23 fruition, and presumably a different deal from the estate
24 side if we are to get on board the creditors who have sworn
25 a blood oath that they will never sign on to the existing

1 deal. We think that that actually is the way -- that is the
2 way that we are looking at it.

3 And so from the estate's perspective, as I said,
4 the lack of dilution to the estate in both this deal and,
5 frankly, the Debtor DOJ deal and the fact that if you
6 believe the media reports and the Sacklers have X billion
7 dollars, then it leaves them with plenty of money to do a
8 deal with the estate. And since under our deal, the DOJ is
9 in fact allowing virtually all of what would have been its
10 property to go to the estate, I kind of feel like that's
11 where the action is and that getting this done and turning
12 to the single hardest issue in these proceedings, which is
13 is a price going to be reached that both the Sacklers and
14 the critical mass of the Debtor's creditors, you know,
15 enough to support confirmation, you know, we'll agree to
16 proceed on a global settlement path, or is that just simply
17 not possible? And after, you know, a year and a gazillion
18 dollars, we need to throw in the towel and go in a different
19 direction. We're nowhere near that crossroads right now.
20 And we think this one, frankly, makes it less likely that we
21 reach it.

22 THE COURT: Okay. Thanks. All right. I guess
23 before I hear from the objectors, I did receive the letter
24 from Mr. Fogelman writing on behalf of the U.S. Attorney for
25 the Southern District, Ms. Strauss, laying out The United

1 States' understanding of where the \$225 million would go or
2 how it would be used.

3 I don't know, Mr. Fogelman, if you have anything
4 more to say in respect to the settlement -- or this motion
5 that is.

6 MR. FOGELMAN: No, Your Honor. This is Larry
7 Fogelman on behalf of the U.S. Attorney's Office. We are
8 prepared to answer any questions that the Court has.

9 THE COURT: Okay. All right. Thank you. All
10 right.

11 Well, again, I think Mr. Uzzi correctly laid out
12 the framework for this hearing. I don't really need to hear
13 a lot a recap of what people argued last month, but I am
14 happy to hear from the objectors.

15 MR. TROOP: Thank you, Your Honor. This is Andrew
16 Troop from Pillsbury Winthrop Shaw Pittman on behalf of the
17 non-consenting states. I am hopeful that my comments will
18 cover the UCC's concerns, the Creditors' Committee's
19 concerns as well. Mr. Preis will confirm that when I
20 conclude.

21 Your Honor, I will be brief. We listened hard at
22 the last hearing, and so let me address really just four
23 points.

24 The first is with respect to the revised form of
25 order. If the Court is inclined to grant the motion, then

1 we agree that the order addresses the specific issues and
2 concerns that were raised at last month's hearing. And so
3 we don't have comments on the order.

4 With respect to the Department of Justice and The
5 United States, we appreciate the letter. But I think it
6 goes without saying that we are disappointed that The United
7 States cannot or will not make the same commitment that the
8 non-federal public claimants had made with regard to
9 dedicating funds to abate the opioid crisis. After all,
10 that's why we're here and that's why there is this
11 resolution with the Sacklers.

12 Finally, Your Honor, with regard to the issues on
13 evidence and ability to pay. Your Honor, we understood the
14 last hearing to require some presentation, evidentiary
15 presentation with regard to the impact of the payment on
16 those assets of the Sacklers that are available to pay
17 judgements that might be entered by this Court or any other
18 court against them.

19 And I start with a truism, Your Honor, grounded in
20 the fact that I have no reason to believe that the
21 presentations that have been made about the Sackler's wealth
22 is inaccurate or are inaccurate. But that's very different
23 than satisfying a burden to demonstrate that the provisions
24 of the preliminary injunction with regard to a material
25 payment had been satisfied on the record.

1 Secondly, Your Honor --

2 THE COURT: Can I parse that through? I want to
3 make sure I understand you. Are you saying that -- I think
4 what you're saying is that there is a difference between a
5 presentation that's made, albeit with a great deal of
6 seriousness behind it, to the committee, the states, et
7 cetera and evidence under oath. Isn't that the point you're
8 making?

9 MR. TROOP: That's the point, Your Honor. And to
10 just follow that up for a minute. And I want to be very
11 careful because I do not want to step over the line of
12 disclosing anything that we've agreed we will keep
13 confidential. But -- and I don't think that this will do
14 this -- this will do that.

15 There is a difference between saying that the
16 Sacklers have X and that X of what they have they believe
17 are committing to being available to satisfy judgements.
18 And so there is a distinction there that drives, is driven
19 by defenses that might in fact be raised with regard to
20 collection under judgements. And because there is no detail
21 provided with regard to this payment, where it's coming
22 from, is it being financed -- I think there was a lot in the
23 press and a lot of statements made about a prior settlement
24 where there was difficulty by the Sacklers in obtaining the
25 requisite credit support to be able to make a payment --

1 that demonstrates that evidence is appropriate and required.

2 After all, Your Honor, they are seeking relief
3 from your order. They are -- I believe my memory, Your
4 Honor -- and I admit, I don't have the transcript in front
5 of me. But I don't believe that you -- let me put it
6 differently. I don't believe that the provision was
7 intended, nor clearly does it say that it is effective only
8 in connection with the nefarious secretion of assets. There
9 is more to that provision than that. And our reference to
10 it as an anti-secretion provision shouldn't be given a life
11 of its own.

12 And so, Your Honor, it really isn't an evidence
13 issue. But that really does fall into the fourth point,
14 which is something that Mr. Uzzi addressed in part and Mr.
15 Huebner addressed in part, and you raised by your question,
16 I believe. And that is, is your approval of this relief now
17 necessary, helpful, or hurtful with regard to the
18 negotiation process?

19 And I start with the first, which is necessary,
20 which we discussed last time, that there is nothing that
21 requires the approval of this resolution now, nor is there
22 anything that says it has a risk of going away with the
23 passage of time.

24 Secondly, Your Honor, the impact of approval,
25 particularly in light of the lack of evidentiary basis, but

1 disputes that I can't because of the mediation privilege and
2 other provision of the protective order get into, could -- I
3 won't say make it impossible to reach a conclusion, but I
4 can say that it will make it more difficult. It is,
5 frankly, as Mr. Huebner said -- and I'm trying not to get
6 into the argument about the next matter on the agenda. But
7 Mr. Huebner I believe acknowledged that it and the DOJ
8 settlement are intended to drive a particular conclusion in
9 this case, drive towards a conclusion in this case, and a
10 particular conclusion in this case.

11 And as I said at the last hearing, unlike the
12 federal government, which was not constrained in its
13 investigation, was not constrained in its ability to pursue
14 its police power actions, every other creditor was
15 constrained on the former, and every state was constrained
16 on the latter. And they were restrained for the purpose of
17 advancing negotiated resolution in this case. And I think,
18 as I said last time, Your Honor, effectively not permitting
19 the Sackler resolution to be consummated now without any
20 evidence that doing so actually poses a risk advances that
21 negotiation goal.

22 And, you know, I think that we are often -- we
23 being the non-consenting states -- described as the one -- I
24 think in some presentation, you know, people were described
25 as having a blood oath against certain things. And I'm not

1 sure where that blood oath is viewed, since we're fully
2 engaged on the Sackler issue, on the future of Purdue issue.
3 And that's not going to end.

4 So I do think, Your Honor, that not granting this
5 motion now facilitates, fosters that negotiation process for
6 all the parties that are involved. Us, the Sacklers, the
7 Debtors, the Creditors' Committee, the ad hoc committee of
8 states, the MSGE. And we would ask you to underscore your
9 previous orders intended to do just that by not approving
10 the motion at this time. Thank you.

11 THE COURT: Okay. And I appreciate you're
12 constrained because you're in the middle of negotiations,
13 plus you've received the information that you received in
14 confidence regarding the Sackler's finances.

15 But it appears pretty clear to me that even though
16 this sum, this amount of money is that -- it's money, it's
17 cash and therefore obviously the highest form of
18 collectability, in the important area of the amount of the
19 payment, it's a relatively low amount. I would understand
20 the argument much better if the amount was much higher.
21 Then I would understand what I think you've been saying to
22 me. But it's hard for me to see that this amount somehow
23 skews a negotiation which in fact it would appear to me
24 gives the states the ability to say, you know, not only do
25 we want more, but you have more to pay.

1 MR. TROOP: Your Honor, have you paused because
2 you want me to respond?

3 THE COURT: Yes.

4 MR. TROOP: Your Honor, I think that is surely
5 something that may be advanced in the context of
6 negotiations and discussions. But let's take a different
7 example. Let's say the Sacklers have ten dollars.

8 THE COURT: Well, but they don't.

9 MR. TROOP: No, no, I know. But hang on. Just --

10 THE COURT: Okay. You're using a hypothetical.
11 Okay.

12 MR. TROOP: I'm using a hypothetical, Your Honor.
13 Okay?

14 THE COURT: Got it.

15 MR. TROOP: But let's say the Sacklers have ten
16 dollars. And then let's say that they say \$9.75 of that \$10
17 is beyond your reach. And we have 25 cents that is not
18 beyond anyone's reach. And they're talking the 25 cents and
19 paying that to the Department of Justice. That does have an
20 impact potentially, and a material impact on the ability to
21 collect -- I'm sorry, I don't know who is in the background.

22 THE COURT: Someone should put their phone on
23 mute. We are hearing some background noise.

24 I understand your point.

25 MR. TROOP: And, Your Honor, again -- and so I

1 don't need to say anything else, Your Honor. Thank you.

2 THE COURT: Okay, all right. Thank you.

3 MR. UZZI: Your Honor, it's Gerard Uzzi. May I
4 U.S. --

5 THE COURT: I'd like to hear from the objectors
6 first and then you can respond, Mr. Uzzi.

7 MR. UZZI: Fair enough, Your Honor.

8 THE COURT: If there's anyone else. I know Mr.
9 Troop said he was -- he hoped he was going to make the
10 Creditors' Committee's point too, but if there are any other
11 objectors that want to add to what Mr. Troop said, you can
12 go ahead.

13 MR. QUINN: Good morning, Your Honor. It's
14 Michael Quinn of Eisenberg & Baum for the ad hoc committee
15 on accountability. Is it all right if I speak?

16 THE COURT: Sure.

17 MR. QUINN: Thank you. Your Honor, like the
18 parties before me have said, and specifically for us, you've
19 already heard our objections to this. All we suggest is
20 that it would be better for the Court to see and approve all
21 the pieces of the plan together. And that's all we have for
22 you on this motion, Your Honor.

23 THE COURT: Okay, thank you.

24 Okay, I think that does leave you, Mr. Uzzi, then.

25 MR. UZZI: All right. Thank you, Your Honor.

1 Just two -- I think you made some of the points I was going
2 to make in response to Mr. Troop's argument. So I just want
3 to make two other brief points.

4 The idea that there's no risk in delay is just
5 false. As I discussed at the October 28th hearing, the
6 settlement agreement does give The United States a rescission
7 right. Now, we could all debate in the abstract the breadth
8 of that, but we bear the risk of the ultimate outcome and
9 the potential exercise of rescission rights. So this isn't
10 without risk. And I just want to make that point.

11 The second point that I wanted to make was as it
12 relates to collectability, we had discussions with Mr. Troop
13 and the UCC regarding those issues prior to the October 28th
14 hearing, and we made several revisions to the order to
15 address that issue. Because, as I said at the October 28th
16 hearing, and I think as the Court acknowledged, we weren't
17 seeking and we are not seeking to gain any sort of
18 litigation or tactical advantage here with the manner in
19 which we made these payments. And so we put in a catchall
20 provision of Paragraph 6 of the order that allows this
21 Court, to the extent that the manner in which we made the
22 payments are later determined as somehow prejudiced, Mr.
23 Troop's clients or any other party in interest, that this
24 Court can order a reallocation. So I think we've addressed
25 that issue already, and many other issues in the way that we

1 had revised the order prior to October 28th and how we
2 further revised it as a -- in response to the October 28th
3 conference.

4 Your Honor, unless you have questions for me,
5 that's all I wanted to add to the argument.

6 THE COURT: Okay. All right. Anyone else?

7 MR. TROOP: Your Honor, just to be clear -- and I
8 believe I'm quoting from the motion here, the Sackler's
9 motion -- the only way that The United States can rescind
10 the agreement is if you deny the motion to confirm, if you
11 don't grant it in full, or if the relief you grant is
12 inconsistent with the terms and conditions of the agreement.
13 Deferring ruling would not trigger any of those requirements
14 or give right to rescind. And we are stuck with the
15 document that we have that we didn't negotiate or a part of.
16 But it is what it is. Just so that's in front of you, Your
17 Honor, as you think about this.

18 THE COURT: Okay. Well, that raises two points.
19 And I guess they're questions for Mr. Fogelman.

20 First, the order that was proposed as part of the
21 motion has been changed to address certain objections to the
22 motion and points that I had raised. Is there anything in
23 the proposed order that would cause The United States to
24 exercise a revocation right? It's not exactly the relief
25 that was sought, in other words.

1 MR. FOGELMAN: Your Honor, this is Larry Fogelman
2 on behalf of the United States Attorney's Office. We have
3 reviewed the proposed order and we are fine with that order,
4 Your Honor.

5 THE COURT: Okay. All right. The other question
6 will put you more on the spot. Obviously there is a strong
7 incentive for The United States to abide by agreements that
8 it enters into, even if those agreements are subject to
9 subsequent court approval. But ultimately DOJ acts on
10 behalf of the government. Governments can change their
11 minds. Is there an ability on the United States' part if
12 this delays, say, into January after the new administration
13 to review this agreement if it's not been approved already?

14 MR. FOGELMAN: Your Honor, the Government would
15 simply have to reserve all rights that it has under this
16 agreement. I think Mr. Uzzi pointed out that at the end of
17 Paragraph 2 there is a sentence that deals with rescission.
18 I'm not prepared today to opine on its meaning or contours.
19 I am prepared to say that we reserve all rights that we have
20 under Paragraph 2 and the rest of the agreement.

21 THE COURT: Okay.

22 MR. UZZI: Your Honor, Gerard Uzzi again. If I
23 could just make one or two additional points regarding
24 mediation, Your Honor.

25 At least from our standpoint -- and I hope this is

1 understandable on its face -- our ability to progress. I
2 mean, the Sackler family's ability to make determinations in
3 the mediation is impacted by this or impaired to the extent
4 this relief is not granted. I think it's very easy for
5 others to say, oh, well, no, we can just let this kind of
6 hang out there and we'll see. And no harm, no foul. That's
7 not our position, Your Honor. And I don't know any other
8 way to demonstrate that than to ask everybody who is making
9 that argument to just put themselves in my shoes and
10 advising my clients and the decisions they have to make with
11 respect to having what Mr. Troop himself has said on
12 multiple occasions, resolution of a 900-pound gorilla issue.
13 That was Mr. Troop at the chambers conference in relation to
14 whether mediation should go forward, that we shouldn't move
15 mediation forward because we didn't know where the DOJ was.
16 Well, we know where the DOJ is now. And I just think there
17 is an extreme inconsistency in those positions.

18 The second thing. Again, nobody wants to move
19 this case along faster than the Sackler families. And to
20 the extent that it would move mediation along, you know,
21 maybe, just maybe it would be okay. But the relief before
22 the Court is really a very simple request. It's a very
23 narrow request. And the request, again, is simply whether
24 or not this Court has prohibited us from making this
25 payment. And of course, in the alternative, if it has, to

1 let us make this payment.

2 And I would just ask the court to permit us to
3 make this payment. We don't believe we're -- or, frankly,
4 Your Honor, just to confirm that we're not prohibited to
5 make this payment, I do think it will have a materially
6 negative impact on mediation. We are all speculating on
7 that point. But it's not a risk worth taking I submit, Your
8 Honor.

9 THE COURT: Okay.

10 MR. HUEBNER: Your Honor, if I may. I was very
11 brief before. Let me just say one last thing which I think
12 is also relevant. Because I don't think -- the cul-de-sacs
13 I think it's not helpful to get into. But obviously, you
14 know, it goes without saying I was there drafting the
15 Debtor's order on this injunction. And it was very clear to
16 everybody -- in fact, we said it multiple times and the
17 document is clear on its face that the injunction just did
18 not apply at all to the DOJ or to any DOJ-related matters
19 either against the Debtors or against others.

20 The DOJ itself could have taken any number of
21 actions during this case. I don't want to speak to what
22 their powers are. Freezing, seizing, grabbing, whatever of
23 either the Debtors or the Sacklers. And I think there's no
24 question in the world that nobody could have stopped them in
25 the bankruptcy system if they were compliant with applicable

1 law.

2 In general I think sort of the lesser is included
3 in the greater. And so since the injunction didn't apply to
4 the DOJ at all -- and frankly, I think that the transcript
5 and many other cites that parties have provided does show
6 from the parties who negotiated what they at least believe
7 it was for, it seems to me that the DOJ settling and
8 agreeing to take 225 instead of taking 225 or 2.25 or 5.5 or
9 8.5 just doesn't seem inconsistent to me with the spirit of
10 what people agreed to. And obviously as Your Honor knows,
11 the dissenting states ultimately agreed to voluntarily be
12 bound to the terms of the injunction as opposed to being
13 bound. But everyone understood -- and I think the order has
14 now been amended like 17 times -- it was never applied to
15 the Department of Justice, not for one minute. And the
16 notion that now an anti-secretion clause from 14 months ago
17 would bar a fully publicly-disclosed, technicolor, every
18 document attached to press releases settlement with The
19 United States of America seems to us, separate from, you
20 know, the prudential questions which we also agree that
21 sooner is much safer and better for the estate than later,
22 it just seems to stretch a bankruptcy court order, frankly,
23 far beyond its snapping point in terms of intent and,
24 frankly, possibly in terms of jurisdiction.

25 So I don't want to unduly put my thumb on the

1 scale. I was hoping not to talk at all. But I do think
2 that from the estate's perspective, the proponent of this
3 order and the entity that frankly hopes to receive billions
4 of dollars from the Sacklers, ideally pursuant to a fully-
5 consensual deal, yes, I think this is an extremely important
6 milestone to lock down and then climb on to the next level
7 from.

8 THE COURT: Okay. On the order before me, I did
9 have one change that I want to run by you. If, Mr. Uzzi,
10 you have it there?

11 MR. UZZI: Yes.

12 THE COURT: All right. It's in Paragraph 3. And
13 I would change it to read as follows just so there's
14 absolutely no confusion. I would just have it begin with a
15 Roman I, "In entering this order, the Court is not approving
16 the settlement agreement, nor is it making any findings of
17 fact or conclusions of law with respect to the settlement
18 agreement with the exception of the Court's declaration in
19 Paragraph 2 hereof." And then it would continue on with the
20 rest of the paragraph.

21 The way it reads now with the exception at the
22 beginning, there is a suggestion I'm approving the
23 settlement agreement somehow, which I'm not.

24 MR. UZZI: Yes.

25 THE COURT: So I would just make that change just

1 --

2 MR. UZZI: Yeah, that's fine, Your Honor. We can
3 make that change.

4 THE COURT: All right. So let me go then to the
5 ruling on the motion.

6 I have before me a motion by the Sackler families
7 as defined in the motion that payment by them of \$225
8 million under their settlement with United States Department
9 of Just on behalf of The United States is not prohibited by
10 this Court. And more specifically, is not prohibited by
11 Paragraph 13 of the amended stipulation entered early in
12 this case among the Debtors, the Official Committee of
13 Unsecured Creditors, and certainly related parties,
14 including the Sacklers, which was then incorporated and
15 continues to be incorporated in the preliminary injunction
16 order that I've entered in this case.

17 The relevant language in the amended stipulation
18 is as follows, and it pertains to the Sackler's agreement
19 under that stipulation. Prior to the ate that is 30 days
20 after the expiration of the stay period, i.e. the expiration
21 of the preliminary injunction, no covered party -- and
22 that's a defined term in the stipulation, but it includes
23 the movants here, the Sackler family -- shall take any
24 action with respect to any material amount of his, her, or
25 its property that is located inside or outside of The United

1 States with the intent or material effect of frustrating
2 enforcement of any potential judgement of this Court in
3 these Chapter 11 cases or any other actions pending against
4 them in any other court or jurisdiction.

5 The motion argues and the supplemental pleadings
6 filed in support of the motion argue that this provision,
7 which was indeed repeatedly referred to by the parties when
8 they were explaining the amended stipulation to me in court
9 and thereafter as the anti-secretion provision wouldn't
10 apply at all to a \$225 million payment to The United States
11 under the DOJ settlement because this is a public payment on
12 notice to parties in interest and is not a case where the
13 Sacklers are hiding or secreting assets to take them out of
14 the reach of the parties in interest in this case or in this
15 court or any other court of competent jurisdiction in
16 respect of claims by parties in interest in this case
17 against the Sackler family members.

18 It does appear to me when reviewing the relevant
19 transcripts that most of the discussion is as the movants
20 have previously asserted and continue to assert, that this
21 provision was really intended to prevent the Sacklers from
22 hiding their assets or putting them out of the reach of
23 judgement creditors.

24 On the other hand, not all of the references are
25 to that effect. And, indeed, the language as written in the

1 stipulation states, "with the intent or material effect of
2 frustrating enforcement" would suggest that it covers more
3 than simply improper hiding of assets.

4 That doesn't mean that the motion should be
5 denied, however, because the entire provision needs to be
6 construed and applied to the particular facts with regard to
7 this \$225 million payment in the context of this case.

8 Again, it prohibits any action with respect to any
9 material amount of the covered parties' property. So there
10 is a materiality element there. And then it also says that
11 that transfer cannot be with the intent or material effect
12 of frustrating enforcement of any potential judgement.

13 As I noted, one way to resolve the motion would be
14 to show that the \$225 million is not a material amount in
15 the context of this paragraph. Obviously on its face, \$225
16 million is a lot of money, and to I think anyone, even Bill
17 Gates or Warren Buffett, it is a material amount. On the
18 other hand, it appears clear to me that the Sacklers'
19 financial condition has been sufficiently vetted to show
20 that they have materially more assets than the \$225 million.

21 I believe the only concern or at least the
22 addressed concern by the objectors on this point, i.e. this
23 materiality point, is twofold. One, the presentations have
24 not been made under oath before a judge, so they could be
25 wrong. But of course the objectors have substantial

1 resources to check up on the presentations.

2 And also it may well be the case that \$225 million
3 in cash is proportionally more material when one takes into
4 account the issue of collectability on the other assets
5 which I'm presuming or assuming, and I believe I can do so
6 reasonably in large measure would need to be converted to
7 cash to be collectable.

8 Another way to resolve the motion -- and I know
9 that at the hearing and it was clear from the objector's
10 response that they agreed -- is if we could be reasonably
11 confident that most if not all of the \$225 million would be
12 applied promptly to help abate the opioid crisis, which is
13 something that the parties bound by the preliminary
14 injunction order have agreed in their mediation to date as
15 reported by the mediators.

16 Since the prior hearing on October 28th, I've
17 received a letter on behalf of the U.S. Department of
18 Justice through the U.S. Attorney for the Southern District
19 of New York explaining the constraints on the Government in
20 how they would apply the settlement funds, but noting that
21 with the exception of three percent which would be deposited
22 into the Department of Justice's working capital fund, which
23 I assume goes to general purposes for the DOJ, the remaining
24 portion of the \$225 million would go, under federal law, to
25 federal healthcare programs.

1 Mr. Fogelman, who sent the letter on behalf of the
2 DOJ, is careful to note that those programs are not
3 exclusively devoted to opioid abatement, but that they
4 include material opioid abatement programs, initiatives, and
5 efforts.

6 One also notes I guess that money for healthcare
7 is somewhat fungible. If you have more money for healthcare
8 X, that may free up money for abatement, healthcare Y.

9 I agree with Mr. Troop that this letter is
10 appreciated and helpful, but not dispositive. Although it
11 appears to me that it could not be dispositive given the
12 state of the restrictions that is imposed by the law on the
13 federal government on how the settlement proceeds can be
14 used. But I think it is an important point. It's not going
15 for federal buildings or to build a wall, for example, or
16 anything else. It's going to healthcare. Except for the
17 three percent that I mentioned.

18 I will trust that those who review those budgets
19 in Congress, having expressed their strong desire to abate
20 the opioid crisis, would make sure that to the extent they
21 can this money can be used as a fungible matter at least to
22 enable more funds, the bulk of the funds, the fund to go to
23 opioid programs.

24 That leaves then the last way that the motion
25 could be granted, which is whether this payment is made with

1 the intent or material effect of frustrating enforcement of
2 any potential judgment.

3 It is clear to me it's not made with the intent of
4 frustrating enforcement. I agree with Mr. Uzzi that the
5 U.S. Government is a potentially superior competing creditor
6 to the other creditors in this case, including vis-à-vis
7 their claims against the Sacklers.

8 It comes down to whether this has a material
9 effect of frustrating enforcement of any potential
10 judgement. From everything I know on the record in this
11 case generally and in connection with this motion, the \$225
12 million settlement, to the contrary, would facilitate the
13 rights of others, starting with the Debtor itself, to pursue
14 their claims against the Sacklers, either, again from the
15 Debtor's side under Chapter 5 of the Bankruptcy Code or
16 direct claims against the Sacklers that various parties in
17 interest might have, including the objecting states.

18 It is clear to me that the aggregate amount here
19 leaves much greater value available for the debtors and
20 third party creditors to obtain, either by negotiation, or
21 if negotiations fail, if and when judgements are obtained,
22 by collecting on a judgement.

23 Mathematically, any payment would have the effect
24 of frustrating enforcement to the extent of that payment.
25 But what is important here is that it appears clear that the

1 Department of Justice, knowing the status of this case,
2 being an observer in the mediation, has negotiated an
3 agreement that other than this amount leaves the negotiation
4 and/or enforcement of claims against the Sacklers in the
5 hands of the other parties in interest in this case. And it
6 is further clear to me that this amount leaves much more
7 available to those parties in interest. One could well
8 argue then that rather than frustrating enforcement, this
9 settlement actually enhances the ability of the other
10 parties in interest in the case to collect on judgements or
11 settlement from the Sackler family members.

12 Clearly, cash is the most liquid form of an asset,
13 and therefore the most collectible form of a judgement. But
14 to me that's overshadowed by what I believe to be the case
15 here and that has clearly not been argued by anyone to the
16 contrary, which is that the Sacklers have magnitudes of
17 value now available to other parties in interest, starting,
18 first and foremost, with the Debtors for their creditors
19 because of this settlement.

20 It's also argued that the Department of Justice,
21 in addition to being a competing creditor who has settled
22 for a relatively modest amount in light of the overall
23 picture of the Sackler's assets, is a potentially superior
24 creditor, i.e. has superior rights. Of course this
25 settlement is not a settlement of criminal liability. I

1 have not spent a lot of time analyzing whether the DOJ, if
2 this settlement was not approved -- I mean, if this payment
3 was not approved, excuse me -- would have the ability to
4 step ahead on civil claims of the other parties in interest
5 in these cases.

6 But it is clear to me that from the commencement
7 of these cases, indeed, from before the commencement of the
8 case with regard to the so-called consenting state and
9 governmental groups, a successful to those parties and to
10 the debtors resolution of The United States' claims was
11 always an important condition and was always outside of the
12 process applicable to the other parties in interest, which
13 suggests that, indeed, the DOJ does have potentially
14 superior rights.

15 In light of the record before me and my sense of
16 the importance of granting this motion, I've also taken into
17 account the effect that it would have on the ongoing
18 mediation of the remaining key issue in this case, which is
19 whether there will be an agreement that would enable a
20 Chapter 11 plan to be confirmed between the key creditors
21 and the Sacklers. Again, that mediation is ongoing. I have
22 no reason to doubt that the parties are engaging in it in
23 good faith, that they are, again, well represented, and that
24 the mediators are remarkably talented.

25 The last thing I would want to do is approve this

1 motion if it would cause that mediation to be adversely
2 affected. Based on everything I've heard, and my sense of
3 the dynamics in a mediation of this sort generally, I
4 conclude that permitting this payment would not materially
5 impair the mediation, and indeed by setting this bar for the
6 Sackler's liability to the government facilitate the
7 resolution as between the remaining parties in interest in
8 the case, vis-à-vis the Sacklers.

9 They have it in their power know knowing what the
10 result is to negotiate for the rest as much as they believe
11 they can obtain and decide whether they've gotten enough in
12 light of the defenses and the cost of pursuing litigation.
13 I don't believe a payment of \$225 million will retard that
14 process. I do believe there is a good chance that it will
15 improve it and facilitate it.

16 I will note further that the agreement itself contemplates
17 the possibility that a payment to the Government, the U.S.
18 Government, might be disgorgeable under Section 550 of the
19 Bankruptcy Code when the United States is an immediate or
20 mediate transferee or initial transferee. Of course you
21 have (indiscernible) the deepest pocket in the world.

22 So it appears to me that if in fact I'm wrong and
23 this payment is somehow improperly frustrating enforcement,
24 550 would at least facilitate recovery under Section (a) (2)
25 of that section if it can be established that it was

1 received with knowledge of the voidability of the transfer
2 avoided, i.e. the fraudulent transfer to the Sacklers in the
3 first place.

4 If clearly there's consideration for the
5 transfer, the transfer itself to the government would not be
6 a fraudulent transfer, although, of course, there could be a
7 preference.

8 So I believe that the motion should be granted on
9 the basis that it does not have a material affect of
10 frustrating enforcement of any potential judgment of this
11 Court or any other Court against the Sackler family members
12 who were parties to the settlement and would be making the
13 payment given the size of the payment and what I believe to
14 be the size or the value of the Sacklers other assets.

15 So, Mr. Uzzi, you could email the revised order,
16 revises we discussed about half an hour ago with regard to
17 Paragraph 3 to chambers for entry.

18 MR. UZZI: Yes, Your Honor.

19 THE COURT: And you should just cc the objector's
20 counsel and Mr. --

21 MR. UZZI: Yes, Your Honor.

22 THE COURT: -- do that. Again, I want to make
23 crystal clear, and I think I did so even more with regard to
24 my comment on Paragraph 3, I am not approving the settlement
25 agreements here. I don't have jurisdiction to do so. It's

1 not before me, and my entry of this order does not lock in
2 any result in this Chapter 11 case. This request, this
3 motion was really limited to the specific applicability of
4 the language that I quoted to these particular facts and
5 this particular payment.

6 So why don't we move then to the last matter on
7 the agenda.

8 MR. HUSNICK: Thank you, Your Honor. Actually,
9 Your Honor, just to do a sound check since this one
10 obviously will be pretty extensive. Am I coming through
11 loud and clear for the Court and others?

12 THE COURT: Yes, and I hope I was when I was
13 giving that ruling.

14 MR. HUSNICK: Yeah, you sounded great.

15 THE COURT: Okay.

16 MR. HUSNICK: Okay. So, Your Honor, that brings
17 us to the third item on the agenda. And actually in looking
18 at the agenda letter, I realize there's one micro-thing in
19 advance, which is I guess we did ask to file -- I didn't
20 even know this, to be candid, think that's embarrassing --
21 that we had to file a motion for leave to exceed the page
22 submit in our omnibus reply brief. I think that that motion
23 sets forth the basis for the relief.

24 We're obviously responding to multiple parties
25 raising multiple issues on a very serious, ultimately, you

1 know, multi-multi-billion-dollar suit and a case of national
2 import. I don't believe there were any objections filed to
3 that motion for a few extra pages in our reply brief, and I
4 guess I would ask to the extent that it needs to be granted,
5 that it be granted.

6 THE COURT: All right. Given the length of the --
7 the cumulative length of the objection which the reply brief
8 replied to, I'll grant that motion.

9 MR. HUSNICK: Thank you very much, Your Honor. So
10 onto the main motion for today.

11 Your Honor, today is, in fact, a monumental day
12 for these estates. While we'll, of course, address the
13 objections, it simply cannot be gained to say that the
14 settlement with the Department of Justice is a milestone. I
15 believe that's critical and I'm positive that the allocation
16 agreements announced in the mediator's reports on September
17 23rd, 2020.

18 Today's hearing is underlain by one tectonic
19 indisputable and undisputed fact: The United States of
20 America has claims, rights, powers, and abilities that no
21 other party in this case has, and it alone could take
22 actions and, if successful, could very well result in all
23 other creditors in these cases receiving little to no
24 recovery, quite possibly even zero, rather than the billions
25 of dollars they are currently on track to receive.

1 Had the DOJ decisionmakers landed in a different
2 place, today would have been a very dark day for this case
3 and its creditors.

4 Moreover, the DOJ settlement before you is
5 undeniably aligned to a truly extraordinary degree with the
6 vision of this case that this Court and virtually all of the
7 Debtors' other stakeholders have laid out at hearing after
8 hearing over 14 months.

9 What are the primary elements of that vision and
10 how are they addressed by this settlement?

11 One, Purdue should admit responsibility for
12 unlawful conduct and be held accountable for what so many
13 governmental and private parties have accused it of; that is
14 accomplished.

15 The era of, quote, "Purdue has never admitted
16 liability or been found liable for unlawful conduct since
17 2007," closed quote, can end today. And the relief that we
18 seek includes Purdue moving swiftly to plead guilty to
19 multiple serious felonies, and no individuals are receiving
20 releases under this settlement.

21 Two, Purdue should not emerge from Chapter 11,
22 something very important to certain of our creditors,
23 ironically, quite possibly, the objectors most of all;
24 accomplished.

25 The DOJ deal requires that Purdue Pharma L.P.

1 itself, not a subsidiary, not an affiliate, itself plead
2 guilty to multiple serious crimes and be excluded from
3 participation in Federal healthcare programs. On the
4 effective date, Purdue Pharma will not be emerging, and its
5 assets will be transferred to a clean new entity.

6 Three, a public document repository; accomplished.
7 Today marks the sixth hearing before this Court stretching
8 back to the very first month of the case. I was actually
9 the first one to raise it, if my memory is right, at which I
10 had represented that there will be a public document
11 repository on emergence.

12 When a lawyer represents something to a Federal
13 Court on behalf of a client, that is a bankable promise. It
14 is now also a binding obligation, assuming that the Court
15 enters the order today, under the DOJ deal. And to the
16 avoidance of doubt and let me say this with crystal clarity
17 loud and clear to the many people listening: The public
18 repository obligations required by the DOJ settlement are
19 the minimum; they are not the maximum. We stand ready when
20 the time is right to negotiate the contours of what will go
21 live soon or after the effective date -- on or soon after
22 the effective date, which will surely include tens of
23 millions of pages and will be available to the public for
24 years.

25 Goal number four, that the DOJ not derail a

1 potential global settlement by taking so much estate value
2 for itself or otherwise destroying distributable value that
3 the rest of the deals just don't work. We actually already
4 talked about this, Your Honor, with agenda item number two.
5 Accomplished. I will have much more to say about this in a
6 few minutes. But suffice it to say that the DOJ settlement
7 reflects an extraordinary wise and public policy-oriented
8 outcome that is unquestionably in the best interest of all
9 creditors and the American people despite ability to have
10 taken off of the top and independent of the bankruptcy
11 system, billions of dollars of value for the Federal
12 Treasury or to take other acts that would destroy billions
13 of dollars of stakeholder value.

14 The United States in America is, in essence,
15 agreeing to take only \$225 million from the Debtors for
16 itself on account of its forfeiture rights and what are
17 expected to be modest general unsecured claim recoveries in
18 the complex of these cases, as long as what, as long as
19 \$1.775 billion it is otherwise owed is instead rerouted to
20 where every single stakeholder in this case, presumably the
21 states most of all, wanted to go to state-centered abatement
22 of the opioid epidemic.

23 And for its two general unsecured claims, which
24 will undoubtedly be a very small fraction of the unthinkably
25 large claims pool I will describe later, the United States

1 has agreed to take treatment in line and no better than
2 varices by the Debtors hundreds and thousands of other
3 general unsecured creditors, all claims the DOJ has, to
4 priority, to non-dischargeability and to access to the
5 Debtors' assets notwithstanding 541 are, in essence, waived.

6 This DOJ deal, in fact, Your Honor, makes
7 everything else possible. The Debtors stand firmly and
8 immovably behind the private side cash-out deals announced
9 without full detail on September 23rd. Almost immeasurable
10 efforts went into making those deals happen. The non-
11 Federal governmental entities, including AHC, NCSG and the
12 NSG spent months negotiating with the five private side
13 groups and other entities and reached appropriate cash-out
14 deals with all five private side groups.

15 The Debtors and the UCC spent thousands of hours
16 assisting and the estate spent tens of millions of dollars
17 to facilitate and help bring this to fruition. These
18 private side cash-out deals, which include the hospitals,
19 NAS Children, TPPs, ratepayers and, of course, personal
20 injury claimants will provide these parties in material cash
21 distributions, most of whom have agreed to direct-to-
22 abatement, while still allowing the substantial majority of
23 the distributable proceeds in these Chapter 11 cases,
24 including the funds to be received under any deal from the
25 shareholders, to be channeled via state and local

1 governmental entities directly and exclusively to abate the
2 opioid crisis and nowhere else.

3 Unless something happens, Your Honor, that I
4 cannot foresee, the Debtors are not budging from these
5 private side deals, not today, not tomorrow, not ever. More
6 on that a bit later.

7 Primary goal number five: abatement, abatement,
8 abatement. This is the grand answer to the why of the
9 transactions before you today. There are more than 330
10 million Americans, and while there's only one of each of us,
11 we are all represented by many governmental officials in
12 this case. To take myself as an example, I may well have
13 had claims filed on my behalf by each of my school district,
14 my city, my county, my state, federal government, but there
15 is still only one of me.

16 We certainly would not purport to speak for the
17 federal government; they are, of course, more than capable
18 of speaking for themselves. But our understanding of the
19 DOJ's approach arises out of its, quote, "no piling on"
20 closed quote, policy, which formally holds that as long as
21 other governmental entities are themselves receiving money
22 in respect of similar allegations, the DOJ may choose to
23 step back -- way back -- and not take the money for itself.
24 In other words, the distributable value must go towards
25 claims on behalf of the same 330 million Americans, but it

1 does not need to go through the federal first.

2 This power fee is laid out in the Department of
3 Justice manual where the DOJ states its policy that, and
4 quote, "We will coordinate with and consider the amount of
5 fines, penalties and/or forfeiture paid to other federal,
6 state, local or foreign enforcement authorities that are
7 seeking to resolve a case with a company for the same
8 misconduct," closed quote. Section 1-12.100.

9 Consistent with that policy, the DOJ filed a
10 statement of interest in the (indiscernible) in early 2018,
11 specifically noting that its goal in the broader opioid
12 litigation would be to, and I quote, "Assist parties in
13 carefully crafting non-monetary remedies that'll effectively
14 combat the opioid crisis on a nationwide basis in accordance
15 with applicable law," closed quote. U.S. memorandum in
16 support of motion to participate in settlement discussions
17 and as friends of the court, as per the docket site, it's
18 212-1. There's more detail, and I can provide it later if
19 it's needed.

20 And this, Your Honor, is exactly what they have
21 done. Your Honor doesn't forget much, so I'm not going to
22 read you and belabor the record with the quotes from the
23 bench and actually the states at many hearings, including
24 October 10, 2019, October 11, 2019, November 6, 2019,
25 January 24, 2020, June 23, 2020, September 30, 2020, and

1 October 28, 2020, again and again emphasizing that a state-
2 centered, abatement-centered outcome where most of the
3 Debtors value goes exclusively to address the opioid crisis
4 is the prime directive of these cases. And today, Your
5 Honor, we step massively and monumentally closer to that
6 goal.

7 Before moving to the substance of the objections,
8 I think it makes sense to briefly describe the timeline of
9 what I've had with the DOJ, since there has been both
10 misunderstood and mischaracterized in some of the few
11 objections that were filed.

12 What we are seeking today is authority to enter
13 into the civil agreement and the plea agreement, which
14 together make up our comprehensive DOJ resolution. If that
15 authority as granted, we will immediately enter into the
16 civil settlement agreement. The DOJ will then request the
17 hearings to be scheduled within seven days before the
18 Federal District Court in New Jersey where Purdue Pharma
19 L.P., not a subsidiary and not an affiliate, will itself
20 plead guilty to the three felonies laid out in the criminal
21 settlement documents in accordance with the plea agreement.

22 The next step is the confirmation hearing which,
23 as sad as it is for me to say, is still months away. Then
24 Purdue and the federal government will request a sentencing
25 hearing to be held at least 75 days after confirmation, at

1 which the parties will together request that the plea
2 agreement be accepted, the agreed sentence be imposed upon
3 Purdue, and a judgment of conviction entered against it.

4 As the papers laid out, the agreed-upon sentence
5 consists of a \$2 billion forfeiture claim -- more on that in
6 a minute -- and allowed unsecured claims on the criminal
7 side totaling \$3.544 billion. However, as the papers make
8 clear, the federal government is agreeing to take only \$225
9 million in cash; on the forfeiture claim filed in the amount
10 of \$3.5 billion and settled in the amount of \$2 billion as
11 long as a small number of entirely reasonably, though
12 admittedly not universally supported, conditions are
13 satisfied.

14 And as the structure I've just described
15 anticipates and our amended 1999 order makes clear, the
16 allowed criminal claims, including the forfeiture claim,
17 both come only after confirmation. What the DOJ will
18 receive immediately is the allowed unsecured, unsubordinated
19 civil claim of \$2.8 billion, which none of the objectors
20 really take issue with, independent of objecting to the deal
21 generally.

22 So, Your Honor, one very good news update, which
23 is while the hearing was going on, as is often the case, you
24 know, some of us were double testing and triple testing.
25 And I'm delighted to report that the claim -- the objection

1 filed by the White & Case firm on behalf of the personal
2 injury claimants is now fully resolved. We have been
3 filing, that the Court surely noticed, amended orders, you
4 know, maybe too many. Maybe we should have skipped the one
5 this morning, but we were working as fast as we can and,
6 frankly, it hit the docket, you know, as things were still a
7 little bit midstream. There's, I think, one more word
8 that's changing; it's not very material and we're in the
9 process of getting that filed.

10 So the good news is, one objection is down and we
11 will soon file a cumulative blackline showing the
12 incremental edit that, as you might imagine since White &
13 Case negotiated from the perspective of a major player
14 group, that sort of, you know, in favor of the estate as it
15 were. It's certainly not a give-back or a degradation of
16 the deal from the estate's perspective.

17 The objectors, at least some of them,
18 misunderstood when the DOJ would be receiving it's allowed
19 forfeiture claim, and from Davis Polk's perspective when
20 several count and experienced lawyers call us and raise the
21 same question or confusion, we assume that we did something
22 that needs improvement. So we jumped into the form of order
23 and worked with the DOJ to have it far more clearly provide
24 exactly when the DOJ's criminal forfeiture claim and fines
25 are allowed, and also to clear up other potential

1 misunderstandings or ambiguities that either re-noticed on a
2 post-filing lead or others brought to our attention.

3 With respect to the blacklined order filed, Your
4 Honor, which I think is on the docket, let me just quickly
5 walk the world through it and then keep going.

6 Paragraph 3, as I already described, now clarifies
7 that the \$2 billion forfeiture judgment claim is not allowed
8 until both later of the entry of judgment of conviction in
9 accordance with the plea agreement -- that's the thing
10 that's supposed to happen 75 days after confirmation, so
11 it's the later of that hearing -- and the entry of the
12 confirmation order. More on that later because it's a
13 critical and important feature of the DOJ resolution.

14 Paragraphs 4 and 5 are essentially the same. Note
15 again it just further clarifies, so there's no possible
16 doubt on anyone's part, that the criminal fine claim would
17 not be allowed if Your Honor entered the order we are
18 seeking today or tomorrow.

19 Paragraph 7 contains two clarifications that I
20 think are actually quite important. First, the order as
21 originally drafted required that the plan provide for
22 various things, including separate classification of the
23 DOJ's claims. That was a non-trivial drafting mistake for
24 which, as the ultimate senior member of the Davis Polk team,
25 I'm happy to take responsibility for and, I guess, admit or

1 apologize. We just drafted the order wrong in a fashion not
2 ideal.

3 The deal, which the order now says, is that the
4 DOJ can rescind the civil settlement agreement if the plan
5 fails to provide for certain treatment. This is not only
6 what the civil agreement says, but we actually think, in
7 fact, is the complete answer to the sub rosa issues raised
8 in the objections that I'll talk about when I get to the
9 objection.

10 The second changes that the DOJ requested that the
11 order clarify that they can rescind the plea agreement if
12 the Debtors materially breach it, which again was always the
13 deal. You know, it's basic contract law and I'm sure it's
14 federal criminal law that if we breach our agreement,
15 they're not bound.

16 The changes to Paragraph 8 merely clarify what the
17 law actually says. The stay waiver does not allow them to
18 come or drive up with a truck and take value and assets on
19 account of their unsecured claims. It allows them to do
20 what arguably they could probably do anyway, which is
21 continue the investigation and litigation of their civil
22 claims up to the point of monetary judgment, but not the
23 execution or collection. And again, I remind the Court and
24 all parties, the DOJ is not bound by our current injunction,
25 so this is not a carveout. I think it's just the way the

1 world works.

2 Finally, there's Paragraph 9, which says two
3 things: one, it confirms for, like, the fourth time that the
4 criminal and forfeiture claims are not allowed until the
5 later of the judgment and conviction and confirmation of the
6 plan; and clause (b), which we actually Mr. Shore and White
7 & Case a vote of thanks for. He caught the fact that if the
8 claims are not allowed until after confirmation, which
9 everyone should love for any number of reasons, but they
10 actually need to vote. So we actually provided so for the
11 essentially temporary voting allowance in the new section in
12 Paragraph 9.

13 So, Your Honor, in the face of this extraordinary
14 deal, why --

15 THE COURT: Can I interrupt you for -- I'm sorry,
16 Mr. Husnick. Can I interrupt you for a second?

17 MR. HUSNICK: Of course.

18 THE COURT: Mr. Fogelman, is this -- all this
19 language in the revised proposed order acceptable to the
20 DOJ?

21 MR. FOGELMAN: It is, Your Honor.

22 THE COURT: Okay, very well. So, you can go
23 ahead, Mr. Husnick.

24 MR. HUSNICK: It would have been a pretty bad day
25 if I got the wrong answer.

1 So, Your Honor, the last thing I guess I should
2 say is that the late breaking changes that actually happened
3 while the other matters were being argued actually are
4 changes in reflect of -- in respect of, excuse me, the
5 paragraph that relates to what happens essentially if the
6 plan is not confirmed, and it makes the standard I think a
7 little bit tougher by adding a materiality qualifier. I'm
8 trying to get that order up on my screen, so I don't get it
9 wrong.

10 But as I said, we'll be filing a blackline in a
11 couple of minutes that will show -- I think it's actually
12 only a one word change from the order entered this morning,
13 so it is obviously another pro-estate change that was
14 negotiated. And again, I think I can firmly represent to
15 you since there were emails flying around all through the
16 hearing that the changes are acceptable to the DOJ.

17 They're found in Paragraph 6, Your Honor -- I now
18 have successfully managed to call it up on my screen --
19 where there's a proviso in the first sentence of Paragraph 6
20 that, again, against the originally filed version, I'll help
21 explain the changes. It used to say provide that PPLP
22 defaults on any material obligation, it said under this
23 agreement; that was just a typo because this is the order
24 and not an agreement, so it needed to say the civil
25 settlement agreement. And then the two word changes are

1 both adjectives coming up. It used to say if a plan
2 consistent with the terms of the civil settlement agreement
3 is not confirmed, we added the word materially before
4 consistent, which again makes it better for the Debtors.

5 And then the next provision, which is the last
6 change, is it used to provide for that right in the event of
7 a dismissal or a conversion, voluntary or otherwise; that's
8 now being changed to in the event of a voluntary dismissal
9 or conversion; that if the Debtors take specific action, as
10 opposed to something surprisingly happening to them, that's
11 what triggers the sort of enhanced right.

12 All, frankly I think, thoughtful and good changes
13 and we are grateful to the DOJ. We are not unaware, as
14 we'll talk about in another context in a few minutes, of the
15 unthinkable complexity of multiple separate U.S. attorneys'
16 offices and different divisions of main justice and the
17 S.D.N.Y. itself through tele-counsel, all needing to keep
18 huddling and coming back to work on changes to an order that
19 obviously has received attention, you know, rather quite a
20 lot of it, and we're very grateful that they moved, frankly,
21 with the swiftness of the private party.

22 So, Your Honor, back to sort of the next section,
23 which is the objections. So in the face of what sounds, at
24 least as I've represented it, as a pretty extraordinary
25 incredible deal, why have any limited objections been filed,

1 even if only a very, very small number of them. And I do
2 want to stress the word limited because even where it's not
3 in the title, there's no question that that's what they are.
4 No one is actually objecting to virtually any of the major
5 elements of the deal, which are undeniably remarkable and in
6 the best interest of the estate.

7 As the UCC, for example, noted in its statement,
8 the proposed DOJ resolution, with the parenthetical noting
9 assuming that it's consummated essentially, is a monumental
10 step in both these Chapter 11 cases and the broader opioid
11 world. And again, assuming that it doesn't cause other harm
12 in the case, which I'll talk about in a few minutes, quote,
13 "Resolution of the United States claims is a vital step
14 towards the Debtors ultimate restructuring, given that the
15 proposed settlement will... ameliorate the threat of
16 dilution posed by a staggering DOJ claim."

17 The committee raises in total in its statement
18 which is not an objection, five very possible points that we
19 sort of largely agree with. A couple of them I think we've
20 already hopefully brought home, a couple I'll describe sort
21 of, you know, what we think about them and how we did the
22 best we could.

23 But while they don't say it, the rest of the
24 objectors, I think it goes without saying that the guilty
25 pleas by the company, the lack of individual releases, the

1 certainty that this provides, the self-contraction and
2 extremely modest expected economic recovery of the United
3 States of America, and its major focus on the shared goal of
4 state-centered abatement, I have to believe that everyone
5 likes those parts and those are the main parts. It's just
6 that a very few parties out of the 613,000 claimants in this
7 case have just a few things they wish were even better.

8 But it should be noted, Your Honor, that no party
9 contests the deferential governing and legal standard here,
10 nor do I think that anyone has even challenged that we
11 actually go seven for seven on the Second Circuit's Iridium
12 factors.

13 In the end, some of the objections spring from a
14 fundamental misunderstanding of the settlement; some express
15 issues just not before the court at all on our motion, which
16 is why they're not, for example, the shareholders should be
17 criminally prosecuted. Other objections raised parochial
18 concerns on which they would simply prefer that the United
19 States not have a view or a preference or a policy. But as
20 far as I know, telling the United States of America that it
21 should not or is not allowed to have a view, an opinion or a
22 preference, especially on an issue where you have one
23 yourself, is not a legally cognizable objection.

24 Every claimant in this case and every single one
25 of the few objectors to this motion who cuts a deal or

1 reaches an agreement with the Debtors or with other
2 creditors in this case is allowed to and, in fact, every one
3 of them has made those deals condition on things that they
4 feel they must have. Conditions precedent are as old as law
5 itself and as old as contract and fit both well and
6 literally every single day within the contours of the
7 Bankruptcy Code.

8 So let me now turn to the substance of the
9 objections and address each topic in turn.

10 Your Honor, our reply brief is filled quite
11 extensively with legal authority. We cited dozens of cases
12 for everything we say. I'm not going to burden the record
13 by providing pincites and reading case quotes for almost all
14 of them because, you know, I don't think that would actually
15 help anybody.

16 Objection number one: The \$225 million being paid
17 to the DOJ is not itself going to abatement.

18 Four responses: one, this is not a legal
19 objection. No one has the right to demand that the United
20 States do specific things with the recoveries to which it is
21 entitles or for which it negotiates in a Chapter 11 case.

22 Two, the DOJ settlement taken as a whole is
23 unquestionably in the best interest of the estate and its
24 creditors. Objectors are not allowed to cherry-pick at
25 provisions they wish were different. The law is crystal

1 clear and it is black letter that the court must consider
2 the agreement cum onere and may not blue pencil an agreement
3 or tailor it to the deal that objectors or, frankly, the
4 debtors for that matter, wish was just a little bit better.

5 Three, I had by advised -- not my area of practice
6 obviously, but assume that I'm right -- that the
7 Comprehensive Crime Control Act of 1984, 28 U.S.C. Section
8 524(c) and other aspects of federal law simply do not allow
9 governmental officials to designate the use of forfeited
10 funds for specified projects or purposes no matter how
11 worthy. Just like the money in the last hearing had to go
12 to certain pathways because that's how the law works --
13 we're obviously a government of laws, not of people -- the
14 money is required by law when it's a forfeiture to go into
15 the DOJ asset forfeiture fund.

16 But finally, fourth and most importantly, this
17 objection misses the forest for the trees to a truly
18 remarkable extent. The federal government is taking, quote,
19 "only" closed quote, 225 into the Federal Treasury and its
20 modest recoveries, most likely, on its unsecured claims.
21 It's not taking 2 billion or 4 billion or 5 billion or 6
22 billion, which it could well have sought. Instead, the very
23 worth of the settlement and almost every one of its fibers
24 evidences that the federal government's prime directive is
25 helping to ensure that the billions of dollars we are

1 desperately trying to put to work as soon as we can from the
2 opioid crisis, are indeed going to state-centered abatement.
3 With only 225 million, hopefully under 3 percent of the
4 estate going to the Federal Treasury.

5 Objection number two: The DOJ settlement is an
6 unlawful sub rosa plan because the DOJ has the right to
7 rescind the settlement or withdraw credit it is not
8 obligated to provide if a small number of quite reasonable
9 things important to it are not in a plan of reorganization
10 confirmed by this Court.

11 First off, Your Honor, let's spend a few minutes
12 talking about consistency, because, of course, as we all
13 learned from childhood, what is good for the goose must be
14 good for the gander.

15 The objectors themselves have agreed to multiple
16 private side deals in which they have inserted multiple
17 conditions precedent. This is all in the mediator report
18 and, obviously, much more detail behind it. When they those
19 to make the private side deals conditioned on an eventual
20 DOJ deal, I don't think that they were breaking the law and
21 signing an unlawful sub rosa plan of reorganization.

22 Similarly, when they chose to make their private
23 side agreements conditioned on a shareholder agreement, I
24 don't imagine that they thought or would today represent to
25 you that they believe they were agreeing to an illegal sub

1 rosa plan. Rather, as we all know, settlements almost all
2 the time, in fact, have conditions precedent.

3 Unsurprisingly, this and other S.D.N.Y. courts,
4 and courts in every jurisdiction probably in the country,
5 have dozens or hundreds of times approved agreements of this
6 nature, including even more specifically in the Adelphia
7 case, where the Court approved an agreement that, as here,
8 distributed hundreds of millions of dollars to the federal
9 government -- in that case, \$715 million, almost three times
10 what is at issue here -- and gave a different treatment
11 depending on the structure of the post-emergent entities.

12 Another of the very few examples I will provide
13 orally, which is quite a fortiori to the case at bar, is In
14 re. Lion Capital Group, where the Bankruptcy Court
15 specifically held that a settlement agreement that allocated
16 funds generated in a liquidation specifically provided for a
17 certain allowed claim and required parties to vote in favor
18 of the plan containing the terms of the settlement. Even
19 that was not a sub rosa plan because its ultimate affect was
20 to, quote, "free up assets for the estate and permit the
21 formulation of a plan of arrangement," closed quote.

22 Our deal obviously does not have anywhere near
23 these type of attributes for, one, Your Honor, as probably
24 everyone or almost everyone on the phone knows is wide,
25 deep, consistent and clear. Debtors are absolutely allowed

1 to reach settlement with counterparties under which
2 counterparties have rescission or termination rights if the
3 eventual plan is not one that they like or expect.

4 RSAs, PSAs, 9019 settlements, cash collateral
5 orders, DIP orders, and many other categories of agreements
6 approved by branch of courts around the country every single
7 week contain termination rights providing that the eventual
8 plan is not a, quote, "conforming plan," a, quote,
9 "accepting plan," a, quote, "approved plan," parties can
10 undo the agreement.

11 Creditors are surely limited and certainly to some
12 extent has a right to dictate the settlement terms of the
13 plan, but they absolutely have the right under a wide
14 variety of circumstances to agree to remain bound to a
15 settlement only if they get what they bargained for.

16 This is so obvious and so ubiquitous in bankruptcy
17 law that I will provide only a small number of examples; our
18 brief has many more.

19 In front of this Court, there is Empire
20 Generating, 19-23007 from June 2019, where you approved an
21 RSA three months before the plan.

22 In Global A&T Electronics in 2017 near the end of
23 the year, you approved the agreement that provided its very
24 termination rights to each party, including providing
25 contending no (sound glitch) of a termination right if the

1 debtors or any equity party, quote, "files, supports, or
2 fails to timely object to any plan of reorganization,
3 liquidation, scheme, sale..." blah, blah, blah "... or other
4 transaction other than the restructuring sets forth herein."

5 In Ultra Petrol, you know, also in 2017, you
6 approved an RSA. It provided varying termination rights to
7 each party, including yet again, providing the debtor and
8 every single counterparty the right to terminate if the
9 Bankruptcy Courts enters an order denying confirmation of
10 the specifically identified plan of reorganization five
11 months before a plan.

12 MPN Silicones, you did this in 2014 -- I have
13 docket cites for every one of these -- four months before
14 the plan. TBS Shipping, 2012, one month before the plan.
15 And your brothers and sister on the bench, Your Honor, do it
16 just as frequently; that's an RSA or a PSA or a DIP order or
17 a cash collateral order or a 9019 invariably has and they
18 virtually always pursued plans. In Avia, it was three
19 months before the plan. In Eagle Boat Shipping, it was one
20 and a half months before the plan. In Jenco, it was two
21 months before the plan. Et cetera, et cetera, et cetera, et
22 cetera.

23 Objection 2(a): The fact that the DOJ forfeiture
24 claim might end up being 2 billion instead of 225 million is
25 somehow inherently illegal. It's also, I guess, kind of

1 like horrible with a straight jacket, it's a poison pill,
2 it's a sub rosa plan. It's just not, not at all. And in
3 the interest of time, I'm going to limit myself to five
4 answers to this legally and factually unsupportable claim on
5 which no one has a single case.

6 First, the Debtors could have agreed to a flat \$2
7 billion forfeiture claim with the United States of America
8 in exchange for all that they are getting and all that they
9 are avoiding under this agreement. Would have stood up if
10 that was in the best interest of the estate and very
11 comfortably defended that deal.

12 Such an agreement would have, of course, been far,
13 far worse for creditors; in fact, at least \$1.775 billion
14 worth and probably more than the deal that we actually cut,
15 but it still would have passed muster comfortably under
16 9019. Since that settlement would have been lawful, this
17 one, which will very, very likely end up almost \$2 billion
18 than that one for our other creditors, most assuredly is.

19 Two, while the word irony is often used
20 erroneously, the irony of the dissenting states alleging
21 that the United States is not entitled to a \$2 billion
22 forfeiture claim and that that's improper is almost too much
23 to bear. The 48 states and five territories active in these
24 cases have filed a claim for \$2.156 trillion arising out of
25 essentially the same conduct against essentially the same

1 citizens as the federal government; the difference being the
2 federal government represents 100 percent of the American
3 people and these states represent maybe something percent of
4 that population.

5 So let it not be lost on anyone that the states
6 filed claims, again, arising out of essentially the same
7 conduct against a smaller, albeit material sets of a
8 populous, are alleged to be 1,000 times the size of the \$2
9 billion forfeiture agreement and nearly 10,000 times the
10 recovery that the DOJ, our super-creditor, that unlike
11 everyone else has asserted credible forfeiture non-
12 dischargeable rights, is likely to receive.

13 If you just do a quick total and give the estate
14 the benefit of the doubt, the DOJ's claims amount to at
15 least \$18.1 billion, including a non-dischargeable criminal
16 fine that they allege is a minimum of \$6.2 billion, \$2.8
17 billion in civil damages which they allege should be trebled
18 to 8.4 billion plus penalties, all of which the DOJ asserts
19 is non-dischargeable and has zealously had us extend the
20 deadline to non-dischargeability.

21 Three, a criminal forfeiture claim filed in the
22 amount of \$3.5 billion or more, which in its claims, the DOJ
23 expressly asserts, is based on the relation backed doctrine.

24 Four, an order of restitution, quote, "In an
25 amount equal to the losses suffered by any victims of the

1 debtors' offenses," closed quote, the exact amount which
2 would be determined by a sentencing court and could, if we
3 take the states at face value, be in the trillions of
4 dollars; and five, contingent unliquidated claims arising
5 from its fraudulent transfer and civil forfeiture claims.

6 Answer number three: That neither for the
7 forfeiture claim nor the criminal fine claim of the federal
8 government is, in fact, being allowed today. They're not
9 actually being allowed in advance of confirmation. That is
10 a complete and total answer. The law is completely clear: a
11 settlement can't be a sub rosa plan when claims are not
12 allowed until at or after the confirmation hearing. In this
13 case, 75 days after upon acceptance of the plea agreement
14 and sentencing by a Federal Court in accordance with the
15 plea agreement, and only if the Debtors have chosen to go
16 forward with the plan that conforms to the expectations of
17 the federal government.

18 There's a lot of law in our reply brief on this
19 where subsequent confirmation of a plan is a condition to
20 consummation of the settlement, that settlement cannot be a
21 sub rosa plan. And we have (indiscernible) including the
22 affirmance of this court in Empire Generating, where the
23 District Court made that exact point in affirming.

24 Response number four: There rescission right of
25 the federal government under our amended order to unwind the

1 deal or just not provide the \$1.775 billion they are
2 otherwise not obligated to provide does not render the
3 settlement a sub rosa plan. It's kind of ironic because the
4 objectors all love In re. Crowthers McCall, some of them
5 actually cited their leadoff case.

6 Well, let's see what it says, and I quote, "Where
7 the motion seeks only authority for a company entering into
8 an agreement providing a basis for a plan and to merge with
9 another entity only if certain conditions, including entry
10 of an order of confirmation reflecting the agreement, are
11 satisfied," closed quote. It is a not a sub rosa plan.
12 Read their own case, the lead case at Page 886.

13 The rescission rights in this settlement and the
14 modification rights, which are kind of a mini version or
15 we're not going to rescind the whole thing, we'd just amend
16 it, are no different than the rights included every day in
17 PSAs, RSAs, cash collateral and other orders.

18 And we know this best of all because you were just
19 affirmed on this issue, that issue dead on. In Empire
20 Generating, you approved an RSA three months before plan
21 confirmation that exactly as here was conditioned on the
22 plan of reorganization having certain attributes. The
23 objectors, exactly as here, wrongly alleged that that made
24 the agreement a sub rosa plan. They lost before this Court,
25 and on March 23rd, 2020, they lost on appeal. 2020 WL

1 1330285 at star 2, star 9, pretty much star everything. The
2 whole decision is just down the line exactly an accurate
3 attestment and explanation of the law.

4 Moreover, Your Honor, as I noted before, before I
5 got to objection 2(a), the DOJ's rescission rights in its
6 agreement are analytically identical to the rescission
7 rights contained in the non-federal public claimant five
8 terms sheets with the private claimants, each of which, as
9 is expressly noted in the September 23rd mediator's report,
10 and I quote, "Conditioned on the Court's confirmation of a
11 plan of reorganization that includes participation by the
12 Sackler family in the plan of reorganization." And three of
13 the deals are, and I quote, "Conditioned on resolution of
14 the United States claims on terms reasonably acceptable to
15 the non-federal public claims."

16 Here, Your Honor, exactly as the objecting states
17 have in their own term sheets on issues that were important
18 to them, the Debtors and the DOJ each simply have a right to
19 return to the pre-agreement world if the terms in the
20 confirmed plan are not as anticipated.

21 Sixth and finally on objection 2(a). The
22 agreement to provide cash distributions to federal
23 government for its extraordinary rights and powers does not
24 in any way, shape or form convert the claims settlement into
25 a sub rosa plan. Once again, let's talk about goose and

1 gander. Every one of the key creditor constituencies at
2 today's hearing is party to other settlements in this case
3 that provide material fixed cash distributions that
4 aggregate to multiples of \$225 million to the private side
5 creditors in this case.

6 And those mediated settlements, which took about
7 six months to get done, were appropriately touted and louted
8 by all of us, every one of us as incredible accomplishments
9 in these cases, not as unlawful sub rosa plans, and the case
10 law is just as clear. See, for example, Adelphia at 27 B.R.
11 143 at Page 157 and 160, approving the settlement agreement
12 where the government agreed to different financial terms
13 depending on the structure of the post-emergence entity. I
14 won't give you the details. I'm quite confident the Court
15 is familiar with the case.

16 THE COURT: Can I go back to the earlier point you
17 made, that the \$2 billion front claim, forfeiture claim, is
18 subject to a plan being confirmed?

19 MR. HUSNICK: Yes, Your Honor.

20 THE COURT: Page 8 of the criminal settlement says
21 that the forfeiture judgment, which is the \$2 billion, shall
22 be deemed to have the status of an allowed super-priority
23 administrative expense claim in the Purdue bankruptcy with
24 priority over any and all claims and administrative
25 expenses.

1 So when you say it's not effective until the plan
2 is confirmed, any plan to be confirmed would have to have
3 that in it, right?

4 MR. HUSNICK: Again, Your Honor, their rescission
5 right -- let me first pause for a second. That is exactly
6 the ambiguity that, frankly, others point out as well; that
7 in one place, it seemed to say shall have, whereas in many,
8 many other places, it was clear that it was only upon the
9 acceptance of a plea agreement at the sentencing hearing.

10 THE COURT: Right.

11 MR. HUSNICK: Which is why I took some time to
12 read through the changes to the order. Apparently, the
13 majority of them actually just obliterate any ambiguity
14 about this point. For example, Paragraph 5 of the proposed
15 order now says if the District Court accepts the plea
16 agreement at the sentencing hearing, which is the thing that
17 happens after confirmation, the United States shall, as of
18 the latter of the entry of the judgment of conviction and,
19 two, the confirmation of the Debtor's plan.

20 THE COURT: All right.

21 MR. HUSNICK: And then Paragraph 9 contains a
22 mega-override so that there's no possible question at all,
23 that says notwithstanding anything else in this order or the
24 plea agreement to the contrary -- that gives you the
25 override that you're looking for -- a forfeiture judgment,

1 forfeiture payment and criminal fine shall not be allowed
2 claims until the latter of, one, entry of judgment which
3 succeeds confirmation and, two, confirmation of the Debtors'
4 plan.

5 THE COURT: Okay.

6 MR. HUSNICK: So it's, like, kryptonite wrapped in
7 titanium now and there's no possible question left.

8 THE COURT: Okay. Anyway, I interrupted you. You
9 can go on.

10 MR. HUSNICK: No, no, that's exactly what people
11 called and were, like, and the UCC to their credit actually
12 put in their pleading, like, we're a little confused but we
13 sure hope it's the second way and not the first way. And
14 since it was definitely the second way, we just said it five
15 times in the order so that nobody had to think about the
16 issue every again.

17 Objection number five, which is not really an
18 objection as the UCC in its statement candidly admits, it's
19 a concern and it's a legitimate concern. It arises out of
20 the fact that the settlements reached between the non-
21 federal governmental claimants and the private side
22 claimants in mediation have a condition in them that the
23 non-federal government be satisfied, reasonably satisfied
24 actually -- excuse me, that word is very important -- with
25 the terms of the DOJ deal.

1 So what happens if a subset, for example, of the
2 non-federal claimants allege that this unbelievably pro-
3 estate gives them kind of almost all the money, triggers
4 their reasonable satisfaction termination right. First of
5 all, I'm not sure what happens if only some of them or a few
6 of them say it because the documents are briefed, leave it
7 at that.

8 That said, Your Honor, I have a lot to say about
9 this risk because it is a risk that needs to be discussed
10 and addressed head on. I'm going to tell you exactly how
11 the Debtors think about it. First of all, these reasonable
12 termination right provisions look an awful lot like the ones
13 that the Debtors and the AHC negotiated 13 months ago in the
14 October 8th, 2019 framework term sheet, which provides, and
15 I quote, "As condition to the settlement, Purdue, the
16 shareholder parties and their respective relates parties
17 shall have resolved with the U.S. Department of Justice on
18 terms satisfactory to them... all potential federal
19 liability arising from or related to opioid-related
20 activities." That's Paragraph 10.

21 So I'm going to put forth and I stand by the
22 following view. These reasonable termination provisions, or
23 reasonable as the word of the provisions -- I'm not opining
24 on the reasonableness of the provision -- were designed to
25 give the states and the NSG an out if the federal government

1 took intolerably much value for itself or took other action
2 and so grievously diminished the value of the estate that
3 the states could not longer stomach the private side deals
4 that they come after six months of mediation.

5 From the Debtor's perspective, this is a question
6 of choosing among and managing risks, which is exactly what
7 Rule 9019 and Section 363 and Iridium and TNT Trailer not
8 only allow but require the Debtor to do. And respectfully,
9 the choice that the Debtors made on this issue is at the
10 apogee of reasonableness and nowhere near its nadir which is
11 the requirement under law.

12 On the one hand, the risk we face is not reaching
13 a deal with the federal government and likely being
14 indicted, prosecuted, likely in more than one jurisdiction
15 by multiple U.S. Attorney's offices. This scenario comes
16 with no ability to manage the risk that the new entity would
17 be excluded from federal programs, which destroys the
18 business, or that in the meantime while litigating, Purdue
19 Pharma could lose its state and federal licenses and quotas,
20 which also essentially puts new debtors out of business.

21 And then even if we were still around after
22 multiple federal litigation, turning to then address more
23 than \$18 billion in federal claims or the subset of them
24 that was civil or that survived a criminal prosecution or
25 the like, all allegedly both non-dischargeable and giving

1 rise to forfeiture as alleged by the federal government. As
2 we see it, Your Honor, under this scenario, distributions
3 would likely approach or be zero for every single creditor
4 in this case, even if Purdue ultimately prevailed. And
5 ironically, I don't think there's a single objector or
6 anyone in this case on the creditor's side that hopes Purdue
7 prevails, because obviously the conduct is the same conduct
8 underlying the claims of every other party in this case.

9 The alternative risk that we had to choose in
10 choosing which of the risks was in the best interest of the
11 estate to mitigate as best it could, is that this wise and
12 fair and generous to the states most of all deal is seen as
13 so inseparable to some of the states that they attempt --
14 and I stress the word attempt -- to press the nuclear
15 button, argue that it is not reasonably acceptable to them
16 and send all of us, themselves most of all, to the ground
17 zero of no deals on allocation, a ground zero that will set
18 this case back a year, hundreds of millions of dollars in
19 professional fees, and that amount or much, much more in
20 lost value.

21 Because what exactly would cancelling the private
22 side deal mean for the states? Not that I'm remotely
23 conceiving that the Debtors and the private side and many
24 others would passively sit by and allow such an outcome to
25 reap. As this Court, I and many others have repeatedly

1 noted and warned, in the absence of the private side
2 allocation settlements, we could literally spend the next 20
3 years and every single penny this estate would ever have or
4 get its hands on in professional fees resolving the claims
5 in this case.

6 There are currently 613,000 claims on our docket,
7 totaling approximately \$140 trillion. So the record is
8 clear, the number is trillion, not billion. But the
9 aggregate asserted number is actually much, much higher than
10 just \$140 trillion because 90 percent of the claims were
11 filed in an unliquidated amount without numbers. The 140
12 trillion comes from only about 10 percent of the filed
13 claims. Plus, if we really had to decide who gest what on a
14 claimant-by-claimant basis without the private side deals,
15 there could be \$500 trillion of claims or maybe even a
16 quadrillion dollars of claims across more than 600,000
17 individual claimants, each seeking material sums with all in
18 the millions, billions or trillions. These numbers are, in
19 fact, unfathomable.

20 The states, and this is why and probably everybody
21 might well be looking at net zero recovery if we went back
22 to square one even without the DOJ recovering. But I have
23 faith that we won't, Your Honor, which is why we chose the
24 way, way smaller of the two risks, in part, because only the
25 dissident states and not the ad hoc or the NSG are objecting

1 today. But much more importantly and because I will not let
2 go of my faith that all of our goals are actually the same,
3 to get the most value to a state-centered abatement model to
4 save lives as soon as we reasonably can, and also because
5 the \$225 million going to the DOJ exactly basically, Your
6 Honor, just ruled half an hour ago on the prior motion, is
7 actually mathematically just a fraction of the material
8 dollars already allocated to the private side and a tiny and
9 unbelievably reasonable fraction of the billions of dollars
10 expected to be distributed on account of the state and local
11 government for abatement.

12 Let me use hypothetical numbers just for a minute.
13 Even if its whole distributable value in this case is only
14 \$7 billion, let's do that case -- cash, insurance, assets,
15 revenues, Sackler payments -- I'm assuming for this purpose
16 a flat \$3 billion contribution and no more because it only
17 gets better -- the DOJ's \$225 million represents about 3
18 percent of that total, leaving 97 percent of the estate to
19 the other creditors, mostly to non-federal governments.

20 I've been doing this for a pretty long time, Your
21 Honor, and I have genuinely never seen anything like it. A
22 creditor that credibly alleges that it has \$20 billion or
23 more in super-priority forfeiture non-dischargeable fines
24 and claims and unthinkable rights to do things to the
25 company if it thought it was in the government's best

1 interesting, agreeing to take less than 2 cents on the
2 dollar and leave 97 percent of the estate for general
3 unsecured creditors.

4 And again, regressing out the DOJ and focusing
5 just on the private side claimants for a minute. We had to
6 choose a risk, Your Honor, and we just don't believe that
7 the states, in fact, are sanguine -- the Debtors most
8 assuredly are not -- that they would end up with anything
9 remotely close to the same quite large percentage of the
10 radically tragically smaller pie that would remain if and
11 when a long brutal ugly war reignited between the private
12 and governmental claimants someday drew to a conclusion.

13 The private claimants have made it very, very
14 clear to the Debtors that they are prepared for war against
15 the governmental claimants if their hard-fought settlements
16 are not consummated.

17 So, Your Honor, the Debtors chose between these
18 two risks, weighing both their probability and their
19 amplitude and stand by the choice they made, a choice that
20 as a matter of law is entitled to substantial deference.
21 Candidly, it wasn't a very hard choice.

22 And then there's sort of objection number six,
23 which brings me near the end of my presentation. It's not
24 really an objection at all; it's kind of like the one you
25 just finished overruling, which is a request that the

1 judgment of a very small number of objectors actually
2 override the judgment of the Debtors at the importance of
3 proceeding today, as opposed to at some future date.

4 This last -- it's really not an objection -- I
5 guess, request, which of course has no legal support because
6 it can't, is a request that the Court adjourn today's
7 hearing because, as they would have you believe, there
8 really is no risk or cost in doing so. And if we only had a
9 few more weeks, other open issues might fall into place and
10 make the deal today resolution utterly unobjectionable and
11 delightful to these very few objectors.

12 At very first blush, Your Honor, this siren song
13 has a bit of a lure. Who wouldn't want to adjourn a
14 contested matter if it could be heard a few weeks later and
15 maybe be way less contested or uncontested? But as this
16 Court well knows, that is what the Debtors have done at
17 every single possible opportunity in this case and in other
18 cases that we have had before you for decades. We adjourn
19 matters once, twice, even three times wherever we possibly
20 can to narrow and frequently fully resolve issues that
21 originally drew discomfort or unhappiness from stakeholders.

22 Your Honor, if this were such a case and
23 adjourning this hearing were not terrifyingly risky and
24 imprudent, you know we would be the first to suggest it, as
25 we have done at so many junctures in this case and prior

1 cases. Here, Your Honor, the siren song of just adjourn is
2 exactly, literally and technically, a siren's song because
3 the request understates and completely misapprehends the
4 serious unjustified and unjustifiable risks that the Debtors
5 in these estates would be taking if the 9019 agreement is
6 not approved today, and the amplitude is in the billions.

7 The whole case and all that some of us have been
8 working towards for almost three years could be the price
9 tag. Just like how we settle, when a debtor settles is a
10 business judgment question and one that, as a matter of law,
11 it can have substantial deference under the Bankruptcy Code
12 and Bankruptcy Rules.

13 We have very good reason to be absolutely
14 unwilling to take the risk of this hearing being adjourned,
15 and that judgment deserves both respect and deference. It
16 is not surprising that no one has brought forth, or I think
17 could bring forth, a single case citation to this Court
18 where a court has ruled that a debtor must, as a matter of
19 law, adjourn a mission critical case saving settlement
20 because a small group of creditors in their subjective
21 judgment and for their own strategic reason would rather
22 have it heard anon. And as Judge Gerber actually said
23 eerily on point in Adelphia, and I quote, "I am not in a
24 position to condemn the Adelphia board or this settlement
25 based on what is in essence speculation as to what the DOJ

1 would have done. That is what settlements are all about,"
2 closed quote, Page 19.

3 It also bears mentioning, Your Honor, that many
4 stakeholders in this case seem to share the Debtor's view
5 about the wisdom, propriety, and legality of resolution.
6 There are five primary private side groups, as this Court
7 well knows. Of the five, one chose to object, and it was a
8 serious objection, a long objection; it is resolved. Now,
9 none of the private side groups are objecting.

10 There's the United States of America. I don't
11 really need to belabor that one. Obviously, they are not
12 objecting; they are the counterparty.

13 No objections from the tribes, no objections from
14 the AHC, no objection from the NSG. The UCC, which is very
15 careful with its words, chose not to object, but instead to
16 file a statement raising a handful of thoughtful and
17 understandable concerns that we share, goals that we either
18 achieved or tried to achieve or on issues that we have now
19 clarified and should be put in the resolved class.

20 The statement reflects the unavoidable fact that
21 we all live with every day in our personal lives and
22 professional lives: we can't get everything we want. It
23 would have been great if this unbelievably terrific deal
24 were even better, but that comes nowhere close to making it
25 not good enough under Rule 9019.

1 Your Honor, procedurally, the filing of the
2 professors, I think is not yet sort of before the Court. It
3 is so replete with error and so permeated by
4 misunderstanding of these cases, with the Court's
5 permission, I actually won't address at all right now. And
6 if it is necessary, I am delighted to argue later because I
7 just think while they're brilliant and wonderful, amazing
8 professors and I read a lot of their work and I love a lot
9 of their work, they just get this one very wrong.

10 So let me instead hit one final topic and then I
11 am done with my opening.

12 Your Honor, I've already -- and then I'll reply in
13 extraordinary detail, thoroughly address that the, quote,
14 "PBC" issue certainly does not give rise to a legally
15 supportable objection. The simplest answer is that
16 settlements, just like every settlement of every one of the
17 objectors in this case is allowed to be conditional and is
18 allowed to have a change in terms or a rescission right if
19 the deal that people are basing their settlement on doesn't
20 happen at the confirmation hearing.

21 But because it looms large in several of the
22 objections, and maybe more importantly because so many
23 parties pretty much who are not actually involved in this
24 case either misunderstand or mischaracterize the provision
25 in the DOJ settlement that is premised on this Court

1 approving a plan under which Purdue will not emerge from
2 Chapter 11, but its assets will instead be transferred on
3 emergence to a public benefit company or entity with a
4 similar mission, and others seem to even suggest or demand
5 that the assets be sold now no matter how devastating the
6 value loss, a few words need to be said, but only a very few
7 words.

8 First of all, if today's release is granted,
9 Purdue will, hopefully before Thanksgiving, be pleading
10 guilty to multiple serious felonies on the federal level.
11 And if the plea agreement is accepted and Purdue is
12 convicted, Purdue Pharma will never emerge from Chapter 11,
13 ever. This is a goal that I believe is shared by all of our
14 creditors, maybe most of all by the objectors.

15 That, of course, though gives rise to a question
16 that has to be answered. What do we do with the Debtor's
17 material and complicated assets in the near term to best
18 achieve the many goals of these cases, maximize abatement
19 value, and save and improve as many lives as we possibly
20 can?

21 I can assure you, Your Honor, that the Debtors,
22 like other people, have very strong views on the topic. If
23 I'm left with no choice but to get through an extended
24 discussion of the merits of the PBC this morning, I am
25 prepared to do so in extraordinary detail with numerical

1 examples of exactly why we're doing what we're doing. If
2 other creditors want to talk to you about whether an
3 immediate sale should happen, I have plenty to say about
4 that as well.

5 But today is not actually the time or place for
6 it. It is a 9019 hearing about an almost unprecedentedly
7 favorable settlement, not a referendum or an open mic
8 session on the future of Purdue; rather, we will continue to
9 have these conversations where they belong in the context of
10 mediation.

11 The DOJ condition precedent provides only that all
12 aspects of the deal, including transfer to the states by the
13 federal government of almost \$2 billion, will remain in
14 place, and I quote, "Public benefit company or other similar
15 entity." There is much flexibility in the offering.

16 My last three minutes, Your Honor, I will just
17 dispel some of the most -- the largest misunderstandings. A
18 public benefit company is nothing more than a regular
19 private company created under state law, with one tweak:
20 it's one whose governing documents provide that it is
21 allowed to take social good and the betterment of society
22 into account alongside its profit motives. The structure
23 has stayed available under the laws of 36 states and
24 territories so that officers and directors can't be sued if
25 they do societal good or for profit in order to do things to

1 make our world a better place by donating profits to opioid
2 abatement.

3 For the avoidance of doubt, a PBC is not -- I
4 repeat not -- a government or quasi-governmental
5 corporation. Newco would not in any way, shape or form on
6 any level and not even for a pico-second, be free from state
7 or federal regulations, laws or prosecution. The exact
8 corporate and trust structure of Newco and the distribution
9 vehicle, the identity of trustees, directors and management,
10 the terms of the government documents and dozens of other
11 issues are ripe and are undergoing towards their resolution
12 and compromise. No creditor will have to take any role,
13 function, post, ownership, security that they don't want to.

14 Your Honor, a few months ago, I had hoped that
15 this November hearing would be the hearing in which we were
16 presenting three term sheets on all the remaining case
17 issues. While it is not a shortcut, I do remain hopeful,
18 maybe foolishly so, that we might be able to do that when we
19 are before you in December or very soon thereafter.

20 But for today, we are poised to take a monumental
21 gargantuan leap forward in these cases for accountability,
22 for transparency, for abatement, for value maximization, and
23 for the value going to the American people via the non-
24 federal governmental claimants who at last stand poised to
25 receive the very material majority of these estate assets,

1 which they have already pledged to dedicate 100 percent to
2 the opioid crisis, exactly as I told you was our goal at the
3 first day hearing 427 days ago and with which you and many
4 others, including these same objectors, have agreed again
5 and again.

6 I respectfully suggest that the Debtors have far,
7 far more than satisfied their burden of demonstrating that
8 the settlement, both for what it accomplishes and what it
9 sends is in the best interest of these estates.

10 THE COURT: Okay.

11 MR. HUSNICK: Your Honor, with respect to order of
12 operations, if it makes sense since I'm pretty confident the
13 DOJ is in full support of the motion, and I know that the
14 Court always wants to hear from supporters first and then,
15 you know, the order may get complicated after that, you
16 know, given that, you know, there's an objector. If it
17 makes sense, we thought it might make sense for the DOJ to
18 go next. But obviously, again, as the old saying, I'm just
19 a guy and you're the Court, so whatever, of course, is the
20 Court's preference.

21 THE COURT: No, that's fine. I'm happy to hear
22 from Mr. Fogelman, although he's already confirmed that the
23 order as proposed is acceptable, even though it modifies
24 arguably the terms of the agreement. I have a logistical
25 issue too. This hearing's gone longer than I anticipated,

1 and there's a technical issue with CourtSolutions that we
2 have to reset if it's on for more than four hours. So at
3 some point in the next 10 minutes or so, we're going to have
4 to do something to that end, but I could hear from Mr.
5 Fogelman in the meantime.

6 MR. FOGELMAN: Thank you, Your Honor. This is
7 Larry Fogelman on behalf of the United States. Can Your
8 Honor hear me clearly?

9 THE COURT: Yeah, I can hear you fine.

10 MR. FOGELMAN: Great. May it please the Court, in
11 the face of the national public health emergency stemming
12 from opioids, the United States has deployed extensive
13 resources to combat this crisis, which claims tens of
14 thousands of Americans lives each year. The broad efforts
15 of the United States include the use of criminal and civil
16 tools under federal law to hold actors accountable for their
17 unlawful actions, including manufacturers, distributors,
18 pharmacies, and physicians.

19 We are here today because the United States has
20 reached a milestone event in its nationwide effort to
21 address the opioid epidemic, the global resolution of our
22 criminal and civil law enforcement investigations into
23 Purdue, arguably the most significant manufacturer of
24 opioids in the country. Given the unique task of the United
25 States to enforce federal law and to ensure public health,

1 the resolution has twin aims: to hold wrongdoers accountable
2 and to facilitate resources for treatment and care of those
3 affected by opioid use disorder.

4 The government's criminal and civil resolutions
5 with Purdue hold Purdue accountable for its conduct and are
6 structured to ensure that remedial actions are taken towards
7 combatting the opioid crisis on a nationwide basis.
8 Debtors' 9019 motion should be approved as it is not only in
9 the best interest of the estate, it is in the best interest
10 of the public in fighting this national health emergency.

11 First, the global resolution holds Purdue
12 accountable to the public for its misconduct. Most
13 significantly, the global resolution requires Purdue Pharma,
14 L.P. to plead guilty to three felony counts for defrauding
15 the United States and violating the anti-kickback statute
16 from 2009 to 2017.

17 The resolution also requires Purdue to admit
18 publicly to the facts underlying its criminal misconduct,
19 and it brings to light the government's factual conclusions
20 from its civil investigation. Further, the United States
21 requires that Purdue will host a document repository
22 available to the public relating to the criminal charges and
23 civil violations.

24 Second, the global resolution is a critical step
25 in remediating this nationwide crisis. Of the government's

1 \$2 billion criminal forfeiture claim, \$1.775 billion will be
2 credited to the states, local governments and tribal
3 authorities for their critical work in abating this
4 epidemic. The government's \$3.544 billion criminal fine and
5 \$2.8 billion civil damages will be treated as general
6 unsecured claims.

7 Your Honor, we have a cleareyed view that in a
8 case with trillions of dollars of claims and a company with
9 assets worth a tiny fraction of the dollar value of those
10 claims, the recovery on unsecured claims might well be less
11 than one cent on the dollar. Essentially then, we are
12 applying the vast bulk of the government's recovery as a
13 credit to the abatement plan.

14 The UCC has commented on the, quote, "favorable
15 financial terms of the proposed DOJ resolution," unquote,
16 which in its view, quote, "will result in significant value
17 being available to distribute to the Debtors other creditors
18 and abate the opioid crisis," unquote. The UCC further
19 observes that, quote, "resolution of the United States claim
20 is a vital step toward the Debtors' ultimate restructuring
21 given the proposed settlement... ameliorates the threat of
22 dilution posed by a staggering DOJ claim," unquote.

23 In reaching this resolution, the United States
24 felt it was incredibly important that the credits of the
25 estate, which include the states, thousands of local

1 governments, trial authorities, and victims of opioid use
2 disorder, receive the vast majority of the United States'
3 potential recoveries in this case to permit those entities
4 to put those funds towards the important and critical work
5 of abatement of this crisis.

6 This global resolution achieves that goal as 88.75
7 percent or 1.775 of the \$2 billion of funds in our criminal
8 asset forfeiture deal goes towards abatement.

9 Based on our criminal investigation, the U.S.
10 would be within its rights to assert at least a \$3.5 billion
11 forfeiture claim, as reflected in our proof of claim, and at
12 least a \$6.2 billion penalty. But instead of aggressively
13 pressing these claims through a prosecution, the government
14 believes that these funds would be better used if put
15 towards the abatement objectives of federal, state and
16 tribal governments that they had achieved in the mediation.

17 MR. HUSNICK: Mr. Fogelman, can you take a breath
18 for just one second. Your Honor, I'm getting messages that
19 the dial-in line for people who are --

20 THE COURT: Yeah, this is what I was addressing
21 earlier. I apologize for this. You're all going to have to
22 hang up and redial in again. CourtSolutions can only go for
23 four hours at a time and then, I guess, it poops out, so
24 this is probably a good time for people to stretch their
25 legs too. Why don't you redial in so that you're redialed

1 in by 2:00 p.m. Okay?

2 MR. HUSNICK: Thank you, Your Honor.

3 THE COURT: All right, I'm going to hang up at
4 this point. Mr. Fogelman, you can pick up at that point.

5 MR. FOGELMAN: Thank you, Your Honor.

6 (Recess)

7 THE COURT: Hello, everyone. This is Judge Drain.
8 Were back on the record in in re Purdue Pharma, L.P. I
9 apologize for having to take the break. Technology is like
10 certain people. They can't take more than four hours of
11 court time in one stretch. So, again, I just want to remind
12 you all to keep your phones on mute unless you're speaking,
13 and I think we broke when Mr. Fogelman was still speaking on
14 behalf of the U.S. and the DOJ. So, Mr. Fogelman, if you're
15 back on the line, you can keep going.

16 MR. FOGELMAN: Thank you, Your Honor. For the
17 record, this is Larry Fogelman on behalf of the United
18 States. Just prior to the break, I'd been making the point
19 that, instead of aggressively pressing our criminal
20 prosecution, the government believes that the funds at issue
21 would be better used by putting them towards the abatement
22 plan at state and local governments and tribal authorities.
23 And I want to make two points about how this credit fits
24 into DOJ's previously stated policy interests.

25 First, it's worth understanding our resolution in

1 the context of DOJ's written anti piling on policy about
2 coordinating corporate resolutions in parallel proceedings
3 arising from the same misconduct. Under that policy, which
4 we published in 2018, we endeavor, as appropriate, to
5 coordinate with and consider the amounts paid to state and
6 local authorities that are seeking to resolve a case with a
7 company for the same misconduct. The goal of the policy is
8 achieving an equitable result.

9 That policy applies across DOJ's enforcement
10 actions, including this one, where many state and local
11 authorities have proceedings against the Debtor arising from
12 its opioid marketing and distribution practices. That's why
13 here, in this case, and through this settlement, we are
14 prepared to see the vast bulk of our asset forfeiture
15 recovery go towards this critically important abatement plan
16 advanced by the states, local governments, and tribal
17 authorities.

18 Second, and more specific to the opioid context,
19 this resolution is very much consistent with DOJ's filings
20 more than two years ago in the multi-district federal
21 litigation over opioids. For example, in April 2018, when
22 we filed a motion to participate in settlement discussions,
23 and as a friend of the court, we explain that the United
24 States has a significant stake in combatting the opioid
25 epidemic, which has implications for the proper allocation

1 of any monetary settlements of claims. It's that same stake
2 in combatting the opioid epidemic that we are endeavoring to
3 address through this settlement.

4 We recognize that the goal of nearly every
5 interested party in this case, including the court, is for
6 nearly all the proceeds of the bankruptcy to go to opioid
7 abatement programs, and the United States is a strong
8 advocate and partner in achieving that goal. Indeed, we
9 made the decision to permit a credit against our forfeiture
10 claim because of our beliefs in the extraordinary value
11 those funds will have if they are used towards abatement.
12 Similarly, with those interests in mind, we wanted to ensure
13 that the future company's mission benefits the American
14 people. Thus, it was incredibly important to the United
15 States that the future company would be a public benefit
16 company, or a structure with a similar mission.

17 We say this against the backdrop of the United
18 States' recognition that Oxycontin has benefits when used
19 appropriately. This PBC structure can ensure that Oxycontin
20 is distributed in a manner as safe as possible without
21 diversion. Equally important, the PBC structure will enable
22 the future company to have the fiduciary flexibility to use
23 the proceeds in a manner that go towards further abating the
24 opioid crisis and taking into account long-term public
25 health interests. Critically, we wanted to ensure that the

1 new company is not required to maximize profits over lives;
2 that the new company has a robust charter and mission; and
3 that the proceeds will be used for the benefits of those
4 individuals and communities suffering from the opioid
5 crisis.

6 Again, while the aforementioned mission is
7 critical to the United States, given our unique role in
8 addressing this crisis, we wanted to ensure that Purdue's
9 other important governmental constituencies, the states,
10 local governments, and tribal authorities, have the
11 necessary flexibility to achieve the goal that we all share.
12 That's why we use the term "PBC or entity with a similar
13 mission" in our settlement papers. We look forward to
14 working cooperatively with the Debtor and other creditor
15 groups to come up with the most effective structure for
16 post-emergent Purdue.

17 With regard to timing, Your Honor, we did include
18 in our papers the requirement that the 9019 motion be
19 brought within 7 days. And it's also a requirement of our
20 papers that, within 7 days after the court approves the
21 9019, the parties will seek to have the plea heard in
22 District Court in New Jersey. Thus, built into this
23 agreement was our desire to get this deal to the finish
24 line. We want Purdue to allocate to the three felonies that
25 are the subject of the plea agreement, and we want that to

1 happen as soon as possible. We would be prejudiced if this
2 doesn't go forward. The U.S. would have lost months of time
3 that could have been used prosecuting and liquidating its
4 claims. We shouldn't be penalized for opting to potentially
5 negotiate our claims and submit them to the court.

6 In sum, Your Honor, the United States' role on
7 this case is far greater than its role as a creditor of the
8 bankruptcy entity. Rather, we are tasked with serving the
9 broader public health interest, and we take that role
10 incredibly seriously. As part of that broader role, we
11 wanted to ensure that our resolution with the company
12 achieved the goals of the United States, while affording
13 every interested party in this case the ability to work
14 towards solving this crisis. We believe our deal does that.
15 Our deal is both in the best interest of the Estate as well
16 as the best interest of the public, and we ask that the
17 court approve this 9019 motion. Thank you, Your Honor.

18 THE COURT: Okay, thank you. I guess I will take
19 Mr. Huebner up. If anyone else wants to speak in favor of
20 the settlement, they can. Of course, I know who has
21 objected. I'm assuming that those who have not objected are
22 prepared to let the settlement be approved, but if anyone
23 wants to speak, briefly, in support of the settlement, they
24 should feel free to.

25 MR. ECKSTEIN: Your Honor, this is Kenneth

1 Eckstein of Kramer Levin. Would it be appropriate for me to
2 make some brief comments at this point?

3 THE COURT: Sure.

4 MR. ECKSTEIN: Thank you very much, Your Honor. I
5 hope you can hear me through the phone.

6 This is Kenneth Eckstein of Kramer Levin speaking
7 on behalf of the Ad Hoc Committee of Governmental Claimants.
8 Your Honor, I'm speaking briefly to advise the court that
9 the Ad Hoc Committee supports approval of the DOJ settlement
10 today. We share in the view that the DOJ settlement
11 represents an essential building block to a plan of
12 reorganization in this case, and was an important step
13 recognized by the consenting states and the Debtor in
14 connection with the negotiation of the term sheet at the
15 outset of this case.

16 As Your Honor has heard in great detail, as
17 structured, the settlement contemplates a \$225 billion-
18 dollar payment ultimately being provided to the DOJ in an
19 allowed claim of \$3.544 million dollars. This, if
20 implemented, represents a remarkable step, which should pave
21 the way for the overwhelming portion of this Estate,
22 including proceeds of a Sackler settlement being dedicated
23 to fund abatement of state and local governments and to fund
24 the settlements with the private claimant groups, most of
25 which also have agreed to dedicate their recoveries to

1 abatement.

2 We share the view that this settlement is not a
3 sub rosa plan and we take great comfort from the remarks
4 made both by Mr. Huebner and by Mr. Fogelman in describing
5 exactly how they expect to implement the condition that was
6 built into the settlement regarding a "public benefit
7 corporation or other entity with a similar mission" being
8 embodied in a plan of reorganization. And in particular,
9 the flexibility that Mr. Fogelman pointed to and the desire
10 to continue to work closely and cooperatively with all of
11 the parties in this case to put into place a workable form
12 of governance and a workable emergent structure is something
13 that is very important to us, and we have every reason to
14 expect that that is going to be successful. Having this
15 settlement in place provides us greater confidence that
16 we're going to be able to achieve that very important goal.

17 Your Honor, while we appreciate the concerns
18 raised by the Creditors' Committee, as well as some of the
19 concerns that have been raised by the non-consenting state
20 group, we ultimately share the view that, given the
21 challenges that we all face in this case - and they are many
22 - that it is most constructive to start putting fundamental
23 components in place that are going to allow us to get to a
24 plan. We believe this is one of those components, and
25 therefore, the Ad Hoc Committee is supportive of the Court

1 entering an order approving the DOJ settlement. I'm happy
2 to respond to any questions. Thank you, Your Honor.

3 THE COURT: Okay, thank you. All right, I don't
4 know what order the objectors have agreed on, if any, but
5 I'm happy to hear from them, at this point.

6 MR. SHORE: Your Honor, this is Chris Shore from
7 White & Case. We're kind of caught in the middle, now.
8 We're neither supportive (indiscernible) --

9 THE COURT: That's true. I should hear from you,
10 you're right. I should hear from you first.

11 MR. SHORE: Okay. Well, thank you very much, Your
12 Honor. Chris Shore from White & Case on behalf of the Ad
13 Hoc Group of Personal Injury Victims, which represent about
14 60,000 of the about 130,000 personal injury claims filed.
15 And the Ad Hoc group has been a mediation participant.

16 I'd like to address, first, a little bit about the
17 objection, then go to the resolution of the objection that
18 we've reached, provide a little more color than Mr. Huebner
19 did on that, and then maybe a little bit at the end, focus
20 on this point about where we go from here.

21 First, with respect to the objection, we were
22 really -- you know, when we got the Debtor's motion, which
23 was a surprise, I think to all the creditors as to what it
24 was, and how it was going to play out. We had two concerns:
25 one was a global concern, and one was a parochial concern.

1 The global concern focused on the fact that, as Your Honor
2 knows, for months, a number of creditors, at great expense
3 and spending a lot of time, worked in a mediation to address
4 allocation of a state distributable value.

5 And the reason we focused on allocation, because
6 allowance was such a flashpoint. It kind of didn't matter
7 the size of your claims or the priority of the claims, as
8 long as we just agreed to how the distributable value would
9 be allocated. And ultimately, we all agreed, as reported by
10 the mediators, on allocation percentages and/or amounts.
11 But all of it is premised on there being global peace
12 embodied in a plan. None of these settlements can be
13 effectuated outside the context of the plan.

14 And to that end, we are taking comfort from Mr.
15 Huebner's comments that the Debtors are committed to
16 honoring those settlements when they ultimately get around
17 to a plan process. But while that was playing out, the
18 Debtors were focused on allowance, and allowing claims, even
19 if parties like the Ad Hoc groups objected to the amounts of
20 the claims. And not only that, the Debtors weighed in on
21 priority, agreeing to a \$2+ billion-dollar superpriority
22 claim. Now, I don't know whether it's ambiguous or we were
23 just misreading it wrong, but the proposed order that went
24 with the original motion, I thought, was pretty clear about
25 what the Debtors were giving up and when they were giving it

1 up, in the context of the plan.

2 And the reason the superpriority admin claim
3 matters so much is, of course, there are no secured pre- or
4 post-petition claims, so the allowance of that claim would,
5 in effect, be an allocation of distributable value in the
6 case. It's -- that's just the way it would work. We'd all
7 be saddled, whether in a plan process, or something else,
8 with dealing with the payment of that claim and the raising
9 of cash to pay that claim, in the context of a plan.

10 So, as to this global piece, we felt that there
11 was something unfair about the Debtors having sent the
12 creditors out to mediate over allocation and leave aside
13 issues of allowance and priority, while at the same time,
14 one creditor was getting a giant guaranteed recovery. Now,
15 it is an (indiscernible) important stakeholder, but it is
16 only one stakeholder. And we formed a view, as a group, the
17 global piece would best occur if it all occurred at the same
18 time.

19 Now, for the parochial point, I'm trying not to be
20 provocative, here, and we've discussed this with the DOJ,
21 but it's not hard to imagine that the individuals most
22 affected by Purdue's role in the opioid epidemic, the people
23 who develop medical conditions and, in some heartbreaking
24 cases, their heirs, have very strong views about whether the
25 Federal Government played a role in the process, whether it

1 did its job properly, and whether it protected citizens from
2 known harms. It's also not hard to imagine that the same
3 individuals would not agree, outside some form of global
4 peace, that the Federal Government would not only get a
5 claim, but that claim would include what might be
6 subordinatable penalties and fines. So, whether viewed from
7 the perspective of all creditors or just the individuals, we
8 had very strong views about the possibility that any of this
9 could be done outside a plan.

10 To that end, we, as Mr. Huebner laid out, we have
11 engaged with the Debtors over the past week, and directly
12 with the DOJ, and whether it's titanium and Kryptonite or
13 not, we've restructured the order to embody, really, four
14 concepts.

15 First, with respect to the superpriority claim, as
16 Mr. Huebner pointed out, it only arises in a ladder of an
17 acceptance of the plea, or the confirmation of a plan. So,
18 there is no partial peace, here. It's going to be global
19 peace before that superpriority or, as global as we can get,
20 the superpriority claim takes effect. And importantly, the
21 provision with respect to that overrides everything. It is
22 a notwithstanding anything in the plea agreement, or the
23 order to the contrary, that it can't -- it can't rise to the
24 status of an allowed claim. And one clarification, there,
25 because I've mentioned to the Debtors' plan: as we

1 understand it, it's not a plan that is proposed by the
2 Debtor, such that they have some hold on exclusivity, here,
3 but rather, it is a plan which deals with each of the
4 Debtors.

5 The second point, same with the criminal fine.
6 The criminal fine is going to be treated like the
7 superpriority claim. It -- the provision which deals with
8 it is notwithstanding anything else to the contrary. It
9 only arises, or rises to the level of an allowed non-
10 subordinatable claim if we get to a confirmed plan. The
11 civil claim is dealt with a little differently. The civil
12 claim -- the Court is, at this point, allowing a \$2.8
13 billion-dollar general, unsecured claim outside the plan.
14 That is what I would consider a garden variety 9019
15 settlement. And because, as Mr. Huebner pointed out, the
16 size of the creditor pool, \$2.8 billion-dollar allowance
17 isn't going to tie the hands of us, in the context of a
18 plan, particularly when the Government even acknowledges
19 that that might result in a distribution to their claim
20 classified separately in the pennies of dollars.

21 Finally, we've clarified with respect to the lift
22 stay. The lift stay originally would have provided, whether
23 it was ambiguous or not, would have provided the Government
24 the right, if it had obtained a judgment from another court,
25 to execute on that, and we've clarified that the only thing

1 that can happen without the government -- Federal Government
2 coming back to the Court, is a liquidation of the claim and
3 the continuation of the investigation. So, with those
4 modifications, and subject to what I just clarified there,
5 the Ad Hoc Group is not objecting to the 9019, at this
6 point.

7 But I do want to make clear that we have some firm
8 views about where we need to go. To date, there has been
9 lots of talk about the plan process, and discussion of lots
10 of money for abatement and distributions to victims. But to
11 date, there is no draft plan, there's no term sheet, there's
12 no timeline, there's no commitment, and we're just stuck in
13 a world in which the admin burn continues. Money that could
14 go to compensation and abatement isn't being spent on
15 compensation and abatement, and we had hoped that this
16 milestone would create an opportunity to structure a plan,
17 to get something out there so that the parties could come
18 forward. We have a deal with the DOJ now, we have the
19 mediated allocation settlements, all pieces are in place.

20 So, the issue is, do you either take the
21 opportunity, as I think the UCC is proposing, that we not
22 approve the settlement at this time, and deal with some --
23 one piece, which I'm going to get to, which is the
24 reasonably acceptable issue; or do we let this go with the
25 understanding and continued commitment by the Debtors that

1 they're going to drive this process forward and that we're
2 going to be able to hold the deal together? This is kind of
3 where we came out on it: as has been noted in the papers and
4 already some discussion in court today, there is an out, as
5 noted in the mediator's report for the public side to walk
6 away from allocation deals if the plan -- or if the
7 resolution with the DOJ is not reasonably acceptable.

8 And now, to boil down to its basic economics, the
9 only thing that's happening here is \$225 million dollars
10 will go out the door to the government. That's immaterial,
11 in the context of total distributable value. There's going
12 to be a \$2.8 billion-dollar allowed general unsecured claim,
13 which, again, in the context of this claim pool, is
14 immaterial, and I believe, if pressed, Mr. Troop would have
15 to concede that those are acceptable. It comes down to this
16 public benefit company concept, and the option - it's a very
17 specific option that's given to the Government to void the
18 entire deal if a certain exit structure is not used.

19 Now, my, kind of, view on this is that when we're
20 dealing with, for plan purposes, the Court and the
21 creditors, including the Federal Government, are going to be
22 focusing on distributable value - maximizing distributable
23 value - whether that's through a sale, as it seems like some
24 of the Non-Consenting States want, or through stock in a
25 reorganized entity, it's all going to abatement. And it's -

1 - everybody should be interested in dealing with, or
2 increasing, the amount of money that's available for
3 distribution.

4 So, our view is, if it's a sale, and it's
5 determined, as it should be in the context of a plan, that a
6 sale actually maximizes the value of monies to distribute to
7 abatement victims, over some other form, I can't believe the
8 Federal Government is going to blow up the plan in favor of
9 a structure that provides less abatement money. On the
10 flipside, if it's a reorganization, and it's determined that
11 putting it in this structure, the public benefit company,
12 maximizes value, I can't believe that the Non-Consenting
13 States are going to blow up the settlement and return us all
14 to the status quo, if a plan is confirmed with that kind of
15 structure.

16 So, our view is, rather than hold up the
17 settlement at this point while that issue is resolved - and
18 I do think it can get resolved - I think that the -- whether
19 the Court indicates or the parties just take it upon
20 themselves, we need to get into a virtual room, we need to
21 start drafting the plan, we need to start understanding
22 those issues. And obviously, the form of structure coming
23 out is going to be important, and Mr. Huebner can convince
24 everybody that his view maximizes value and other people
25 will have views. But it's the exchange of those views that

1 makes a plan process work, and we just waited too long to
2 get there.

3 So, we've come to the conclusion that the scenario
4 in which we're all thrown back into chaos because either the
5 public Non-Consenting States blow up a deal over one
6 structure or another, or the Federal Government wants to
7 blow up a deal over one structure or another, can probably
8 be mitigated in the near term, but again, would implore
9 everybody to focus on the fact that this case isn't getting
10 better with age - no case does - and that money needs to get
11 out both for abatement and compensation, rather than the
12 lack of momentum that exists at this time. So, unless Your
13 Honor has any questions, I've got nothing further.

14 THE COURT: Okay, thank you.

15 MR. TROOP: Your Honor, this is Andrew Troop from
16 Pillsbury on behalf of the Non-Consenting States. Unless
17 someone would like to go before me, I'm happy to go now.

18 THE COURT: Why don't you go ahead?

19 MR. TROOP: Thank you, Your Honor. Your Honor, to
20 put this just. little bit in context, many months before,
21 and I would venture, even longer than that, Purdue set
22 itself on a course to emerge from its troubles as a public
23 benefit company dedicated to providing opioids in a
24 responsible way, and other public benefits. I think, from
25 pretty close to about that same time, the Debtors got a

1 reaction from at least -- from the states representing about
2 53 percent of the country, that that structure was not
3 acceptable - the public benefit structure. And the Debtors
4 have not wavered from their position that that is the
5 structure that they are advocating.

6 And we move forward now to a settlement agreement
7 with the Department of Justice that is focused on achieving
8 that exact result. Everyone, everyone, has talked about how
9 good the settlement is, how it satisfies the Iridium
10 factors, how it's in the best interest of creditors, the
11 economics of it. But they've ignored, frankly, the
12 prescription of the Supreme Court in Jevic, and frankly,
13 adopted by Judge Garrity in the LATAM case, that that's not
14 the test to be applied now. Here, the question is whether
15 the settlement intends, is structured, to drive people to a
16 result that, it effectively impacts their franchise --

17 THE COURT: Can I interrupt you on that?

18 MR. TROOP: -- in the Chapter 11 case --

19 THE COURT: The Second Circuit has made it clear,
20 as Iridium said and as Judge Garrity said in LATAM, that you
21 can sell the entire company for a good business reason. To
22 me, that certainly drives people to a particular structure.
23 It drives them to a sale, as opposed to a reorg. And yet,
24 it has been clear since the 70s that you can do that, and
25 reiterated in the very case you've cited to me. So, what

1 are you talking about? The structure has to actually be in
2 the plan, not narrow people's options towards a plan.
3 Right? Otherwise, we wouldn't be able to have § 363(b)
4 sales.

5 MR. TROOP: Well, actually, Your Honor, I do think
6 that's true. I think you can have 363 -- because --

7 THE COURT: Really? You think Judge Garrity
8 didn't say that in LATAM, or Iridium say it? It's one thing
9 to restrict options or leverage, which is perfectly
10 permissible. It's another thing to dictate the terms of a
11 plan treatment, contrary to the Code. So, let's go back to
12 the PBC point. How does that dictate plan treatments if
13 it's contingent on a plan being accepted and negotiated?

14 MR. TROOP: So, Your Honor, let me move forward,
15 because -- and if I understood Mr. Shore's clarifications
16 correctly, then what this settlement does is it gives people
17 the opportunity to vote for a plan they don't want or
18 against a plan where they give up all value. Because the
19 definition of Debtor's plan, which is in the revised order,
20 which appears nowhere, but as Mr. Shore made clear, and
21 assuming that was accurate, relates to a plan of
22 reorganization for the Debtors and -- for all of the
23 Debtors, regardless of the proponent. Then, a -- then the
24 confirmation of a plan of reorganization will result in a
25 forfeiture claim that has a superpriority administrative

1 expense. And that does more than simply change the contours
2 of the negotiations. That drives the result in terms of
3 structure of the plan --

4 THE COURT: So does a sale of substantially all of
5 the assets.

6 MR. TROOP: -- structure -- structure -- structure
7 of the emergent entity.

8 THE COURT: Mr. Troop, so does a sale of
9 substantially all the assets under § 363(b), if it's Lionel,
10 as long as it's not because of undue pressure, and there's a
11 valid business reason for it, it can be done.

12 MR. TROOP: But Your Honor, this isn't trying to -
13 - this isn't -- this isn't --

14 THE COURT: So, I have to evaluate whether -- so,
15 I have to evaluate whether it's a good business reason to
16 put that choice to people. And I think Mr. Shore addressed
17 it, and he addressed it in a way that is thoughtful, and one
18 needs to think about it that way, as opposed to simply
19 saying, it can't be done, because the case law is to the
20 contrary.

21 MR. TROOP: Your Honor, I -- not I believe. We
22 disagree on the case law and its limitations.

23 THE COURT: Well...

24 MR. TROOP: And Your Honor, it -- I believe,
25 firmly, that the limitations imposed with regard to the

1 ability to proceed with a sub rosa plan are not eviscerated
2 by the fact that you can sell all of the Debtors' assets in
3 a Chapter 11 case. Chrysler, in fact, found that a sub rosa
4 plan did not exist because the issues with regard to
5 treatment and outcome were still subject to negotiation.
6 And here, the issue is whether the combination is intended
7 to stack the deck so, in response to, an agreement and a
8 series of agreements which, notwithstanding the amendments
9 that are being made to the order, results in the same
10 outcome. And that is, if there is not --

11 THE COURT: Is that because of -- is that because
12 of the public benefit or similar outcome revocation option,
13 or is there something else besides that?

14 MR. TROOP: That's the focus, Your Honor.

15 THE COURT: All right, so, let's focus on that for
16 a moment. I have read the objection carefully. The --
17 either your objection or one of the other ones attaches the
18 letter or release that your clients made in respect of the
19 public benefit corporation issue, and certain senators'
20 statements regarding it. And I want to make sure I
21 understand, notwithstanding Mr. Huebner's desire not to
22 discuss this issue, the reasons why they are adamant on this
23 point. Let me start with a couple of questions. I'm
24 assuming - maybe I'm wrong - but I'm assuming that, first of
25 all, the states that you represent continue to desire to

1 have as much value as possible go to abating the opioid
2 crisis that would come out of this Chapter 11 case, right?

3 MR. TROOP: Balanced against the potential risk
4 associated with states effectively owning a company,
5 directly or indirectly --

6 THE COURT: Okay, so -- all right.

7 MR. TROOP: -- that it's supposed to regulate, and
8 so Your Honor --

9 THE COURT: All right, so, I understand -- I --
10 let me stop there, okay? I understand, then. My second
11 question was that, assuming that the goal is still to
12 maximize value, the states are concerned about a potential
13 conflict of interest and/or, I suppose, liability, although
14 I find that to be a much more remote prospect. But they're
15 concerned about a conflict of interest, right? Because they
16 would be the beneficiaries of an entity that,
17 notwithstanding all of the best intentions, might once again
18 violate federal and state regulation in the sale of opioids.
19 Am I right about that?

20 MR. TROOP: And Your Honor -- yes, Your Honor, but
21 you can't discount the potential of liability as if that's
22 going to --

23 THE COURT: Well, we can get to that in a moment.
24 We can get to that in a moment, okay?

25 MR. TROOP: Yes, Your Honor.

1 THE COURT: But it would seem to me that a trust
2 structure, there are beneficiaries in the sense that they
3 would be receiving value, which then they would allocate as
4 they saw fit to remediating or dealing with the opioid
5 crisis. It would seem to me that if the asset were sold,
6 the business were sold, that it was taxed, they would have a
7 conflict of interest. In fact, they probably have a bigger
8 one because they want it to make more money so they could
9 have more taxes. And if it were sold, then you have no
10 charter to focus on the public interest, and a shareholder
11 obligation, to maximize profits, which leads to the
12 potential for more abuse in the future, notwithstanding the
13 existence of government regulation.

14 MR. TROOP: Your Honor --

15 THE COURT: This has led thoughtful people,
16 including the author of, I believe, the most comprehensive
17 and up-to-date history on this issue, David Herzberg, to
18 suggest that really, you should have some structure that
19 actually nationalizes a company like this. David Herzberg
20 of White Market Drugs: Big Pharma and the Hidden History of
21 Addiction in America, University of Chicago Press, 2020.

22 So, it seems to me there are hard choices wherever
23 you go on this. The benefit, as Mr. Fogelman explained, of
24 a public benefit corporation is at least that you build into
25 the charter that maximization of profits, which Mr. Herzberg

1 points out with countless case studies, over 100 years of
2 history, has led regulated drugs where the government has
3 recognized that they have a valid purpose but can be abused,
4 to be abused because of human greed. We can't get rid of
5 human greed, but you can minimize it, and one way to
6 minimize it is by having a charter that says greed doesn't
7 come first. You don't get your bonus because of high
8 profits. You get your bonus if you maximize the public
9 interest.

10 So, it does seem to me that when one talks about a
11 conflict of interest, one cannot be blithe about it. There
12 are conflicts of interest inherent in a sale to a third
13 party, in a taxation model, or in a PBC model, or in a
14 trust. So, then you have the issue of potential liability.
15 Maybe you could discuss that for a moment. It seems odd to
16 me that a plan that sets up a public benefit company that is
17 run not by the states but by a board charged with this task,
18 that is independent, or some other structure that isolates
19 the states from making the decisions, given the law in all
20 50 states on piercing the corporate veil, I'm having a hard
21 time seeing a realistic risk of liability.

22 MR. TROOP: So, Your Honor, let me back up and
23 reset for just a second. As the Non-Consenting States have
24 told every party in interest who's asked in this case, we
25 are committed to going down two paths simultaneously. That

1 is, is there an opportunity to sell the business to a third
2 party and what those requirements and restrictions would be,
3 and alternatively, is there a way to address what we
4 understand to be the fundamental concerns inherent in the
5 desire, at least by the Federal Government, to have a
6 continuing-to-operate Purdue, which is a source of supply,
7 that does not require a public benefit company, or some
8 undefined term of an entity with a similar mission.

9 We are not so absolute, in anything in this case,
10 about the realities that we all face in trying to deal with
11 this company and its assets. And the issue here is whether
12 the agreement entered into directs a particular result that
13 is not subject to, or significantly not subject to, the
14 normal give and take of a negotiated effort in a Chapter 11
15 case. The issue about the future of Purdue, its -- what it
16 would look like, what the options are, are currently being
17 explored and negotiated, both of the options that we've
18 discussed -- that I've identified, the dual paths. The
19 issue of resolving with the Sacklers is moving forward. It
20 is doing it in the construct of a negotiation where a
21 particular result or a particular party is not given the
22 opportunity -- is not being given the opportunity simply to
23 say, no you have to do it my way because if you don't, I get
24 the value.

25 And I think that you can't look at this settlement

1 agreement, these combination of settlement agreements,
2 assuming as, again, that I do, that the definition of
3 Debtors' plan in the revised order is any plan for the
4 Debtors, the allowance of a civil forfeiture claim and the
5 plea agreement, which we quoted - I believe it's on Page 10
6 of the plea agreement - which sets out the results if a plan
7 is confirmed that does not have a PBC or acceptable entity -
8 - or an entity of similar purpose, result obtains. And that
9 is a very different change in dynamic than a sale of assets
10 which monetizes all the value of the Debtors.

11 THE COURT: But a sale is the alternative --

12 MR. TROOP: Isn't it? Isn't it?

13 THE COURT: A sale is the very alternative you
14 suggested. I think you just contradicted yourself.

15 MR. TROOP: No, I didn't, Your Honor, because I
16 said --

17 THE COURT: How can it be a different dynamic than
18 a sale?

19 MR. TROOP: Because there --

20 THE COURT: Because you stated there are two
21 alternatives here: a sale, and a surviving entity that is
22 dedicated to alleviating the opioid crisis.

23 MR. TROOP: Well, in both cases, the proceeds will
24 be used to alleviate the opioid crisis.

25 THE COURT: And so would the sale proceeds.

1 Right.

2 MR. TROOP: So --

3 THE COURT: Both would.

4 MR. TROOP: -- so the question is, right, this
5 settlement would seem to, or does, push down one track and
6 not the other.

7 THE COURT: Right, but what I'm saying is --

8 MR. TROOP: Doesn't it?

9 THE COURT: -- is that if the Debtors proposed
10 today, if they had a buyer today, all right, that would
11 spend enough money to give the creditors in this case, and
12 the Debtors -- enough so the Debtors would recommend that
13 sale, and the DOJ came in and said no, we want a public
14 benefit corporation, the response would be, it's a good
15 business decision to sell the company, and we're not going
16 to put off those options. We're making a decision now. It
17 doesn't decide the terms of the plan. It just decides
18 whether we go one route or another. And what you just told
19 me is, we want to keep both options open. But that's not a
20 sub rosa plan, just like a sale is not a sub rosa plan.

21 So, I have to weigh whether the option that the
22 Debtor is choosing, which is not a plan but actually, just
23 creates negotiating leverage for a particular plan, is a
24 good business decision. And I go back to, I'm having a hard
25 time seeing, except in the scenario where Mr. Shore posits

1 that a sale actually does maximize recoveries so that that
2 money can, at the maximum amount, can be used to alleviate
3 the opioid crisis, how this would actually come up in real
4 life. And if a sale maximizes recoveries, I tend to agree
5 with him, it's going to be hard for the government, at that
6 point, the Federal Government to say, oh, no, no, we want to
7 scuttle that whole process.

8 So, you know, perhaps the structure you're
9 negotiating, and I think this plan certainly puts room in
10 it, has a public component which includes a potential sale
11 that maximizes total recoveries. Even though that sale will
12 go to a third party who is only regulated, and who,
13 therefore, may, in the future, do exactly what the
14 government has gotten Purdue to plea to, today, i.e.,
15 because of human greed and the requirement that, for their
16 shareholders corporations maximize profits, again, cuts
17 corners around regulations and abuses the law. That's the
18 risk of a sale. No choice here is really clean that way.

19 MR. TROOP: So, Your Honor, with regard to the
20 sale option, I note only that, in the sale of the
21 (indiscernible) business in (indiscernible), a continuing
22 injunction was imposed on the buyer with regard to all of
23 the very issues that you've identified, and that there are
24 ways to construct a sale to maximize the unlikely result,
25 right, or the likely result -- the likelihood of the result

1 that you've identified, one. Two, the -- if I understood
2 you correctly, and Mr. Shore correctly, we should accept
3 that, notwithstanding an approved agreement that would
4 provide the Federal Government with a \$2 billion-dollar --
5 whatever the hell a superpriority administrative expense
6 claim is, in this context, that they will -- that it would -
7 - that we should trust it will, nonetheless, choose to
8 proceed with the state-driven abatement program, even though
9 it may be forced to take a third-party buyer over its
10 objection.

11 And Your Honor, that is the issue that mitigates
12 against the argument that this is not directing the outcome
13 of this case. It's also, Your Honor, interesting that the
14 only way you get out of the result of this agreement is if
15 the Debtors rescind it or if the Federal Government rescinds
16 it, once you approve it. And the Debtors, who have spent a
17 long time today touting the benefits of the settlement, all
18 of it, including its downside, I think it would be hard to
19 imagine that they will conclude they should rescind their
20 part of the agreement.

21 THE COURT: No, but Mr. Troop --

22 MR. TROOP: Right? I mean...

23 THE COURT: -- Mr. Troop, the way the order has
24 been revised, the forfeiture claim and the civil fraud claim
25 will not be allowed claims if a plan is not confirmed. So,

1 if your clients decide that, truly, a public benefit company
2 or similar --

3 MR. TROOP: Entity with a similar mission.

4 THE COURT: -- a structure that has a similar role
5 or function, is just completely unpalatable to them, then,
6 in fact, the agreement -- this part of the agreement won't
7 go into effect anyway. It won't go into effect. There's no
8 rescission. It's contingent on a plan being confirmed.

9 MR. TROOP: But Your Honor, that presumes we
10 couldn't confirm a plan that doesn't have a PBC, right?

11 THE COURT: Yes, you could confirm that. That's
12 right.

13 MR. TROOP: So, isn't that the improper effect of
14 this settlement, that it says, you might be able to confirm
15 a plan that doesn't have a PBC --

16 THE COURT: Right.

17 MR. TROOP: -- but if you do, we can proceed with
18 the plea agreement, take the \$2 billion-dollar forfeiture
19 claim, and take all the value of the estate. Isn't that the
20 way this agreement comes together? If anything, Your Honor,
21 the changes highlight the fact that the circumstance that I
22 just described is a fair reading of how the settlement
23 agreement -- settlement agreements -- the plea agreement and
24 the settlement agreement, would work in tandem. And it
25 would work that way for each of the claims because they have

1 the same triggers. It cuts off the ability to pursue a plan
2 of reorganization, by definition, would be cutting off your
3 nose to spite your face. That's not -- and Your Honor, that
4 is not what the negotiation process was intended to do,
5 either generally in a Chapter 11; which is why there is a
6 prohibition on sub rosa plans.

7 THE COURT: It's the same -- I come back to the
8 same point, which is never addressed: It's the same thing
9 as a sale. Because I think the plan that you are
10 contemplating would be a sale plan, and that is the same
11 thing. You could do it now without a plan. And that's the
12 alternative you're focusing on. And it's the flip side of
13 the coin. So, again, I have to evaluate whether people in
14 government will act reasonably and rationally when all of
15 the choices are put before them.

16 And, frankly, I'm still having a hard time
17 understanding why, assuming that you can build some
18 flexibility into the governance structure to pursue a sale
19 that might make sense, with the types of protections that
20 were built into Insys's, for example; not to have it as one
21 that uses the value for the public benefit.

22 After all, that's what people are talking about
23 here: not making a profit, except for the public benefit.
24 And again, there are conflicts of interest in any one of
25 these scenarios.

1 You have not yet answered my question. I don't
2 see a reasonable likelihood that if they are merely
3 shareholders of a public benefit company; just as if they
4 were beneficiaries of a trust, that somehow they could be
5 liable, through piercing the corporate veil or some other
6 theory. You need to explain that rationale to me, because I
7 just don't see it.

8 MR. TROOP: So, Your Honor, when you asked the
9 question, "Are they concerned about liability?" and I
10 answered yes --

11 THE COURT: Right.

12 MR. TROOP: I was not saying that they are
13 concerned that they could personally, the estate could be
14 personally liable.

15 THE COURT: Right.

16 MR. TROOP: Right? But what I am saying is,
17 frankly, the same thing that we discussed on October 11 in
18 the context of the preliminary injunction; when I said that
19 it is a significant problem for the settlement to be based
20 on continued value being received from foreign entities, who
21 may also be improperly promoting or advancing the use of
22 opioids. Because it doesn't matter whether the states can
23 get tagged with a dollar number; it gets ...what matters is
24 the reality that a statement that X states Purdue --
25 Purdue's, or X state's PBCs, opioids, killed someone.

1 There are layers of complexity here and --

2 THE COURT: Well, can we stop on that point for a
3 --

4 MR. TROOP: -- and challenges ...

5 THE COURT: Can we stop for a moment on that
6 point? I am assuming that the following at least is true:
7 which is that, the answer to that statement, which I guess
8 would be in the press -- because it wouldn't be in the
9 courts, because the Plaintiff would know they would lose in
10 the courts -- but in the press is, we approved, in the
11 bankruptcy case, a charter that said this company should be
12 run X ways, to prevent that from happening. And we put all
13 sorts of people in place; the equivalent of former Governor
14 Vilsack, to ensure that. And notwithstanding that,
15 unfortunately, this happened.

16 Now, you would equally have a statement in the
17 press that said that state X pushed really hard to sell this
18 business to company Y; which, you know, is located outside
19 of the United States in country X. And guess what? Now
20 country X is letting it sell opioids in America, and they've
21 killed people. Is that press story any worse? I doubt it.

22 MR. TROOP: Your Honor, I don't think --

23 THE COURT: Because there, you could say they let
24 it be sold to company X.

25 MR. TROOP: Your Honor?

1 THE COURT: So, let's get real about this, all
2 right? It's nice to send letters, but let's focus on the
3 actual conflicts and how to eliminate them, or at least
4 reduce them.

5 MR. TROOP: So, Your Honor, that is the next
6 point, which is that there is so much unknown about how
7 these issues play out. And as I said to you, we're fully
8 engaged, because we're not unrealistic about the potential -
9 -

10 THE COURT: But --

11 MR. TROOP: But Your Honor, about the potential --

12 THE COURT: But as I read the settlement -- look,
13 as I read this settlement, which I have jurisdiction over,
14 the language on this point is very broad and very flexible.
15 So, you can do all that within this settlement. And, all
16 things considered, if you still can't see your way to find
17 something that either you or the government can agree on,
18 the federal government can agree on -- now under a new
19 administration, of course, a Democratic administration --
20 the worst you have is a claim that is substantially less
21 than the forfeiture claim they've asserted.

22 But the main point is the language is flexible.
23 And you can deal with those types of things in your
24 negotiations.

25 MR. TROOP: Your Honor, at the end of the day, I

1 firmly believe that the most balanced result in this case
2 will obtain if parties are able to negotiate these issues
3 without this settlement approved. Everyone understands what
4 the downside is. No one is saying it can't come later. But
5 everyone is saying that this very issue, about flexibility,
6 is not a bipartite agreement; it's a multi-party issue.

7 And I would hope that the reality of unstacked
8 negotiations on these very issues would enhance the
9 likelihood of a negotiated result. But any way it comes
10 out, Your Honor, I've already told you, the nonconsenting
11 states are committed to pushing down two tracks. And it
12 would be appropriate -- without trying to reopen a whole can
13 of worms, Your Honor -- but appropriate given the, at the
14 very least, spirit of those cases which acknowledge that
15 even very good results should be subjected to process. And
16 that process is ultimately confirmation, and the process to
17 get to it, would prevail here.

18 THE COURT: Which cases are you talking about?

19 MR. TROOP: I don't ...Jevic does that.

20 THE COURT: Jevic didn't even deal with a plan.

21 It was a --

22 MR. TROOP: No, but --

23 THE COURT: It was either a chapter seven or a
24 dismissal. And it was a priority-skipping order that said,
25 "You shall make this payment." It wasn't a decision that

1 would affect people's negotiating leverage going forward.

2 MR. TROOP: Actually, it kicked the whole case
3 out, right, Your Honor? The point from Jevic is that it
4 says, even if the decision makes perfect business sense,
5 even if the Court is convinced it's the right thing to do,
6 there are times you say no because there's a process, and
7 that process is the negotiating process that goes through to
8 a chapter 11 plan of reorganization. So, Your Honor, I --

9 THE COURT: -- to have you read it, but that's not
10 what the Supreme Court said. It was a specific priority-
11 skipping payment that was directed by the Court. I
12 understand the Court found that that was a good thing,
13 because no one would get any money otherwise. And this way
14 there would at least be some money to some people. But it
15 was a specific payment. There's no specific payment here.
16 This just changes leverage, although frankly, as Judge
17 Kaplan, Lew Kaplan said, or Judge Sweet said, and numerous
18 bankruptcy judges have said: you have leverage that's part
19 of a settlement, and you have to deal with it. And the
20 federal government has leverage here.

21 So, what, besides Jevic, are you relying on?

22 MR. TROOP: Your Honor, I'll stop.

23 THE COURT: Okay, because I don't get it --

24 MR. TROOP: I think there comes a point where it's
25 clear that the candle isn't worth the wick. And Your Honor

1 --

2 THE COURT: If I'm misreading these cases, you
3 should tell me. I really want to ...I mean --

4 MR. TROOP: I'm sorry, Your Honor. I'm sorry. I
5 don't think ...as much as ...you know, I've actually
6 practiced longer than Marshall, okay? And there's no one on
7 this hearing who respects this process, you or what
8 bankruptcy judges do more. But part of that calculus is to
9 be able to say, I've made the points I would like to make
10 and I'm not sure that there's any benefit to going on
11 further.

12 THE COURT: Okay. That's fine. All right. Do
13 you have other people who want to speak?

14 MR. PREIS: Your Honor, this is Arik Preis from
15 Akin Gump on behalf of the Official Committee of Unsecured
16 Creditors. I was emailing with Mr. Huebner. Is it okay if
17 I speak now?

18 THE COURT: Sure.

19 MR. PREIS: Okay. Good afternoon. Again, for the
20 record. Arik Preis from Akin Gump Strauss Hauer & Feld on
21 behalf of the Official Committee of Unsecured Creditors.

22 Your Honor, we filed a statement with regard to
23 the motion at Docket No. 19-20 last week. That statement
24 was, as a number of people have said, intentionally
25 cautious. I'm going to move away you were just speaking to

1 Mr. Troop about, but then I'm going to come back to it at
2 the end of my statements, which are not very long.

3 So, with regard to specific issue that's in front
4 of you, we come at this from a different perspective than
5 you've heard this morning, and this afternoon.

6 From our perspective, resolution here comes down
7 to one of the seven iridium factors; which is whether other
8 parties and interests support it. And I think the debtors
9 generally have it right. Pretty much, almost no creditor in
10 their right mind would not support the economics of the DOJ
11 settlement. If it's \$225 million in cash, and an unsecured
12 claim of \$6 billion or so, that is a small fraction of the
13 public side claims. And, therefore, when it shares in the
14 public side distribution pool, it receives a small fraction
15 of that pool. And for its part, the non-consenting group,
16 as you've just heard, would also like a reference to the BBC
17 removed.

18 If those three things were clear, and that was the
19 deal, then we would be done, and I don't think we'd be
20 having this hearing. But there are conditions. And while
21 it's certainly normal to have conditions, the problem is,
22 that PBC condition, is what's causing the heartache here.
23 You've heard Mr. Huebner mention, and we've put it in our
24 papers and you saw the mediator's report, that the private
25 side term sheets agreed after six months of phase one of the

1 mediation, have a condition; requires the termination that
2 the public side, which is inartfully defined, that a
3 reasonable resolution with the DOJ is reached. There's no
4 parameters around what that means.

5 We believe, as do the Debtors, and Mr. Huebner
6 said that the provision was intended to ensure that the
7 claims held by the public claimants; which are the residual
8 owners of the Debtor's estates and, therefore, bear the
9 entire risk of dilution by any claim asserted by the United
10 States, would not be so diluted as to negate the economic
11 terms of mediated settlements.

12 But in an effort to ensure that there's no
13 confusion, and the case can continue building on each
14 previous rung, as Mr. Huebner and others have said -- you
15 know, we build block by block. We asked the public, does
16 the DOJ settlement, as it currently stands, satisfy the
17 condition? And the answer was, as we reported in our
18 statement, it is premature.

19 They didn't put specifics around the word
20 'premature.' But we know, at least now for the non-
21 consenting group, why they say it is premature. And while
22 we could debate with the public side creditors whether
23 that's an inappropriate response or in bad faith, or
24 politically motivated, or otherwise, it doesn't matter.

25 And to be clear, we do take a lot of the comments

1 Mr. Huebner said, to heart, regarding what those words in
2 the settlement should mean, and why it would be an awful
3 result, everyone on this call knows, for the public-private
4 deals to unravel.

5 I would further note, incidentally, that Mr.
6 Eckstein, in his very brief comments in support of approval
7 of DOJ settlement today, and with full knowledge of the
8 issue, didn't change the state's response. But more
9 importantly, that answer, it is premature; is not an answer
10 that we're comfortable with.

11 So, we ask the Debtors, if the public side thinks
12 it's premature to answer the question, and we know the
13 public sides are asking for more time to work out the future
14 of Purdue in phase two of the mediation -- and they've told
15 us, and you, and now they've told you now publicly, that
16 they're evaluating all alternatives, can we adjourn the
17 hearing for a month.

18 And the Debtors' response was -- it's
19 understandable -- no, because we don't want to take the risk
20 that the DOJ walks away from the settlement. And the
21 Debtors, understandably, like many creditors, would like the
22 case to move forward. And they believe each block builds
23 upon the previous block.

24 But, of course, the DOJ settlement doesn't allow
25 the DOJ to walk away from the settlement, or terminate it,

1 if not approved prior to December 15. And we asked the
2 Debtors, and Mr. Huebner was clear about this: Aren't you
3 taking the risk that the deals were reach in phase one could
4 unravel? And their answer was, "No, we don't think it's
5 likely to happen. It could, but we don't think it's
6 likely." And Mr. Huebner said that earlier as well. And
7 others have said to us, "No, we don't think it'll happen,
8 but if it does happen, we'll just litigate about it."

9 We simply don't share the confidence, or other
10 parties' acceptance we just need to litigate it if it can be
11 avoided. So, where does that leave us?

12 If a DOJ settlement, as it currently stands, is
13 approved, the public-private side term sheets are at some
14 level of risk; some people think little to no risk. We
15 don't know. If the DOJ settlement, as it currently stands,
16 is not approved, the DOJ settlement is at some level of
17 risk. Neither of those outcomes are acceptable.

18 So, contrary to what Mr. Huebner mentioned, it
19 kind of feels like any decision on this issue, potentially,
20 should be adjourned for a short period of time so parties
21 can resolve the issues. And we fully trust and expect that
22 the public-side creditors are not seeking to modify the
23 public-private side term sheet once their issues with the
24 DOJ get resolved.

25 But we are not just thinking that an adjournment

1 is necessary without specifics. Rather, and this is where I
2 want to get to the colloquy you just had with Mr. Troop,
3 there needs to be some direction about what issues they
4 should be discussing.

5 My feeling is that a lot of what you just
6 discussed with Mr. Troop, as Mr. Troop was saying, needs to
7 be negotiated directly with the DOJ. So, first, what do the
8 words 'public benefit company' or 'entity with a similar
9 mission,' mean exactly? We've heard different variations of
10 it. The non-consenting student group raised this in their
11 papers. We'd like to understand exactly what everyone
12 thinks as well.

13 We all know what it means in the abstract. But
14 all parties should get with the DOJ and understand this
15 before we start litigating whether there is an issue with
16 the DOJ settlement or not. Maybe there's no issue at all,
17 and then the public-side creditors can give us the
18 confirmation that we need, but we don't know yet.

19 Second, do the words 'public benefit company' or
20 'entity,' with a similar mission, mean that the future
21 economic indirect beneficiaries of Purdue need to be the
22 public-side creditors. You and Mr. Troop just had a
23 colloquy about this. Could someone else own Purdue? Could
24 it be a third party? Does that raise a conflict? What is
25 the DOJ going to say about that?

1 And you said, I think, that you trust that if
2 there was some third party that came along, that offered
3 maximum value, that agreed to sell the -- to operate the
4 company, in a morally, socially and ethically responsible
5 way, and continues to supply oxycontin to the American
6 public as necessary, that would be acceptable to them. We
7 don't know that. That's not in the agreement. And until
8 people talk about that and have comfort that, as Mr. Troop
9 said, we can go down both alternatives at the same time,
10 without needing to be locked into one -- which again, we
11 don't take a position on, but we only take a position on it
12 as it affects the previous six months of the case.

13 We can think of other issues, but these are the
14 main ones. And again, none of this means that we think the
15 DOJ settlement, if it sticks to the economics as laid out
16 above -- sorry -- as I mentioned, is anything but a
17 monumental achievement in this case. We've put that in our
18 papers and we mean it. But there doesn't seem to be a
19 reason it needs to be approved today.

20 We've found that in this case, in previous
21 hearings, when Your Honor set the deadlines and mediation,
22 and gives people clear direction. Things happen, so in
23 thinking about all the various ramifications of what we've
24 heard today, and what people have and have refused to
25 confirm, we'd ask that you do the same here.

1 Thank you, Your Honor.

2 THE COURT: Thank you.

3 MR. HUEBNER: Your Honor, there may be another
4 objector or two, who would like to speak --

5 THE COURT: Why don't I just give them a chance to
6 speak -- Mr. Quinn are you --?

7 MR. QUINN: I am. This has been a long open mic,
8 Your Honor.

9 THE COURT: You can go ahead.

10 MR. QUINN: And I forgot my guitar, so I
11 apologize. It's Michael Quinn of Eisenberg and Baum for the
12 Ad Hoc Committee on Accountability. Your Honor, I really
13 don't want to duplicate what's been discussed, both with the
14 sub rosa, you know, the legal sub rosa issues, as well as
15 some of the topics covered regarding the public benefits
16 company. However, my points do focus solely on the Public
17 Benefits Corporation contingency, and my client's deep-
18 seated fear of it.

19 First, I want to talk about how the DOJ settlement
20 process was wrong. Second, I'll touch very briefly about
21 how the results of that settlement process was wrong, but I
22 don't want to waste anybody's time. And third, I'll give
23 you my suggestion as to what the Court can do today about
24 it.

25 First, the process that led to the DOJ settlement

1 is deficient, because the parties who negotiated the deal
2 didn't get input from the people whose input is required.
3 My clients and other victims of Purdue, made repeated
4 attempts this past year to meet with the DOJ about Purdue's
5 crimes.

6 The Crimes Victims Rights Act, 18 USC Section
7 3771, grants victims the reasonable right to confer with an
8 attorney from the government in the case. The DOJ ignored
9 these victims' requests to meet.

10 Your Honor, I think it's very important for
11 criminal and even civil prosecutors within prosecutorial
12 offices, to meet with victims. I see it in New York City
13 with normal crimes that are committed, and I think it should
14 apply equally here.

15 The influence of having a victim speak to a
16 prosecutor is a significant part of any criminal and civil
17 case. Instead, according to Purdue's legal bills, filed in
18 the bankruptcy, and Purdue's reply filed yesterday, the DOJ
19 got to meet with Purdue and Sackler attorneys under a joint
20 defense agreement for over a year and a half.

21 These closed-door meetings resulted in the
22 peculiar mandate now before the Court being argued so
23 vigorously. They want to transform Purdue into either, as
24 I've been told, a Newman's Own-like company, or a
25 government-sponsored oxycontin business.

1 The negotiation between these two parties, the DOJ
2 and Purdue-slash-the Sacklers alone, is not sufficient to
3 make this kind of policy decision.

4 The federal government often solicits public
5 comments on DOJ settlement terms that affect public health
6 before settlements are finalized. There's little doubt in
7 anyone's mind, including the 80-plus lawyers here today, the
8 decisions made today and in the future in this bankruptcy,
9 will severely impact public health.

10 It's not good enough for DOJ prosecutors and
11 Purdue's sharp lawyers to think about these concepts in
12 private, sign a deal and file this motion. The DOJ neither
13 invited input from Purdue's victims, nor the public, nor,
14 apparently, any members of the House and Senate; who, as you
15 mentioned Your Honor, objected to this formation of a
16 government-sponsored business; or, as I've been told, a
17 Newman's Own, or like a Patagonia company.

18 Turning to the second point, Your Honor, and I'll
19 just touch on it briefly, I had some prepared thoughts about
20 it, but I really don't want to go down that rabbit hole
21 again.

22 My clients and other Purdue victims don't want the
23 government involved in the business of selling oxycontin or
24 being the beneficiaries of a business involved in selling
25 oxycontin.

1 My clients, in 2007 -- there were three of them --
2 as I attached in an exhibit, begged the Court, after the
3 last DOJ settlement with Purdue, to have accountability, and
4 to sort out something that would save lives. My other
5 clients, after my first set of clients begged the Court
6 during last Purdue settlement, had the consequence -- you
7 know, suffered the consequences of a failed DOJ settlement.

8 You can understand, Your Honor, why we stand here
9 today trembling before you, concerned that some conversation
10 between a couple of lawyers and the DOJ's lawyers, and a
11 number of hours spent hashing out a negotiation, scares the
12 pants out of us.

13 Your Honor, what I've heard today regarding the
14 public benefits company, is that vague answers -- I've heard
15 vague answers to what's going to happen with Purdue moving
16 forward. And I know the Debtor has minimized this point;
17 that there's a really great deal here, that the federal
18 government was so beneficent that they only charged Purdue
19 with a small fine; that the federal government was so
20 amazing that they can charge Purdue, the carcass of a
21 company, with three felonies; that, how wonderful this was,
22 because the other creditors are going to be able to maximize
23 a payout for abatement.

24 But Your Honor, we think there's a huge mistake
25 here. We think the process that the DOJ went through was

1 wrong. We think that the results, which are completely
2 vague and baffling to me and my clients, is wrong. You
3 know, we're just kind of sitting here in shock, Your Honor.
4 And I know it may sound -- go ahead.

5 THE COURT: Could I ask you this? What exit
6 vehicle would your clients prefer? Or do they just want to
7 be involved in determining the exit vehicle?

8 MR. QUINN: I think it's time that they be
9 involved in determining the exit vehicle. Your Honor,
10 they've testified at FDA hearings they were turned down.
11 They've showed up to Court; they were turned down. You
12 know, they try everything to get involved in the
13 conversation. And Your Honor, the only reason we didn't go
14 under the tent and sign like some kind of confidentiality
15 agreement, was because, you know, my clients are outsiders;
16 but they really want a chance to be heard.

17 If the mother of a murder victim wasn't able to
18 speak to a prosecutor, to spill tears in front of the
19 prosecutor before the prosecutor reached a deal with the
20 murderer, the entire city or country or the world, would be
21 in shock. And that's -- you know ...okay, go ahead.

22 THE COURT: But again, my job is to decide whether
23 the settlement is fair and reasonable from the perspective
24 of the Debtor, is the state and the parties in interest; not
25 from what the DOJ --

1 MR. QUINN: I don't think it's fair and
2 reasonable.

3 THE COURT: Let me finish. Not from what the DOJ
4 should have done -- so, really what I'm asking -- and you
5 don't have to have an answer on this, I mean not a specific
6 answer. But I do want to know, is there a specific exit
7 structure that your client support? Or just that they want
8 to be involved in that --

9 MR. QUINN: Both, Your Honor.

10 THE COURT: I'm sorry, I didn't hear that because
11 there was some paper rattling.

12 MR. QUINN: Sorry. It's not paper, I'm sitting on
13 a very old chair.

14 THE COURT: Okay. Well, maybe you should stand up
15 so it doesn't break. But which? Is it both or is it one or
16 the other? I just would like to know that.

17 MR. QUINN: Your Honor, first of all, my clients
18 recognize that the process was fishy, to say the least. You
19 know, they or the other 140,000 victims -- you know, even
20 like creating a group of them to speak with the DOJ, would
21 have been fine. But those requests went unanswered by the
22 DOJ.

23 Secondly, when it comes to matters of public
24 health, we believe that the DOJ has a responsibility to
25 reach out to victims of crimes so that future issues aren't

1 repeated. They didn't do that. They were so nice in 2007
2 to invite some of my clients to testify at a --

3 THE COURT: Mr. Quinn, I don't ...I can't tell the
4 DOJ what to do. And in fact --

5 MR. QUINN: I understand.

6 THE COURT: -- my role is not to evaluate this
7 settlement from the DOJ's perspective. I'm focusing on,
8 again, from the Debtor --

9 MR. QUINN: Is it fair and reasonable?

10 THE COURT: -- the Creditors' perspective, what is
11 it that your clients would like? Is it simply involvement?
12 Or do they have a specific view yet? Or you know, that's
13 all --

14 MR. QUINN: Both.

15 THE COURT: They would like involvement to discuss
16 this condition, specifically. They're not -- you know, they
17 go way beyond -- pecuniary interests are not their only
18 interests. If it was, they would be represented by White &
19 Case.

20 Secondly, they believe that there are other
21 options besides turning this into a vague public benefits
22 company, that could maximize creditors, you know, what the
23 creditors get, and preserve the health and safety of
24 individuals and families in this country moving forward. I
25 understand that we're looking to write creditors and

1 individuals, governments, cities, towns, who were wronged.

2 But Your Honor, my clients are like the Ghost of
3 Christmas Past; they're here to tell you, in 2007, they saw
4 there was a problem; the problem got worse and this is our
5 moment, their moment, to tell you we got to make sure that
6 the future is safer.

7 Their position, even though we haven't spent a ton
8 of time with it, is that this carcass of a company should be
9 sold off to private hands. The reason they believe -- go
10 ahead --

11 THE COURT: No, go ahead.

12 MR. QUINN: The reason they believe that this
13 carcass of a company should be sold off to private hands, is
14 so that there is less influence or opportunity for problems,
15 with the government being involved in this company. And
16 also, whoever buys this company is walking in, in 2020,
17 2021; they're not walking in, in 2007. They're not walking
18 in with a fleet of lobbyists, with really good relationships
19 with Congresspeople. They're not walking in with, you know,
20 the social capital and political capital that the prior
21 owners had.

22 We believe that a private owner can come in, with
23 very strict modifications, come in, buy the company, and
24 operate it because, like you said, Your Honor, there are
25 very few beneficial uses for oxycontin. It is a company

1 that can generate money, but we do not want it to be a
2 company to maximize making money.

3 THE COURT: Well, but a private buyer, buys it to
4 make money.

5 MR. QUINN: Yeah, but a private buyer can -- look,
6 Your Honor, a private buyer can always make more money by
7 doing nefarious things that, like Purdue did for the past 20
8 years. They don't have to. I think somewhere along the
9 line, we've forgotten that like not every company, just
10 because it's not, quote, unquote, has a term in its bylaws
11 that says it's going to do good, can still act within the
12 bounds of the law.

13 Most companies actually do. I mean, probably the
14 companies you see more often than not maybe don't. But most
15 companies in this country do act within the bounds of the
16 law. They respect government rules and regulations; they
17 want to make a profit, but it doesn't mean that they're
18 willing to jump over that line and do illegal things.

19 THE COURT: I guess you're not involved in the
20 multi-state NDL against the drugstore companies and the
21 like.

22 MR. QUINN: No. No, Your Honor, I'm not. I can
23 only do so much.

24 THE COURT: The Plaintiffs in that case might
25 disagree.

1 MR. QUINN: Well, Your Honor, Johnson & Johnson
2 got out of the opioid selling business. Like, plenty of
3 them have moved on. Insys didn't go so well, but --

4 THE COURT: I agree with that. But someone that's
5 going to be buying it, isn't. They haven't. They haven't
6 moved on. Anyway, I think this --

7 MR. QUINN: Look, I don't think being able to put
8 -- I don't think this whole thing should be hung up on being
9 able to put in a, you know, allow Purdue to reach beyond
10 what it should be doing and put in a term in a bylaw that
11 says, "We're going to do good," like they did in Paul
12 Newman's salad dressing company. You know, I'm not even
13 sold on the -- you know, and my clients don't understand how
14 this fix is going to really change anything.

15 There's nothing wrong with making money, Your
16 Honor. I think everybody here agrees with that. There is
17 something wrong about making money by breaking the law. And
18 you know, if the government can stay on one side, and the
19 business can stay on the other side, and the government will
20 watch the business and the business will know that the
21 government's watching the business; that the business has
22 already had a conversation with the government, and the
23 government's saying, "You better not break the law," and
24 that relationship continues, Your Honor, I think we're going
25 to be moving into a better situation.

1 THE COURT: Okay. Well, all right. Thank you

2 MR. QUINN: You're welcome.

3 THE COURT: One would think that that was the
4 message that went out in 2007. And, of course, the Sacklers
5 would not have anything to do with this company in the
6 future. But I understand the point about vagueness, and the
7 desire to have some more structure around it.
8 Alternatively, there's a point that says that it's
9 deliberately flexible and deliberately vague, so that the
10 parties can put the structure around it. And I guess that's
11 what I have to evaluate.

12 MR. HUEBNER: Your Honor, let me, of course, first
13 ask, are there any other people on the Objector's side
14 before, I think, respond to (indiscernible) the last couple
15 of hours.

16 THE COURT: Well, I said that I would entertain
17 the Professor's request to file an amicus brief after I
18 heard from all of the Objectors. And I think I've heard
19 from all of the Objectors. Professor Lipson is on the
20 phone.

21 Professor Lipson, I don't know whether having
22 heard them and the argument today, there's anything that you
23 believe can be added that isn't duplicative?

24 MR. LIPSON: Your Honor, this is Jonathan Lipson
25 for Temple University on behalf of the proposed amici. Can

1 you hear me okay?

2 THE COURT: Yeah, I can hear you fine.

3 MR. LIPSON: Thanks very much. We really only
4 have two other very brief points to make that I don't think
5 have been addressed by anyone who has objected to this
6 point, or that we have found in any of the other objections
7 or statements submitted.

8 And so, I guess if you'd like, what I'd like to do
9 is just take a moment to argue our motion for acceptance of
10 our brief, and in the process, to explain those two things
11 that we think are important, but that may not have been
12 addressed by others, if that's acceptable to you.

13 THE COURT: Why don't you address the two things?

14 MR. LIPSON: Sure. I think that ...as we read the
15 Debtors' proposed settlement, it creates a proposed
16 repository, a public repository, of documents that would be
17 produced by the Debtors to DOJ, in connection with its
18 investigation. That is, you know, obviously a laudable
19 thing to do. But as we say in our brief, the timing and the
20 scope are potentially problematic.

21 As we read paragraph ten of the, I think it was
22 the third revised, proposed order that we circulated later
23 this morning; information produced by the Debtors to DOJ
24 won't be released to the public unless and until three
25 conditions are met: Number one, an order confirming a plan

1 is final and non-appealable; number two, DOJ has approved a
2 release of the documents, and number three, the documents
3 are found to be non-privileged.

4 What we're concerned about is that much of this
5 same information, in those same documents, may also be vital
6 to any disclosure statements that the Debtors would present
7 in support of a plan of reorganization.

8 Our concern is that Debtors will not be able to
9 disclose this information because this order seems to say
10 that it can't be released until those conditions are
11 satisfied.

12 THE COURT: That's not true, right? Mr. Huebner,
13 you're going to have to disclose whatever you need to
14 disclose as part of a disclosure statement, right?

15 MR. HUEBNER: Your Honor, it's not true at all,
16 and --

17 THE COURT: That's fine. It can't be. So, let's
18 move off of that point. That's not the meaning of that
19 paragraph of the order. It doesn't give the Debtors a free
20 pass to just file a disclosure statement that, unlike this
21 hearing, for example, which has now gone on for about four
22 hours, on just this motion, doesn't adequately inform the
23 parties and the Court of the basis for a confirmation of a
24 plan.

25 MR. LIPSON: If Mr. Huebner is clarifying that the

1 --

2 THE COURT: It's done. It's clarified. There's
3 no issue about that.

4 MR. LIPSON: Then I think ...that's our underlying
5 concern about both this case and the effect that this case
6 will have on future mass tort debtors, because we ultimately
7 worry that, you know, there will be third party releases in
8 this case, and there has to be adequate information in a
9 plan in order to make it possible for creditors to vote for
10 or against that plan, including with respect to the
11 shareholders of the Debtor.

12 If the proposed structure of the public repository
13 doesn't restrict that, that's very helpful. We obviously
14 share the other concerns that others raise, but we don't
15 want to -- me too, that's our only sort of systemic point,
16 were concerns about the flow of information in this case,
17 and what that would portend, both for this case and for
18 those in the future. And I'll stop there, Your Honor.
19 Thank you.

20 THE COURT: Okay. I want to be clear, by saying
21 what I said, it doesn't mean that the Debtors have to
22 disclose everything that they revealed to the Department of
23 Justice in some future pleading in the case. It's tied to
24 what is necessary and appropriate for whatever pleading that
25 they have filed to sustain the burden of proof. I think

1 that law professors would understand that.

2 MR. LIPSON: Thank you for the clarification, Your
3 Honor, and thank you, Mr. Huebner.

4 THE COURT: Okay, very well. All right.

5 MR. HUEBNER: So, Your Honor, I guess I'm going to
6 try to be pretty brief. We actually are moving towards the
7 sixth hour of this hearing, but I think there are some
8 things to be said. Because we ended up sort of having the
9 open mic session that I feared.

10 And frankly, as important as this hearing and this
11 settlement is, obviously, there are equally important things
12 still ahead of us. And leaving here, even with a complete
13 victory in terms of the order, but with, will be some
14 clarification from the Debtors' perspective, so that
15 everyone who is listening understands what we're thinking
16 and why we're thinking, and a little bit better, I think
17 would be useful.

18 But let me first talk about the parts of the last
19 hour and a half or two hours that were actually objections.

20 First of all, just positionally, I do want to note
21 -- I'm not sure I've ever seen Mr. Shore in the middle
22 before, as opposed to one of the ends of a dispute. So,
23 that, actually, sort of makes this a remarkable day in its
24 own, and I do want to thank him again, formally and
25 publicly, for their very constructive engagement. We agree

1 with many of the points they made.

2 One clarification, because this is actually quite
3 important to us: There is no question under the documents,
4 and it was absolutely understood and agreed by both the
5 Debtors and the DOJ from the beginning, that the criminal
6 claim and the forfeiture claim, could not be allowed until
7 well after the confirmation hearing. What the documents
8 originally said was, that that happened after the sentencing
9 hearing, and the sentencing hearing happened 75 days after
10 the confirmation hearing.

11 And so, to be clear, this was not a change; it was
12 always the case, which is one of the 83 things that makes
13 this not a sub rosa plan, under directly governing law; that
14 things are conditioned on confirmation. They just can't be
15 -- one of the cohorts, it may have been Empire, said sub
16 rosa, by the way, is completely the wrong Latin term, and
17 it's actually confusing. The right term --

18 THE COURT: Mr. Huebner, you said you were going
19 to be brief.

20 MR. HUEBNER: Okay, never mind, keep rolling.
21 Let's talk for a minute about the law, because there were
22 three cases discussed and I'm going to hit each of them for
23 about a minute. And I think that will make at least the
24 Debtors' views very clear.

25 Number one, bizarrely, Mr. Troop tried cited

1 Chrysler. Chrysler was a priority-skipping plan. It wasn't
2 just a sale. Because in your colloquy, you clearly
3 understood and noted and told everyone, a sale of all the
4 assets itself is way more sub rosa than this. That one went
5 far beyond that. It was the subject of incredible scholarly
6 and professional discussion afterwards, because it gave the
7 union benefit funds, a direct recovery in the new entity;
8 which moved over all of Chrysler's asserts, basically, lock,
9 stock and barrel, while not paying secured creditors, who
10 were senior to them.

11 Whether or not Chrysler would pass muster under
12 Jevic, I don't know. But there's no question in the world
13 that the fact pattern in Chrysler is way, way, way beyond
14 what we're doing here.

15 Now, let's talk about Jevic, which is great. And
16 it's great for us, because what Jevic actually held, exactly
17 as Your Honor pointed out, is that they granted cert to
18 decide the specific question of whether a ...where a
19 carefully constructed dismissal of a case that mandated
20 distribution of proceeds in a matter directly inconsistent
21 with the Bankruptcy Code, was to be allowed, even though it
22 was kind of Pareto efficient; because the people who are
23 being skipped over and getting nothing in the structured
24 dismissal, were also getting nothing in a regular chapter
25 11, because of absolute priority.

1 What the Supreme Court held was that a priority-
2 skipping structured dismissal that, if it were a plan, would
3 be insanely illegal, is beyond the powers of a bankruptcy
4 court. And, by the way, it actually also said, in part,
5 that's because, and I quote, "...the priority-violating
6 distribution is attached to a final disposition; it does not
7 preserve the debtor as a going concern; it does not make the
8 disfavored creditors better off; it does not promote the
9 possibility of a confirmable plan; it does not help to
10 restore the status quo ante; and it does not protect
11 reliance interests. In short, we cannot find that the
12 violation of ordinary priority rules that occurred here has
13 any significant offsetting bankruptcy related
14 justification." That's at page 11.

15 THE COURT: And of course, it also said that
16 Iridium is probably still good law.

17 MR. HUEBNER: Yes, in actually the same paragraph,
18 Your Honor, on page 11, I actually read you the bottom of
19 it, but it actually begins with citing Iridium at the top of
20 it, and goes onto cite Cybergene and K-Mart and RadLAX.

21 So, I'm delighted to discuss Jevic all day long,
22 because I think it affirms this situation in spades, as does
23 the more recent affirmance of Your Honor, in Empire; where
24 the Court actually dealt with the JEVIC argument in the
25 context of an RSA that, again, did lots of things we are not

1 doing, like demanding mandatory third-party releases and
2 lots of other things. And exactly as Your Honor ruled -- I
3 mean, I hate to do it, but just what it says -- "As Judge
4 Drain observed at the hearing, the RSA is in agreement about
5 supporting things, not in approval of the sale. All plan
6 terms remain subject to confirmation of the plan. And the
7 RSA left open the possibility that an offer better than the
8 stalking horse, could be made and accepted. The RSA simply
9 did not, as Appellant argues, settle the precise outcome of
10 the organization." That's on page seven.

11 And then, on page eight, "The Court describes
12 Jevic in detail and says that it is totally inapposite
13 because this is an RSA assumption order, not a sale or plan
14 order, that has priority skipping, to which Appellant did
15 not consent."

16 So, those are the three cases you were told about.
17 We have about 80 more of them in our brief. The law is just
18 completely clear.

19 So, now, let's talk though, about things that may
20 be as important. And again, Your Honor, I am trying to be
21 quick. I've crossed out a lot of stuff. But on some level,
22 we aren't -- maybe today is setting the stage for the whole
23 rest of the case, and many of our most, candidly, beloved
24 and important stakeholders are listening, and it matters.

25 Number one, the statement that Creditors are being

1 asked to go to give up all value unless they accept a plan
2 that they don't want, it's just not true. This Debtor right
3 now, has \$3 billion at a minimum, expected to come in from
4 this Sacklers; over \$1 billion of cash on the balance sheet,
5 which has gone up since the filing date, despite the
6 horrifying expenses of this case; billions of dollars in
7 operating assets, and hundreds of millions of dollars in
8 insurance policies.

9 The fact that, if the DOJ believes that the
10 emergence does not meet the requirements of the justice
11 manual, and longstanding policy of piling on abating the
12 opioid crisis, would allow them, if we were to decide to
13 proceed with a plan. And if enough of our creditors were to
14 support it, and if the Court were to find that confirmation
15 standards were satisfied, there would still be billions left
16 for everyone else, as opposed to not having a DOJ deal, and
17 being indicted and excluded from federal programs, and
18 possibly losing our state and federal licenses, and then
19 facing unsettled \$18.1 billion plus of alleged
20 (indiscernible) claims.

21 We're doing this for the other stakeholders.
22 Frankly, as much or more than we're doing it for the DOJ.
23 We're doing it because it's in the best interests.

24 Your Honor, I officially beg, I am begging
25 creditors and stakeholders not to dig in on their vision of

1 what is or is not a PBC. We've come a long way since the
2 beginning of this case, and we have listened and adjusted
3 and listened and adjusted.

4 Purdue is pleading guilty to multiple felonies.
5 Purdue is not emerging from chapter 11. Its assets are
6 being ripped away on the effective date and put into either
7 -- we'll talk about a magic sale in a minute -- or a triple
8 blue chip, brand new, clean saferoom, to sell opioids in the
9 safest possible way.

10 We deeply, deeply respect the policy concerns --
11 not only of the dissenting states, but of the consenting
12 states. There are groups, including me and corporate
13 lawyers and trust lawyers and tax lawyers, from many law
14 firms, meeting every day to attenuate and balance the
15 concerns that everyone is talking about. We don't want to
16 own it. We're not going to own it. We're not even going to
17 own it for tax purposes. We're not going to control it.
18 We're not going to be on the board. We're not going to be
19 trustees.

20 It's that get it. Of course, we get it. And the
21 goal is to design something that just balances all of these
22 concerns. Winning today's hearing is not the goal; it's one
23 goal. This settlement could be -- without it happening --
24 the (indiscernible) demise of billions of dollars in value.
25 But we still need to get the rest of the way there.

1 So, Your Honor, let me express a couple of quick
2 things on that point.

3 Number one, as you basically kind of connect for
4 (indiscernible) some of the objectors in your colloquy, what
5 they're saying is, because the DOJ's condition to the credit
6 is something we don't like, it's not okay. But if it was
7 something we did like, it would be okay. Just like in our
8 own deals, we have things we do like. And of course, we
9 didn't insert conditions, precedents, that we don't like.

10 That's kind of a checkmate, because, basically,
11 it's an admission, that as long as they like the conditions
12 they'd be just fine; but because they don't, it doesn't make
13 them unlawful, it just allows the DOJ to have a view of
14 their own, just like some of today's objectors have views of
15 their own.

16 Let's talk for a minute about this thing of 'we
17 have no choice,' because it's not true. I can think of
18 three choices in about ten seconds.

19 Let's assume, for a minute, that the world is
20 completely backwards, and the worst fears, as articulated by
21 Mr. Troop, comes to pass; which is, somehow, even though the
22 Debtors are the ones who have consistently modified what it
23 means, but believe in a PBC, we somehow go forward with a
24 no-PBC plan. In other words, we propose a non-PBC plan.
25 There aren't no options, Your Honor. There are a minimum of

1 three options, and actually more.

2 Option one, accept that the DOJ is going to get \$2
3 billion and take the other four, five, six, seven, whatever
4 number it is, billion dollars, for the rest of the
5 creditors.

6 Option two, which I think is by far the most
7 likely, is since we're only going to do things that are in
8 the public interest, and the best interests of America, the
9 play in the system, and the flexibility, result in the DOJ
10 and all the states, and the Debtors, having a conversation
11 and figuring it out, and working out something that meets
12 shared policy goals, to do the best for the American people,
13 and save as many lives as they want, as we possibly can.

14 Option three is oppose confirmation. If you think
15 the plan is unlawful, because it gives the DOJ a \$2 billion
16 forfeiture claim, and that it doesn't meet the confirmation
17 standards, vote against it. This isn't a priority skipping
18 structured dismissal, where once this order is entered, I
19 paid you your creditors and skip senior creditors. These
20 claims don't go into effect, and they never did, until the
21 confirmation order is entered, pursuant to the dictate of
22 the Bankruptcy Code.

23 Your Honor, we all want the same thing, we really
24 do: continuity of supply, safety in the provision of the
25 medication, maximization of value, development of important

1 medications. The DOJ is allowed to have a view about how
2 they think that is best effectuated.

3 To tick down some final issues, Your Honor, with
4 respect to risk of liability, I think it's behind us
5 already. But just to be clear, we have like --

6 THE COURT: I think it's behind us. We can move
7 off of that one.

8 MR. HUEBNER: Okay, done. Your Honor, Mr. Preis,
9 exactly as I feared, sort of semi-hypnotically, you know,
10 brought to you the siren song of there are no walkaway
11 rights for the DOJ, can't you just adjourn?

12 Again, this is a question, as I think I spoke
13 about at some length, about balancing risks and business
14 judgment. We do not share the view -- do not share the view
15 -- that there is not material risk to the Debtors of a
16 devastating change of direction of these cases if this is
17 not entered. It's just -- it's our view, and it is an
18 informed view. We chose among risks, and risk we --

19 THE COURT: What is it informed by, Mr. Huebner?
20 Because the agreement itself doesn't preclude me from
21 adjourning it.

22 MR. HUEBNER: That's true, Your Honor. And for
23 reasons relating to admission (indiscernible) interest,
24 because if this happens, there may well be disagreements
25 over it. Suffice it to day, and I would prefer not to say

1 more, that the criminal jurisdiction of the Department of
2 Justice, is very likely not constrained by the agreements
3 that were signed with respect to its ability to move in
4 different directions with respect to indictment and
5 prosecution.

6 And in particular, or even more so, because,
7 obviously, this Court, you've said a thousand times, has no
8 jurisdiction over the criminal authority of the United
9 States of America. And there are also multiple US
10 attorneys' offices involved, as I think this Court knows.

11 Suffice it to say that we are not at all sanguine,
12 as I said in my opening that, you know, essentially, there
13 could be a free extension here, because we don't think that
14 at all. And that's why we have chosen to move forward
15 today, because we think it is not even a question as to
16 whether the risk of the potential parade of horrors, of
17 frankly, the expressions of unhappiness of the objectors,
18 versus not having a new deal in hand, is not even close,
19 Your Honor. With respect to --

20 THE COURT: Mr. Fogelman, again, I'm going to put
21 you on the spot, but the criminal side of this deal -- so,
22 it's a signed agreement, so I'm referring to it as a deal --
23 the criminal side is something that the DOJ could -- or an
24 attorney general -- I'm sorry, Assistant US Attorney in, I
25 don't know, in New Jersey or in Vermont, could change or

1 renege on?

2 MR. FOGELMAN: Your Honor, first let me just state
3 that we have no present intention to back out of the plea
4 agreement. That said, I cannot tie the hands or make any
5 promises or commitments on behalf of the multiple criminal
6 teams of prosecutors from the District of New Jersey, the
7 District of Vermont, and the Consumer Protection Bureau of
8 DOJ. We don't know what's going to happen in a week, two
9 weeks, three weeks, a month from now, two months from now,
10 three months from now.

11 With regard to Your Honor's question about the
12 law, my general understanding is that the government can
13 withdraw a plea after it's accepted by the defendants, but
14 before it's accepted by the Court, so long as there is no
15 detrimental reliance by the defendant. And that's United
16 States versus Kuchinski, 469 F.3d 853.

17 And I'll admit, I am not a criminal lawyer, Your
18 Honor. I wanted to try to familiarize myself with this area
19 before today. So, that is really based on a cursory
20 understanding.

21 But that said, the Debtor as well has the right to
22 pull out of a plea under Rule 11 of the Criminal Rules of
23 Procedure. And the United States very much wants this to go
24 forward. We want -- you know, under the agreement, we've
25 arranged for there to be a request to the District of New

1 Jersey to have a plea hearing within a week after approval
2 of this order. We want that to go forward, Your Honor. We
3 want Purdue to plead guilty for the three felonies that have
4 been charged, that are in the plea.

5 We have no heard why this should be deferred.
6 Thank you, Your Honor.

7 THE COURT: Okay thanks. Mr. Huebner, I'm sorry I
8 interrupted you, but you can go ahead.

9 MR. HUEBNER: No, that's okay. And as you might
10 imagine, Your Honor, we have quite a few federal prosecutors
11 and criminal lawyers, former, on our team. And our view
12 that there is risk to the estate, I can assure you, is well
13 founded.

14 With respect to Mr. Quinn, let me be relatively
15 brief, because he said quite a few things about his
16 understanding of the DOJ deal. I just think, respectfully,
17 to Mr. Quinn, who actually pled quite a lot, many of them
18 are just wrong wronged. And it's not right that the record
19 should be left with those things (indiscernible) someone's
20 statement of fact.

21 Number one, I don't believe there's a joint
22 defense agreement between the United States of America and
23 Purdue. They are the prosecutor; we are the defendants --

24 THE COURT: No, I think what he said is that there
25 was a joint defense agreement between the Sacklers and

1 Purdue.

2 MR. HUEBNER: No, he actually said between Purdue
3 and the --

4 MR. QUINN: No. Sorry, Marshall, I meant between
5 the Sacklers and Purdue there was a common defense
6 agreement.

7 MR. HUEBNER: Okay, understood. I don't think
8 it's what you said, but it's fine. Number two --

9 MR. QUINN: I'm not a great lawyer, but I would
10 recognize there's not a joint defense agreement between the
11 government and a private entity. I can't think of one
12 anyway.

13 MR. HUEBNER: Number two, Your Honor, Mr. Quinn,
14 many times, used the phrase 'Purdue-slash-the Sacklers.'
15 Again, so that the record is clear, the Sacklers have left
16 the building about two years ago; are not on the board, have
17 no rights and no powers over this company, have no executive
18 functions, receive no remuneration, receive no
19 reimbursement, etc.

20 This is a debtor-in-possession, a chapter 11
21 estate, with a sworn duty to maximize value and do the best
22 it can for its creditors.

23 The kind of suggestion that Purdue and the
24 Sacklers are in this together is really completely false.
25 And frankly, really not helpful. Purdue and the Sacklers

1 largely parted ways a while ago. And as this Court and all
2 people know well, the Debtors are actually the Plaintiffs,
3 and owners of billions of dollars of potential claims
4 against the Sacklers. The special committee and others have
5 been at work on that for well over a year and a half.

6 And, you know, Alix Partners, we have a special
7 committee that's published 1,000 pages of reports, etc.,
8 etc.

9 So, this insinuation, which still appears in the
10 press, of Purdue, quote, "...which is controlled by the
11 Sacklers ...," it's deeply wrong and deeply, deeply unhelpful.
12 They are the descendants. They are not the shareholders
13 anymore, from our perspective.

14 Your Honor, other things like a couple of lawyers
15 (indiscernible) a couple of hours, this is fishy, to say the
16 least. I won't even pause on those. This is a multi-year
17 investigation with hundreds of -- thousands, probably -- of
18 hours, from multiple prosecutorial offices all around the
19 country. And it's just -- it's not fair to say things like
20 that when they're not true.

21 With respect to potential involvement in the
22 design of the PBC -- I do say this very respectfully: I
23 don't believe I have ever once, once minimized or
24 denigrated, God forbid, the pain or the loss or the
25 suffering of any victim or person impacted by this or other

1 products.

2 So, the end of the day, Mr. Quinn represents five
3 individuals. And candidly, I call him a lot, and I offer to
4 talk to him a lot. You know, any time he files an objection
5 I make time for him and he's very gracious; I say sorry, 11
6 o'clock at night is the only time I can talk. The notion
7 that he's sort of frozen out -- I actually have also offered
8 twice to meet with his clients directly.

9 And I would say one thing, which is, he referenced
10 several things -- frankly, twisted -- that were in our
11 settlement conversations over this motion, including me
12 trying to explain to him what the PBC is and how we're
13 thinking about it and why. Suffice it to say that we sort
14 of view it a little bit differently.

15 Your Honor, the assets of this company are not a
16 carcass -- another word that Mr. Quinn tossed out quite a
17 few times. As I noted before, there is billions of dollars
18 of value here. And this is something that we actually all,
19 including, I believe, Mr. Quinn and his clients, care very
20 much about; which is, what is the best way, balancing other
21 concerns, like the state's understandable, extreme antipathy
22 for owning or controlling these assets post emergence, to
23 get the most value, to the American people.

24 It's not a carcass, it's billions of dollars. And
25 actually, exactly, to get it as right as we can, is actually

1 extremely important.

2 With respect to that, there were some bizarre
3 moments in colloquy where I thought I heard someone saying,
4 you know, I trust a private, profit-seeking owner, whose
5 only goal really is to make money, you know, maybe more over
6 a structure I don't even know about Like, we are
7 contemplating a triple blue chip structure that has a brand
8 new co, with new management and new directors, with a top co
9 on top of it, with new trustees, and an abatement trust on
10 top of that, with the same overlapping trustees, all
11 selected in blazing sunshine, with extraordinary records --
12 exactly as this Court pointed out, just like Secretary
13 Vilsack; people of impeccable finance and public health,
14 DEA, etc., experience. And the flexibility that's built
15 into the structure to let the major parties in this case
16 figure that out together, is what we're talking about.

17 Let me say one last thing, because it's also
18 important to say -- actually, I apologize, two last things,
19 and then I will be done. But this is really just so
20 important.

21 Number one, there's a fact I wish I could change,
22 but I can't, which is: Even though Purdue makes quite a few
23 other products that get lost in the shuffle of oxycontin --
24 famous products, like Betadine and Colace and Senokot, and a
25 lot of generic drugs, the reality is that as of now, the

1 substantial amount of Purdue's value and revenues come from
2 oxycontin. It's not a fact I can change. No one can change
3 it. Just like tobacco companies get the cash from tobacco,
4 we get a lot of our cash from oxycontin.

5 And so, you know, people talk about, "I don't want
6 tainted money," or 'blood money' or 'oxy money,' but you
7 can't regress that out of the equation; it's not possible.
8 Whether the assets of these debtors are sold next week, next
9 month or in five years, it is an immutable fact that
10 stakeholders will be getting a substantial majority of their
11 value from oxycontin. That's either the cash from past
12 sales, the revenues from future sales, or the proceeds of
13 the sale of those revenues.

14 If people don't like that, they should withdraw
15 their proofs of claim, and not seek distributions under the
16 plan, and leave these proceedings, because we have no other
17 way to create value to abate the opioid crisis, and redress
18 the wrongs that Purdue's criminal plea and lack of emergence
19 from chapter 11 represent.

20 Finally, there's the question of the sale. So,
21 let me be clear on this as well. We understand
22 conversations go on four, five, six, eight hours a day,
23 about the best way forward. And frankly, we have some
24 pretty different views, that a minority of predators in this
25 case -- and I think an awful lot of people have our view.

1 And that's okay, it's not over yet, and the conversations
2 are still continuing.

3 If a magic purchaser appears on a unicorn, and
4 offers us full value for the assets, or close enough to full
5 value, that we and many, many involved creditors in this
6 case, believe that the value loss is tolerable, even though
7 it comes right out of abatement, to side step completely the
8 structuring that has to be done for the attenuation of the
9 fact that governments --

10 By the way, to be clear, they're not going to own
11 it, and they don't have to be the residual beneficiaries.
12 There's technology for every one of these issues that, in
13 fact, we're discussing in the background.

14 But if such a purchaser does actually arrive, it
15 may make sense. And if that purchaser agrees to run it,
16 essentially as a PBC, and agrees to have the self-injunction
17 and agrees to be, as we envisioned NewCo being, the safest,
18 most restricted seller of class two narcotics in the
19 country, and wants to give abatement money to us up front,
20 in a huge slug -- obviously, it's our job to do that.

21 The problem is, from everything we have seen so
22 far, that is not remotely likely to happen. And I'm going
23 to give only one example -- which Your Honor, the reason I'm
24 doing it in part, and I'm very close to done -- is because
25 you did it in part. And I actually think that it's helpful

1 for people to understand why we think it is so unlikely that
2 it's going to make sense; not that it may not make sense to
3 sell some or all of these assets; maybe even very swiftly
4 post emergence; maybe some in six months, some in 18 months,
5 some in 36 months.

6 That's what the new blue chip, triple blue-chip
7 structure is for; which is to figure out those questions
8 without a fee burn that's approaching \$1 million a day, and
9 the damage to the business that goes on every day we stay in
10 chapter 11, and our fate is not known, and many other
11 things.

12 So, let me just do the math, because I actually
13 think that it's helpful. Your Honor alluded to it. I'm not
14 talking, by the way, about the conflicts of interest. The
15 governments get a bunch of money either way, whether it's
16 the capital gains of the purchaser, the due on sale, NOL,
17 operating revenues at the entity that are taxable in the
18 hands of a new purchaser; there are many, many ways that
19 some states might actually have a much more direct economic
20 stake in the income generation capacity of this company,
21 than they would with their tiny fractionated ownership
22 rights of the opioid abatement trust, that has to go to
23 thousands of local governments and tribes and states.

24 Again, there's buffer and buffers that we're
25 thinking about; not because we don't understand, but because

1 we do understand.

2 But let me do the dummy math, because this is so
3 important for people to hear, and then I'm done.

4 Assume, for a minute that the nominal value of the
5 product cash flows and the residual value of the assets over
6 the next nine years is \$9 billion. Right, there's cash
7 income generation, and then there's residual value.

8 At some point we just put a term and a value on
9 things.

10 In a NewCo structure, all \$2 billion of cash flow
11 and residual asset value we believe can go right to
12 abatement because we think we can structure it as a tax-free
13 entity, even without any governmental ownership of any type.

14 But now -- again lawyer dummy math -- let's talk
15 about the sale alternative. So let me put myself in the
16 mind of a third party. Purdue's investment manager comes to
17 me and says, hey, hedge fund guy, I'd like to sell you this
18 \$2 billion of cash flow and residual (indiscernible). So
19 what do I do?

20 I open Excel and I say, well, first of all, I'm a
21 taxpayer. Let's pretend that Georgia goes Republican and
22 Biden can't raise the corporate tax rate to 32 percent, and
23 I get the benefit of the current tax rate. So that's a
24 state and local tax burden every year on my net income of 25
25 percent.

1 So the first thing I do on a PV basis is say about
2 \$300 million comes off because I don't get the 2 billion; I
3 get 1.7. And I'm not even assuming a tax burden on the
4 sales from 2029. I'm only assuming a tax burden on the cash
5 flow. And then he says, okay, but I'm an investor, I'm a
6 capitalist. I'm the person who's talking about investing
7 hundreds of millions of dollars in a complicated asset. So
8 you know what? I'm going to treat it like a regular asset,
9 like a pretzel factory, and I'm going to see I need a 20
10 percent return on equity capital.

11 The way the math works, Your Honor, to generate a
12 20 percent return for nine years and be a tax-paying entity
13 means you only pay five to six hundred million dollars up
14 front for the pre-tax cash flow and residual value that in
15 the hands of NewCo are \$2 billion.

16 So issue number one for us, Your Honor -- and
17 there are many, many more, but I just beg, beg, beg people
18 to listen to it with an open mind, because we want what you
19 want -- is that we lose possibly three-quarters of the value
20 of the company to the profit-making need and the tax burden
21 of a prospective purchaser.

22 And Your Honor, I treated it like a pretzel, not
23 like (indiscernible) --

24 MR. PREIS: Your Honor --

25 MR. HUEBNER: -- (indiscernible) products.

1 MR. PREIS: Your Honor --

2 MR. HUEBNER: It has --

3 MR. PREIS: I'm sorry --

4 MR. HUEBNER: Sorry. I --

5 MR. PREIS: I don't know where this is going, and
6 I -- but -- sorry, this is -- a number of people are
7 listening to this and all asking the same question. I'm
8 sorry --

9 MR. HUEBNER: Yeah, so it's a --

10 MR. PREIS: (indiscernible) but --

11 MR. HUEBNER: Yeah. (indiscernible) So let me
12 say this, Your Honor. As I said, I was kind of done. So
13 I'm going to be done now. I urged in my opening that people
14 not make this an open mic on PBC versus sale. And that
15 request was rejected. And several of the objectors went
16 into speeches about what their position has been from the
17 beginning on this versus that, and why this is
18 (indiscernible) to them. That has nothing to do with the
19 case law or the 9019 in front of us. So I will accept Mr.
20 Preis' good advice, although I actually could say things to
21 show you why the price on a risk-adjusted basis and a --

22 THE COURT: You should accept his advice.

23 MR. HUEBNER: Okay. I'm accepting it. So, let me
24 wrap up in 10 seconds. At the end of the day, the case law
25 is absolute and absolutely in favor of approving the 9019.

1 The Debtors are allowed to choose what they believe is in
2 their best interests, the timing of what they believe is in
3 their best interests, and the content of it.

4 Like every other creditor in the case, the United
5 States is allowed to have preferences for the conditions
6 that (indiscernible). This is no different than the
7 hundreds, maybe thousands, of PSAs, RSAs, 9019s, cash
8 collateral orders, DIP orders, that legions of cases, like
9 (indiscernible) and Delphi and Empire and (indiscernible)
10 and Chrysler have found legal.

11 I don't want to be distracted from where I
12 started. This is a monumentally positive day for these
13 estates and for the goal that we all share. And we very
14 deeply and profoundly ask that the relief be granted.

15 THE COURT: Okay. All right. Okay, I --

16 MR. TROOP: Your Honor, it's Andrew Troop. Drew.
17 I just have one request, that Mr. Huebner and the Debtors be
18 as open-minded with regard to alternatives as they have
19 asked us to be in connection --

20 THE COURT: That's a totally fair request. I
21 understand that. And I'm assuming it'll be the case. I'll
22 have --

23 MR. TROOP: Great.

24 THE COURT: -- some words about -- in my ruling on
25 negotiations going forward.

1 MR. TROOP: Thank you, Your Honor. And if
2 necessary, to have more discussions about the issues that
3 Mr. Huebner raised and in recognition of his request that he
4 -- which I think, frankly, everyone did honor --

5 THE COURT: Right.

6 MR. TROOP: - not to --

7 THE COURT: If anyone didn't honor it, it was me.
8 But I think that's because I needed to understand what the
9 concerns were about the rescission right --

10 MR. TROOP: But all I'll say, Your Honor, is we're
11 happy to talk with you about that in chambers with whoever
12 wants to participate, if they'd like. Thank you.

13 THE COURT: Well, okay. Very well. All right. I
14 have before me the Debtors' motion for approval of a
15 settlement with the United States that's actually embodied
16 in two separate agreements attached to the motion, the first
17 being a plea agreement with Purdue Pharma LP, and the
18 second, which is an exhibit, being a settlement agreement
19 regarding the United States civil claims against the
20 Debtors.

21 Certain provisions of those agreements have been
22 clarified in the proposed form of order, and the record
23 reflects that the United States is in agreement that, as
24 modified by the order, the settlements are currently in
25 place and that the order reflects the agreements with the

1 United States.

2 Settlements and compromises are a normal part of
3 the process of reorganization and are strongly favored over
4 litigation in the bankruptcy context. See Protective
5 Committee for Independent Stockholders of TMT Trailer Ferry,
6 F-E-R-R-Y, Inc. v. Anderson, 290 U.S. 414, 424 (1968). See
7 also In Re Motors Liquidation Company, 554 B.R. 355, 364,
8 365 (Bank. S.D.N.Y. 2016).

9 It's also well established that a bankruptcy court
10 is required to make an informed and independent judgment in
11 determining whether a settlement is fair and equitable and
12 should be approved. Again, see the TNT Trailer Ferry case,
13 390 U.S. 428.

14 Based on the framework announced by the Supreme
15 Court in TMT Trailer Ferry and the analysis that the Court
16 undertook, courts in this circuit have concluded that a
17 settlement to warrant approval by the court must first be on
18 notice on the opportunity for a hearing, that it must be
19 fair and equitable, and in the best interests of the estate.

20 Further, because a settlement, of this nature at
21 least, is an action out of the ordinary course, and the use
22 of the Debtors' property out of the ordinary course, it also
23 has to be a valid and good business decision.

24 It is also established in this court that because
25 of the role that settlements play in the bankruptcy process,

1 a bankruptcy court's approval of a settlement is reviewed
2 "extremely deferentially", because a bankruptcy court is in
3 the best -- and this is a quote -- "A bankruptcy court is in
4 the best position as the ongoing supervisory court for the
5 bankruptcy case to determine whether a compromise is in the
6 best interests of the estate and is fair and equitable."
7 See In Re Liu, L-I-U, 1998 U.S. App. LEXIS 31698, 2 (2d Cir.
8 December 18, 1998); DeBenedictis v. Truesdale (In Re Global
9 Vision Products) 2009 U.S. Dist. LEXIS 64213, 6-7 (S.D.N.Y.
10 July 14, 2009); and In Re Purified Down Products Corp., 150
11 B.R. 519, 522 (S.D.N.Y. 1993).

12 Given the foregoing, courts, in reviewing proposed
13 settlements, are guided by the following factors. As laid
14 out in In Re Iridium Operating LLC, 478 F.3d 452, 462 (2d
15 Cir. 2007). See also Global Vision Products v. Truesdale,
16 2009 U.S. Dist. LEXIS 64213, 13. They are, one, the
17 probability of success should be issues that are being
18 settled, being litigated, versus the present and future
19 benefits of the settlement, without the delay and expense
20 and risk of litigation and subsequent appeals.

21 The likelihood of complex and protracted
22 litigation if a settlement is not approved with its
23 attendant expense, inconvenience and delay, including the
24 difficulty in collecting on a judgment. Three, the interest
25 of creditors, including the degree to which creditors

1 support the proposed settlement. Four, whether other
2 interested parties support the settlement. Five, the
3 competency and experience of counsel supporting and the
4 experience and knowledge of the Court in reviewing the
5 settlement. Six, the nature and breadth of the releases to
6 be obtained by officers and directors, if any. And last,
7 seven, the extent to which the settlement is the product of
8 arms-length bargaining.

9 In bankruptcy cases, certain settlements, as is
10 the one before me, don't involve litigation whereby a debtor
11 is looking to recover on a judgment, but rather, is looking
12 to minimize liability or the adverse effect of a claim on
13 its estate creditors and reorganization prospect.

14 There are further limitations on settlements,
15 beyond consideration of the following seven factors, and the
16 ultimate determination as to whether the settlement is fair
17 and equitable and in the best interest of the estate and the
18 proper exercise of business judgment. Namely, whether a
19 particular settlement's distribution scheme complies with
20 the Bankruptcy Code's priority scheme must be the most
21 important factor for the Bankruptcy Court to consider. In
22 *Re Iridium Operating LLC*, 478 F.3d, 464.

23 In addition, in rare and extreme circumstances, a
24 settlement may cross the bounds of settling the issues to
25 fixing the terms, or at least certain key terms, of a

1 Chapter 11 plan without the benefits of a Chapter 11 plan
2 process with a disclosure statement, subject to notice and
3 approval by the Court, voting, and ultimately a confirmation
4 hearing. However, as noted by the case law, those
5 circumstances are generally extreme and rare. See *In Re*
6 *Tower Auto Inc.*, 342 B.R. 158 (Bankr. S.D.N.Y. 2006), *aff'd*
7 2006, U.S. Dist. LEXIS 91958 (S.D.N.Y. Dec. 1, 2006), *aff'd*
8 648 Fed. App'x 277, 284-85.

9 Here, most of the TMT Trailer factors are
10 uncontroverted and support the settlement. Generally
11 speaking, the settlement is favorable to the Debtors in that
12 it substantially compromises the criminal rights or criminal
13 claims of the United States, and further compromises the
14 United States' civil claims.

15 The settlement would reduce and fix the criminal
16 claims, as asserted in the United States' proofs of claim to
17 a \$2 million forfeiture claim from a potentially greater
18 amount asserted, and that is a \$3.5 million forfeiture
19 claim, and a \$3.544 billion civil fraud claim compromised
20 from a \$6.2 billion civil fraud claim.

21 Similarly, settlement would fix the civil claims
22 of the United States at a substantial reduction to \$2.85
23 billion from the remaining amount, roughly \$8.3 billion --
24 excuse me -- yes, \$8.3 billion remaining amount of the
25 portion of the United States claim in this case for such

1 liability.

2 It is clear from the record before me today that
3 the settlement amounts, both on the civil side and on the
4 criminal side, facilitate the Debtors' reorganization and
5 enable the Debtors to move ahead with a plan generally
6 consistent with the allocation agreements previously
7 negotiated in the Phase 1 portion of the mediation, and the
8 agreement in principle with the so-called consenting states
9 and governmental entities group. And I will address that
10 further in my ruling later.

11 The settlement provides that the \$2 billion civil
12 forfeiture claim, if a plan is confirmed consistent with the
13 terms of the settlement, would be modified by a credit to
14 the public claimants of most of that to billion dollar
15 amount, namely \$1.725 billion worth, which would they be
16 free, or freed up from payment to the United States, to
17 instead be allocated as per the Phase 1 mediation to the
18 states and non-federal government entities.

19 Only \$225 million of cash would be required to be
20 paid to the United States as part of that portion of the
21 settlement. This is a relatively low amount in regards to
22 the overall estate value, and again, facilitates a plan on
23 behalf of the other parties in interest in the case.

24 That result is not the only possible result under
25 the settlement. The settlement also provides that both the

1 Debtors and the federal government have the right to rescind
2 the settlement if a plan is not confirmed that provides for
3 the reorganization of the Debtors' estate in a public
4 benefit corporation or similar structure, which the record
5 has made clear is, I believe, deliberately vague, but with
6 the ultimate goal of maximizing the value of the Debtors'
7 estate to abate the opioid crisis.

8 If such a plan is not confirmed in addition and
9 another plan is confirmed that does not provide for such
10 treatment, the United States also has the right, if it
11 doesn't rescind, to have that \$2 billion claim paid as a
12 superpriority administrative expense.

13 The settlement has been completely clarified,
14 however, to make it clear that the allowance, including, as
15 I just described it, of the criminal claims of the United
16 States is not to occur and is conditioned upon confirmation
17 of a Chapter 11 plan in this case. As a practical matter,
18 that's how the revised order works.

19 The claims that are being settled, again, fall
20 into two baskets, criminal and civil. And the criminal
21 basket includes a criminal forfeiture claim. There is a, I
22 believe, clear precedence, that is, for the proposition that
23 a civil forfeiture claim sought for the direct assets at
24 issue would not be treated as property of the Debtors'
25 estate, even if the judgment in respect of that claim was

1 entered, as would be the case here, after the commencement
2 of the Chapter 11 case, as discussed in, among other cases,
3 the Drier decision by Judge Bernstein, D-R-I-E-R, discussed
4 in the Debtors' motion papers.

5 The courts are divided over whether a forfeiture
6 claim with respect to substitute assets has that level of
7 status, at least in the Second Circuit, and there's a
8 division in the case law throughout the country. And the
9 Second Circuit has specifically not addressed that issue, as
10 noted in United States v. Egan, 654 Fed. App'x 520 n.1 (2d
11 Cir. July 8, 2016).

12 Of course, in determining a settlement, the
13 bankruptcy judge doesn't have to know the answer to a
14 question like that where there are substantial grounds for
15 dispute. The judge really needs to understand the issue and
16 decide whether the settlement is fair in the light of the
17 issue. See, for example, the discussion in Ad Hoc Adelpia
18 Trade Claims Committee v. Adelpia Communications Corp., 337
19 B.R. 475, 477, 378 (S.D.N.Y. 2006), aff'd, 224 Fed. App'x 14
20 (2d Cir. 2006), where the Court was discussing an open issue
21 regarding the possible treatment of a government claim and
22 noted the government's negotiating leverage. See also, for
23 example, In Re Residential Capital, LLC, 497 B.R. 720, 752
24 (Bankr. S.D.N.Y. 2013).

25 In addition to having a forfeiture claim that's

1 being settled for substantially less than base amount of the
2 claim, the Federal Government also has substantial rights
3 inherent in its criminal enforcement power, including
4 precluding all of the debtors from continuing in business,
5 or effectively continuing in business, by cutting off access
6 to Medicare and Medicaid reimbursement, and the like.

7 So on the merits of the claims and the dispute
8 with respect to them, it appears clear to me that the
9 settlement satisfies the first and second Iridium factors.
10 Clearly the counsel that negotiated this settlement is
11 highly experienced in this area. And the settlement also
12 appears to me to be the product of arms-length bargaining.
13 And that has not been challenged in a meaningful way.

14 It has been suggested -- and I have no reason to
15 doubt it -- by one of the objectors that the DOJ did not
16 meet with individual victims, or at least the objector
17 individual victims of the alleged misconduct while
18 negotiating a settlement. But as I noted during oral
19 argument, my review is not one of the DOJ's conduct, but
20 rather the fairness and reasonableness and equitable nature
21 of the settlement from the perspective of the Debtors, their
22 estates, and other parties in interest in these cases.

23 As far as the factor of the interest of creditors
24 is concerned, clearly, not all parties in interest support
25 this settlement. There are currently two objections to the

1 settlement by parties in interest in the case. First, an
2 objection by the so-called non-consenting states, and that
3 is obviously a significant group of 25 states representing a
4 substantial portion of the U.S. population, as well as a
5 relatively small group, but nevertheless an objecting group,
6 of individual claimants.

7 One objection to the settlement has been resolved,
8 and importantly resolved by clarifying language in the order
9 that I've already mentioned, that resolves that objector's
10 concerns. And they were somewhat legitimate concerns over
11 whether the settlement, as drafted, either improperly
12 treated the Federal Government's claims as allowed claims or
13 did so in a way that precluded the confirmation of a plan
14 that would provide for different treatment.

15 As I noted, at this time it's crystal clear, and
16 as provided for in the order, that although the settlement
17 agreement provides for an allowed superpriority claim for
18 the forfeiture claim, that claim is not allowed until after
19 a plan is confirmed in the case.

20 Secondly, the order makes it crystal clear that if
21 the settlement is rescinded, the right to not have the stay
22 in the bankruptcy case apply is confined essentially to
23 Section 362(b)(4). It does not apply to monetary
24 enforcement, for example, but simply to liquidating a
25 judgment, consistent with 362(b)(4).

1 The objecting parties are not objecting as to the
2 amount of the agreed upon claim, but rather assert that the
3 settlement's provision that provides that the government has
4 the option to rescind the agreement if a plan is confirmed
5 that does not include a public benefit company structure, or
6 similar structure in it, or alternatively, the risk that if
7 it doesn't rescind the settlement it will then have a \$2
8 billion superpriority claim, warrants the denial of the
9 settlement.

10 The Unsecured Creditors' Committee has argued that
11 rather than denying the settlement, the hearing should be
12 adjourned until the parties can better negotiate the terms
13 of what that provision means, i.e., what an acceptable
14 public benefit corporation or similar exit structure would
15 be before the issue is further joined. Of course, the non-
16 consenting states recommend such an adjournment too, but
17 state that if there is no such adjournment, the motion
18 should be denied, which the Creditors' Committee does not
19 assert.

20 The argument for denial of the motion is really
21 twofold. First, the objectors argue that this term, which I
22 have described, turns this settlement into the rare and
23 extraordinary instance where the settlement is not just a
24 settlement, but is also a so-called sub rosa plan, or it has
25 sufficient features of a plan that it should not be approved

1 without going to the plan confirmation process.

2 I have also considered whether the rights of
3 either the Federal Government, on the one hand, to rescind
4 the settlement, or the rights of the non-consenting states
5 in their Phase 1 mediation settlements with the non-public
6 entities to rescind those agreements regarding allocation,
7 in the event that the treatment of the Federal Government's
8 claims in this case are not reasonably satisfactory, also
9 would argue under the business judgment standard that the
10 settlement should not be approved, i.e., that the settlement
11 would create such uncertainty regarding those important
12 issues in the case that the merits of the settlement are
13 outweighed by the additional uncertainty created on the
14 settlement.

15 I considered both of those possible arguments to
16 deny the motion carefully. Let me deal first with the so-
17 called sub rosa plan argument.

18 The sub rosa doctrine is one that is case law-
19 driven ultimately, recognizing the differences between a
20 Chapter 11 plan on the one hand, and an action taken out of
21 the ordinary course, including a settlement, on the other.
22 And again, as noted by Bankruptcy Judge Gropper and then
23 affirmed by Judge Berman, and then ultimately by the Second
24 Circuit, "In extreme circumstances, courts have refused to
25 approve settlements or other transactions by a debtor, such

1 as the sale of all or substantially all assets, without the
2 benefit of a confirmed plan or court-approved disclosure
3 statement and without an adequate business justification."
4 That's at Page 163 of 342 B.R. 158.

5 Judge Gropper then goes on to say at Page 164, "On
6 the other hand, courts have approved even large and
7 important settlements prior to confirmation of the plan,
8 notwithstanding a sub rosa plan objection, where the
9 settlement did not dispose of all of the debtor's assets,
10 restrict creditors' rights to vote as they deemed it on a
11 plan of reorganization, or dictate the terms of a plan of
12 reorganization."

13 In that case, although the Court approved a
14 settlement that allocated value to a certain set of
15 creditors at a certain priority level, which therefore
16 reduced other parties' rights to recover in a Chapter 11
17 case, the Court found that the transaction was not a sub
18 rosa plan, and indeed, even though the debtor would be
19 funding a replacement via the health insurance plan, it was
20 a proper exercise of business judgment because, as Judge
21 Gropper put it, and it was picked up on by the District
22 Court affirmant, the debtor was actually getting rid of a
23 white elephant, i.e., dealing with an important business
24 problem in a reasonable and fair way that did not reflect
25 the terms of a Chapter 11 plan.

1 The cases where a sub rosa plan argument has
2 succeeded are actually quite limited, as opposed to courts
3 having to consider whether those cases or that doctrine
4 applies to the facts before them. It was raised and applied
5 recently in two cases by my colleagues, which I believe are
6 quite distinguishable.

7 First in In Re Miami Metals I, Inc., 603 B.R. 531
8 (Bankr. S.D.N.Y. 2019), actually, Judge Lane found that a
9 proposed settlement that would dictate how sale proceeds
10 would be allocated, including going so far as to potentially
11 use non-estate property to pay estate claims, ran afoul of
12 the sub rosa plan rule, and obviously, that's the
13 appropriate result. The non-estate claimants were simply
14 not at the table and the settlement was being negotiated on
15 their backs.

16 The settlement also required a specific vote. I'm
17 sorry. The settlement, although contemplated a subsequent
18 plan, locked in the burdens of the settlement before that
19 confirmation. So the benefits only came thereafter. Again,
20 not an issue here, particularly as clarified by the proposed
21 order.

22 Next, Judge Garrity, in In Re Latam, L-A-T-A-M,
23 Airlines Group S.A., 2020 Bankr. LEXIS 2405 (Bankr. S.D.N.Y.
24 Sept. 10, 2020), refused to approve a debtor-in-possession
25 financing, again because, among other things, it violated

1 the sub rosa plan rule or principle, noting that the
2 absolute priority policy of Section 1129 of the Bankruptcy
3 Code, which governs confirmation of plans, was implicated by
4 the proposed transaction of allocating upfront an option by
5 the debtor, which was controlled by the party to the other
6 side of the transaction, to provide shares in the
7 reorganized company at a 20 percent discount to plan value
8 to the DIP lenders. Again, a clear plan-like term.

9 In addition, unlike here, that term was built in,
10 as there was a finding requested that that 20 percent
11 discount was fair and fixed. Therefore, the Court was
12 precluded from reviewing it in the context of a confirmation
13 request, which, as noted, was months away, at least, if not
14 longer. So, therefore, the facts could easily change.

15 And finally, that transaction provided that only
16 the debtor plan had that option, and the failure to have
17 that option in such plan would constitute an event of
18 default under the DIP loan.

19 Whether all of those provisions added up to a sub
20 rosa plan or only some of them is not entirely clear from
21 the opinion. But it is clear that that insider transaction
22 raised serious concerns in the Court's mind as to whether it
23 crossed the line to actually fixing the terms of a Chapter
24 11 plan in stone.

25 I will also note that the Miami Metals case

1 considered a related plan support agreement to the
2 settlement, where the terms of the proposed plan appeared to
3 Judge Lane to raise important confirmation issues. And he
4 did not view that problem in the context of a sub rosa plan
5 argument, but rather in the context of a business judgment
6 benefit of the estate argument, i.e., if the benefits of the
7 settlement were only obtainable upon plan confirmation of a
8 plan that on its face did not appear to be necessarily or
9 easily confirmable, he was not going to approve it.

10 The Braniff Airlines case, *In Re Braniff Airways,*
11 *Inc.*, 700 F.2d 935 (5th Cir. 1983), also is one of few
12 occasions where a court denied a proposed transaction on the
13 sub rosa plan theory. But again, under those facts, the
14 plan -- I'm sorry -- the proposed sale transaction did far
15 more than sell substantially all of the assets of the
16 business. It also dictated how the sale proceeds would be
17 divided among the creditors and required a specific vote by
18 secured creditors on their deficiency claim.

19 In contrast, in addition to the Tower Auto case
20 that I've already cited, numerous courts have approved
21 transactions or settlements that had a major effect on
22 reducing the options available to creditors with regard to
23 what type of reorganization they would have. And as noted
24 by Judge Garrity in *Latam Airlines Group* case, it's well-
25 established in this circuit, since the *Lionel* decision, that

1 if there is a good business reason to sell an asset that
2 comprises substantially debtor's estate, it can be done.
3 That is not a sub rosa plan. Although it does curtail the
4 options available, because at that point, one is talking
5 about allocating cash or other sale consideration, as
6 opposed to stock in a reorganized entity.

7 More on point even that that here -- and I'll say
8 that's on point, because one of the -- in fact, the only sub
9 rosa plan argument that the objectors make is that the
10 settlement may preclude -- or not even preclude -- it
11 doesn't actually mandate, but it may effectively lead
12 parties to negotiate a plan that contemplates a standalone
13 public benefit, or similar type of immanent vehicle, as
14 opposed to a sale -- a flip side of Lionel and its progeny -
15 - but again, restricting that type of choice, as determined
16 by the Second Circuit, as noted by multiple cases going back
17 to Lionel and discussed specifically in Tower Auto and in
18 Latam, is not approving a sub rosa plan.

19 In addition, there are at least two cases that
20 have addressed the sub rosa plan issue in detail, flowing
21 from the Southern District of New York, where there were
22 government claims settled, where the proceeds were allocated
23 one way under one set of potential future transactions or
24 another way under other potential future transactions, and
25 where the government settlement would be going to a

1 restitution fund to equity holders as a credit, and the
2 Court nevertheless found that that settlement was not a sub
3 rosa plan. The first being In Re Adelphia Communications
4 Corp., which I've already cited, culminating in the
5 affirmance of 224 Fed. App'x 14 (2d Cir. 2006), but
6 beginning with 327 B.R. 143 (Bankr. S.D.N.Y. 2005) and the
7 affirmance at 337 B.R. 475, and with the discussion at 477-
8 78.

9 In addition, Judge Cote addressed the sub rosa
10 plan argument in DeBenedictis v. Truesdale, In Re Global
11 Vision Products, 209 U.S. Dist. LEXIS 64213. In that
12 settlement, the Chapter 11 trustee agreed to a settlement,
13 which was a settlement with a class holding false
14 advertising claims. The settlement barred the debtor's
15 future sale of concededly viable products, as found
16 previously by an examiner that I appointed, in deference to
17 the claimant's views that although the examiner found that
18 those products, if properly marketed, would not violate
19 applicable law or regulation. There was too much risk of
20 future improper selling to warrant ongoing sales.

21 The settlement also set up a mechanism for
22 pursuing futuristic claims whereby the claims were assigned
23 to the settlement class, which in turn agreed to subordinate
24 50 percent of its recovery to non-insider creditors under a
25 sharing formula thereafter.

1 At the trial level, I considered, and Judge Cote
2 considered at the appellate level, an objection that said
3 that that structure violated the sub rosa plan rule, citing,
4 among other cases, In Re Lionel Corp., 722 F.2d 1063, 1071
5 (2d Cir. 1993), and noting that the settlement effectively
6 put in motion the terms of a liquidation, as opposed to a
7 going concern reorganization that was centered around future
8 litigation.

9 The Court held, "The Court finds no similarity
10 between the sub rosa plan in Braniff and the settlement
11 agreement. The settlement agreement does not dictate the
12 terms of a future plan. Rather, it provides for an
13 undertaking by the trustee to propose a type of plan.
14 Moreover, the settlement agreement does not prevent
15 creditors from proposing their own plans, as the objectant
16 has done. In addition, the settlement agreement does not
17 restrict any rights afforded to creditors under the
18 Bankruptcy Code, such as the right to vote on a proposed
19 plan. It binds only the parties to the agreement."

20 And again, lastly, it does not mandate the
21 subordination provided for in the agreement, which, as is
22 the case here, with regard to the allowance of the claims,
23 only comes into play when a plan providing for such
24 subordination is confirmed. That distinction is made, as
25 the Debtors point out in numerous cases, both in the Second

1 Circuit and elsewhere, including in the District Court
2 opinion in Empire Generating cited in the parties' briefs.

3 It's just simply not the case that a major
4 resolution in the case which limits people's options going
5 forward, but does not (indiscernible) their rights after the
6 vote on a plan constitutes a sub rosa plan. See also In Re
7 Nortel Networks, Inc., 522 B.R. 491, 408-09 (Bankr. D. Del.
8 2014), and in the underlying decision in Iridium that I
9 previously cited.

10 So it is clear to me that this settlement is not a
11 sub rosa plan, at least as arguably modified, or at least
12 clarified in the proposed confirmation order. That does
13 raise finally, again, or lead to the other potential basis
14 for the objection and the basis for the Creditors'
15 Committee's request to adjourn the hearing for further
16 clarification and negotiation among the parties regarding
17 the meaning of the settlement's reference to a public
18 benefit corporation, or other similar structure.

19 Obviously, if a settlement settling one set of
20 problems opens up a set of other problems that outweighs the
21 terms of the settlement, it shouldn't be approved. That was
22 really what was going on in In Re Miami Metals I, Inc., 603
23 B.R. 531 (Bankr. S.D.N.Y. 2019).

24 This settlement does not resolve all potential
25 related concerns that it raises, even as modified in the

1 proposed agreed form of order. It still leaves open the
2 issue as to whether on the one hand, the Federal Government
3 really would exercise its rescission right and revive the
4 settlement of the claims that would be resolved by the
5 settlement, which I think all parties agree is a settlement
6 that is very much in the estate's and their favor, if a plan
7 with a public benefit corporation or similar goal or
8 structure is not confirmed.

9 Or alternatively, there is an open issue as to
10 whether, A, the non-consenting states would exercise their
11 right under the agreements that they had negotiated as part
12 of Phase 1 mediation to rescind those agreements, if the
13 treatment of the Federal Government's claims in this case is
14 not reasonably satisfactory to them.

15 And there is a second level issue as to whether in
16 litigation over such a potential rescission, it would be a
17 reasonable action under the terms of the allocation
18 settlements to take such a position.

19 I recognize that the use of the phrase "public
20 benefit corporation", or similar structure, is vague. The
21 tales of such an exit structure are not articulated in the
22 settlement and have not been articulated at the hearing
23 today. On the other hand, it is also clear to me that there
24 is some benefit to that vagueness in that it creates a fair
25 amount of flexibility on the parties' part to negotiate an

1 exit structure, as that would be reasonably acceptable to
2 all parties, and not create the issues that I've just
3 described.

4 Ideally, a court would want the parties to
5 negotiate that issue in advance before such a settlement is
6 approved. And I take seriously the non-consenting states'
7 statement that they are prepared to do that, and that they
8 have an open mind as to structures that might fit within
9 that vague several word concept in the DOJ settlement
10 agreement.

11 I actually had some concern whether they did have
12 an open mind, which is why I engaged in a lengthy colloquy
13 with Mr. Troop, their counsel, during oral argument. It
14 appears to me that they do, and I believe that that is
15 appropriate, given the fact that, as Mr. Huebner so well put
16 it, there is no way, given that most of the revenue and
17 value of these Debtors comes from OxyContin, that one can
18 divorce payment in one form or another by these Debtors to
19 alleviate, remediate and abate the opioid crisis without
20 using that value in one form or another.

21 As noted in the recent history that I quoted
22 during oral argument, David Herzberg, " White Market Drugs:
23 Big Pharma and the Hidden History of Addiction in America",
24 University of Chicago Press, 2020, there has always been a
25 tension in how United States treated legal drugs, i.e.,

1 drugs that, if used properly, have a beneficial effect on
2 people, but if used improperly, cause great harm.

3 Generally speaking, we have followed a regulation
4 model, but there are problems with that model. There are
5 conflicts, however one determines to realize value from
6 these Debtors, or potential conflicts, that is, to abate the
7 opioid crisis. If one sells the business, there is a
8 potential for the buyer who wants to, obviously, make money
9 out of that process to abuse the existing regulations.

10 There is a potential for conflict of interest if
11 you simply tax the profits, because of course, you want
12 higher taxes and, therefore, higher profits, and therefore,
13 greed enters into the picture, and potentially leads to
14 misuse, just as greed potentially and has historically led
15 to misuse with regard to white market drugs throughout
16 history in the United States.

17 And there is a potential conflict that even when
18 one is merely the beneficiary of a trust, or a not-for-
19 profit corporation, or a public interest corporation, that
20 one could be accused in the press of being somehow
21 responsible for some future misuse, albeit that one has done
22 as much as one can in setting up a structure that ensures
23 beyond regulation that such misuse will not occur.

24 So, I'm glad there's an open mind and I believe
25 there should be, given that none of the alternatives is in

1 any way perfect.

2 Should I defer so that the matter can be discussed
3 further as to how a structure can be set up that minimizes
4 the conflicts and the risks of misuse going forward? There
5 is a countervailing consideration beyond the important
6 consideration of continuing momentum towards a confirmable
7 plan in this case, and that is a concern that with regard to
8 the criminal aspect of the claims asserted by the
9 government, unlike the civil claims, the government
10 apparently has discretion to change its mind and seek a far
11 higher or different criminal remedy. That would be a big
12 problem in this case.

13 I don't think the government will do that, but the
14 risk to the Debtors' estates, even if that probability is
15 low, is nevertheless very high, given the benefits of this
16 settlement, which frankly, again, results in both guilty
17 pleas and agreed facts, and almost 90 percent of the
18 forfeiture amount going as a credit to the non-federal
19 public entities to directly abate the opioid crisis under
20 the government's wonderfully titled "No Piling-On" doctrine.

21 I'm not prepared to take that risk. I also say
22 that because I believe that the risk of either the non-
23 consenting states exercising their rescission right that
24 I've already discussed, or the government acting contrary to
25 a reasonable proposal that would have the so-called non-

1 consenting states' support for an exit structure, I believe
2 is far lower, since both entities, which after all have the
3 public interest as their guiding imperative, share an
4 interest in resolving the opioid crisis, and using the
5 Debtors' resources to the maximum to do that.

6 I trust, therefore, that they will act reasonably
7 and actually go forward and negotiate a plan that has an
8 appropriate exit structure, that puts the value of these
9 Debtors' to maximum use for abatement purposes, with proper
10 review and oversight, not by the states as owners, but by
11 people who can be trusted to do so with proper corporate and
12 trust governance procedures to ensure that they and their
13 successors do so, and with suitable flexibility if a
14 transaction that also furthers and actually improves upon
15 devoting the Debtors' resources to abating the opiate crisis
16 seems worth pursuing.

17 And weighing the perspective risks, it appears to
18 me to be the case that knowing what would be reasonable
19 behavior here argues that this settlement should be approved
20 now, knowing that the parties will, in fact, negotiate in
21 good faith going forward, as to not only the exit structure,
22 but also the remaining issue, fundamental issue in this
23 case, which is any settlement with the Sackler family
24 members. I guess I will close by focusing on that point.

25 I view as an extremely important development in

1 this case not only Purdue's guilty plea to the felonies
2 outlined in the settlement agreement, but also Purdue's
3 agreement to the stated facts attached as the addendum to
4 the agreement.

5 In addition, although as I've noted earlier today
6 the separate DOJ Sackler family settlement is not one that I
7 have jurisdiction over to approve under Rule 9019 of the
8 Bankruptcy Code and the case law that I've already
9 described, that settlement too has an extremely important
10 addendum of agreed facts.

11 With those two documents, it would seem to me that
12 as far as potential liabilities issues are concerned, the
13 parties have enough to negotiate the third-party release
14 claims now. I also believe, based on the agreement that was
15 announced today, at the beginning of this very long day,
16 that the Debtors and the Committee and non-consenting states
17 have resolved the remaining privilege issues asserted by the
18 Debtors, that the settlement of the estate claims against
19 the Sacklers can be resolved now or in the imminent future.

20 There is every reason for the parties to focus
21 over the next months on both sets of issues pertaining to
22 the Sacklers and the emergent structure issues and reach an
23 agreement. You have it at your command and you can do it,
24 and you need to do it. If you are not able to do it with
25 the help of some of the best, two the best mediators in the

1 country, then you'll never do it, and I will move on to
2 considering other alternatives in this case.

3 I agree with, I believe, all the parties here,
4 certainly the Creditors' Committee and the Debtors and the
5 roughly 60,000 personal injury claimants, but I think all of
6 the 48 states governmental entities have this view, that the
7 DOJ settlement is a critical building block in this case.
8 It has enough flexibility in it so you can negotiate the
9 remaining open issue as to the exit structure.

10 And I know now that you will not do that on a
11 simplistic basis, but take into account the fact that there
12 is no completely conflict-free resolution here with any exit
13 approach. Anyone who thinks contrary either isn't thinking
14 straight or is just engaging in rhetoric, and this is not
15 the time for that, if there ever is such a time. And I know
16 now that that's not how the non-consenting states are
17 thinking. They appreciate these issues. They told me that.
18 So please, get it done.

19 The mediators have not asked me to impose a
20 deadline, nor has anyone else except Mr. Shore. But again,
21 it's my view -- and this is consistent with what we've been
22 discussing throughout the last several months -- that these
23 three issues can and should all be resolved over the next 30
24 days. We'll discuss it at the next omnibus hearing. Of
25 course, I'm not privy to your mediations, but again, now is

1 the time, as the jazz song says, to please go and do it.

2 So, I will ask Mr. Huebner to email the final
3 revised proposed order granting the motion to chambers. You
4 should cc anyone who filed a pleading on this motion with a
5 copy, as well as the U.S. Trustee and the so-called
6 consenting and multigovernmental entity group's counsel.

7 MR. UZZI: Your Honor, it's Gerard Uzzi. May I
8 just be heard, just for a moment?

9 THE COURT: Okay.

10 MR. UZZI: Your Honor, you just said something in
11 your ruling which we appreciate a great deal, and obviously,
12 are listening very carefully. But I just want to make sure
13 there's no confusion in the record. I think you said that
14 in connection with the Sackler family's settlement with the
15 DOJ there was an agreed statement of facts. That is not the
16 case. Those are allegations that are disputed much like
17 factual allegations in a complaint. I just don't want the
18 record to be confused on that point, Your Honor.

19 THE COURT: Okay. That is fair. I got that
20 wrong. But you do have --

21 MR. UZZI: Thank you, Your Honor.

22 THE COURT: -- a very clear statement of facts by
23 Purdue, and you have very clear allegations from the Federal
24 Government, after a lengthy investigation that resulted in a
25 settlement. To me, it's enough to negotiate a settlement of

1 the non-estate claims. I trust, at this point, or certainly
2 in the very near future, there will be sufficient
3 information to negotiate the estate claims too during the
4 time period that I'd referenced.

5 MR. UZZI: Thank you, Your Honor.

6 THE COURT: Okay. All right.

7 MR. TROOP: Your Honor, as long as we're clearing
8 things up, and I could be wrong, but on the Purdue
9 settlement, I actually think that there are two documents
10 that are attached. One includes certain admitted facts, and
11 others include only alleged facts.

12 THE COURT: Right. I'm just focusing on the
13 admitted addendum --

14 MR. TROOP: Thank you, Your Honor.

15 THE COURT: -- of the admitted facts. And again -
16 -

17 MR. HUEBNER: Your Honor --

18 THE COURT. I mean, I don't know what else you
19 need. I really don't.

20 MR. HUEBNER: Your Honor, on behalf of the
21 Debtors, let me say thank you, and thank you to everybody
22 for the patience of staying on for seven and a half hours.
23 We will get the order sent out exactly as the Court noticed.
24 It will be in the form of Word that was filed earlier today.
25 I think the parties already have it because it's on the

1 docket. But for the avoidance of doubt, we'll re-attach it
2 when we send it to chambers. I'm sure that Mr. Brooks -- my
3 copy of "White Market Drugs" is already on the way. I'm
4 guessing others have ordered it as well. And we will try to
5 be guided by all the wisdom, open-mindedness, flexibility
6 and creativity that I think we can possibly muster. Because
7 at the end of the day -- I'll say it one last time -- I
8 genuinely, deeply believe we all have the exact same goals,
9 every party in this case. And the question is just how can
10 we figure out how to best and most expeditiously achieve
11 them.

12 THE COURT: Okay. All right. I want to be clear.
13 I'm not endorsing everything the author of that book says.
14 But it's interesting. I mean, he actually says the
15 government should own these companies. I guess --

16 MR. HUEBNER: Well, then Mr. Troop will probably
17 be buying a copy of that.

18 THE COURT: Yes. But, of course, the government
19 is in the healthcare business to some extent and it can't
20 get away from it. So --

21 MR. HUEBNER: Yep, understand. And again, thank
22 you one last time, Your Honor (indiscernible).

23 THE COURT: Okay.

24 MR. TROOP: Mr. Troop always likes a good read.
25 My real question is whether Mr. Eckstein's hand is tire from

1 having been up for the last five hours.

2 MR. HUEBNER: Fair enough.

3 MR. ECKSTEIN: Just electronically.

4 THE COURT: All right. Thank you, all, very much.

5 ALL: Thank you.

6

7 (Whereupon these proceedings were concluded)

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

C E R T I F I C A T I O N

I, Sonya Ledanski Hyde, certified that the foregoing
transcript is a true and accurate record of the proceedings.



Sonya Ledanski Hyde

Veritext Legal Solutions

330 Old Country Road

Suite 300

Mineola, NY 11501

Date: November 19, 2020